

## **STEELCASE: Scrap Playbook Helps Plants Reduce Waste & Emissions**

**Steelcase developed step-by-step guidance to reduce manufacturing scrap waste, increase efficiency, and generate cost savings, helping the Kentwood Plant reduce scrap steel by 288,000 pounds, equating to a 26% reduction in waste-driven emissions.**

- ✔ Addressed the need to systematically track scrap generated in operations, which is 65% of the plant's waste stream
- ✔ Used Tableau to create a digital scrap tracking system to provide granular details and focus on critical issues and high priority project opportunities
- ✔ Assigned Scrap Champions to develop "reason codes" that explain the causes of scrap in their workstation and work together to test and implement new processes



### Scrap Playbook

