



WORLD
RESOURCES
INSTITUTE



Change on the Ground, Change in the Air

ANNUAL REPORT 2022



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“WRI is working to create a world where people and nature can thrive together. I'm proud that WRI recognizes that frontline communities are a part of the solution and brings together businesses and governments to build a more inclusive, equitable, and sustainable world. I look forward to seeing the possibilities of what we can create when we work together.”

Gloria Walton

Member, WRI Global Board of Directors



Cover photo: View of the Iztapalapa neighborhood in Mexico City from the Cablebús, an aerial lift transport system. Credit: iStock/Davslens Photography

President's Letter

We are living in challenging times, with multiple crises affecting both the economy at large and individual livelihoods. 2022 was an undeniably difficult year for the world. It began with deep uncertainty about the economy and fears of inflation and recession. In February, we witnessed the Russian invasion of Ukraine. March marked the third anniversary of the prolonged COVID-19 pandemic. Together, these challenges contributed to the escalation of global energy and food crises, which sent countries and households scrambling for resources.

Climate change only multiplied these threats. Extreme weather events caused hundreds of billions of dollars in damage and devastating losses for the world's most vulnerable communities. Unprecedented flooding in Pakistan submerged one-third of the country and displaced 33 million people. These were not just environmental disasters but economic and humanitarian disasters.

Yet, in spite of these immense challenges, we saw undercurrents of positive change throughout the year.

Amidst an energy crisis, the world managed to break records on clean energy deployment. The largest climate finance package in history – a \$20 billion Just Energy Transition Partnership deal – was announced for Indonesia to move away from coal toward clean energy. The U.S. enacted three ambitious pieces of legislation that add up to \$390 billion dollars for climate action over the next five years, with large sections earmarked for climate justice. And at the end of 2022, countries agreed to establish a much-needed fund for Loss & Damage at COP27 and made a landmark deal to protect 30 percent of the world's land, ocean and water.

These developments indicate that we are moving toward a new economy, a different economy that no longer accepts exploitation of people and natural resources as the norm. The global transition is underway, but it is not yet clear whether these recent breakthroughs are happening at the speed and scale necessary to add up to the change the world needs.

WRI's new strategy is a response to this critical moment. Together, we asked ourselves: what kind of WRI does the world need? We took our External Review seriously and spent the year strategizing with our staff, Board and partners to explore how WRI can do its part to set the world on a path that is not only low-carbon, but nature-positive and good for people.

In our new strategy, we focus on driving the transformation of three critical human-centered systems — food, land and water; energy; and cities — while creating the frameworks needed to track progress as we go. We are also working to strengthen the enabling systems that ratchet up political ambition and deliver the finance necessary to accelerate these transitions.

At the same time, we cannot achieve low-carbon, resilient economies without local action. A key pillar of our new strategy is supporting country transitions, with an emphasis on the major emitters and influential countries across Africa, Asia and Latin America where we work. WRI is committed to helping each country on its unique sustainable development path.

With our global reach and rich history of providing solutions, WRI is uniquely positioned to help deliver these system transformations by building bold and inspiring partnerships. Our vision for partnerships considers the entire ecosystem we work in and how we can play a role in making it better.

We are just getting started. The examples in this report showcase the depth and range of our work. In the years to come, you will be able to see many more examples of how we reorient our organization to ensure the global transition will be right for people, climate and nature.

We could not have achieved this impact without the generous support of our donors and partners. Everything we do to deliver outcomes and create positive change is thanks to you. I speak for WRI's Board and staff when I offer our deep appreciation for the support this year and for the past 40 years.

We value your partnership as together we shape the great transition ahead!

Warm regards,



A handwritten signature in black ink that reads "Ani Dasgupta". The signature is fluid and cursive, with a long horizontal stroke at the end.

Ani Dasgupta
President & CEO
World Resources Institute

Embracing Change: A Conversation with James A. Harmon



James A. Harmon joined the WRI Board of Directors in 2001. In 2004, he became Chair when WRI had only 150 staff members and a budget of \$20 million a year. Today, WRI works in more than 50 countries, has more than 1,750 staff and a budget of \$225 million. As he concludes his final term on the WRI Global Board, Jim is leaving a WRI that is transformed and more impactful than ever. After more than two decades at WRI, we asked Jim for a few parting thoughts.

You built your career in government and on Wall Street. What made you decide to make a change and what drew you to join the board of WRI — a nonprofit — back in 2001?

I didn't see it as a move to the not-for-profit space. I saw it as a move to World Resources Institute. I had watched WRI and was impressed. Although I was very pleased with my four years in the Clinton administration, I saw an opportunity to make a difference in the broader world, specifically on sustainability and the environment.

I thought WRI was a quality institution working on important issues. I was particularly impressed with the senior people at WRI and its board. I also thought WRI had an important message that was not yet being heard in developing countries, and believe it or not, the developed world.

When I joined WRI, I knew we had to reach people in developing countries. I had spent four years at the Export-Import Bank of the United States and during that time I traveled to some 71 countries, many in frontier markets. That is why I thought I might be able to help WRI.

You have been a driving force behind many changes at WRI. When you joined WRI, what were the areas you saw that needed to change?

There were two areas I saw that I thought needed to change. The first was WRI's relationship with the private sector, specifically, the corporate world. Despite all its good and the quality of its people, I felt we could not make significant changes in the world without closer relationships with the business community. I came out of the investment banking world and was cautiously optimistic that I could add value by moving WRI to better understand working relationships with the corporate world.

There were people at WRI who perceived the corporate world as the enemy. But I believe in partnerships, and I believe in working closely with people who might disagree with you. To me, it was absolutely essential to build relationships with the corporate community.

The second thing I saw that we had to change was our scope. We were named World Resources Institute, but we were not global. We were based in Washington, DC, working on global issues and only through partners in other countries. We could write wonderful papers and conduct terrific studies, but I thought it was essential for WRI to scale our message to reach both the private and public sectors in the frontier world.

The world has changed enormously during your tenure at WRI. In your view, what has been the most significant change?

Technology. The ability to fax someone something was a big change in those days! Today, between Zoom calls and email, our ability to communicate globally has increased exponentially to what it was even 20 years ago. Now, people accept technology as a way of life. Broadly, technology opened the door to communicate differently, allowing us to get our message out and to persuade people to change human behavior. That is absolutely essential for the entire environmental community.

If you could change one thing — have one ‘do-over’ — from your 21 years at WRI, what would it be?

I should have pressed harder sooner. I was too subtle, too cautious. I didn’t argue when people said, “we can’t deal with people in the corporate sector because they are the enemy.” I never believed that they were in any way the enemy, which was controversial within WRI at the time. But I didn’t push hard enough to overcome the resistance.

So in hindsight I should have made a greater effort to persuade my colleagues that working with — not against — the private sector was a way to effect change more quickly. That would probably be my single most significant shortcoming. We eventually got there, but if we had moved faster, I think we would have resolved some significant issues sooner.

You talk in your book, *Up and doing*, about the importance of finishing well. Do you feel that you’ve done that at WRI?

I do believe I have done okay. In 2011, I accepted a role as Chair of the Egyptian-American Enterprise Fund to help the Egyptian private sector. Secretary of State Hillary Clinton had been instrumental in bringing EAEF to fruition. I could have decided then to spend my time on Egypt, but I believed I had to move out of WRI in the right way and at the right time. I just couldn’t leave because I had a new opportunity.

Finishing well is something most people don’t think about, but it is significant. If you look back on your life, when you left places — even personal relationships — people rush out, and they don’t think so much about how they transition. Whether it’s bringing up children or leaving a company.

I am very pleased that we found David Blood and persuaded him to take on the chairmanship. I continue to have close relationships with the people of WRI. I try to help where I can. I am particularly delighted that Ani has taken the reins. Similarly, I am grateful to the people who have left, especially Jonathan Lash, Andrew Steer and Manish Bapna.

So, on leaving WRI, I’d say I think I did okay. I am not about to give myself a high grade, but I think I stayed the course. That was probably the most important thing. I am pleased about David and Ani, who I think are treasures. So, I’ve left WRI in very capable hands, and I feel very good about that. ■



PAULA
ESTRELA-RS
WRI BRASIL

MARESSA
CAMARGOS BA
WRI BRASIL



WRI's Programmatic Achievements

Today, WRI has teams in more than a dozen countries and works with partners in more than 50 countries. We work at the local, national and global scale. Our broad scope and geographic range enable us to simultaneously shape the global agenda and implement action on the ground, sharing and applying lessons as we go. In this, WRI is rare.

The following highlights are a snapshot of WRI's programmatic achievements from 2022. They showcase the range of roles WRI is capable of inhabiting. Through it all, WRI uses research and data to advance evidence-based decision-making and works in partnership with others.

A Broker at High Stakes UN Climate Conference

At the United Nations Climate conference (COP27), nations agreed to establish new funding arrangements for developing countries that are particularly vulnerable to climate impacts. Distinct from previously existing country commitments to finance climate adaptation and mitigation efforts, the Loss and Damage Fund will support some of the most vulnerable communities on earth whose lives and livelihoods are upended by climate impacts.

Details of exactly how and when the Loss and Damage Fund will be used to help countries recover and rebuild from climate impacts — be they extreme weather or slow-onset events — are yet to be agreed upon. However, after 30 years of negotiations, these developments represent overdue recognition of a deep injustice: The people most vulnerable to climate impacts are least responsible for the climate crisis.

Throughout 2022, WRI worked to educate climate negotiators and reporters about the concept of loss and damage and why — practically and politically — it could no longer be ignored. WRI mapped financial needs and flows, provided a widely read explainer, and held numerous convenings and media briefings on the issue. Ani also became the first guest essayist to write on this topic in the *New York Times*, authoring an op-ed calling for a new Loss and Damage Fund.

The substance of these efforts was informed by ACT2025, a global consortium of thought-leaders from the Global South committed to elevating the voices of climate-vulnerable countries within UN climate negotiations. Together, the ACT2025 partners represent six regional perspectives from around the world, with WRI providing a global vantage.

COP27 took place at a moment when trust between countries was strained and faith in the multilateral system frayed. While the final COP27 outcome was lacking in some key ways, especially on mitigation ambition, the creation of the Loss and Damage Fund did deliver an essential and timely boost in solidarity among countries. Now all eyes are on COP28 where nations will operationalize their loss and damage commitments. As to be expected, WRI is already actively engaged in this critical task.



A Catalyst for Restoration Finance in Africa

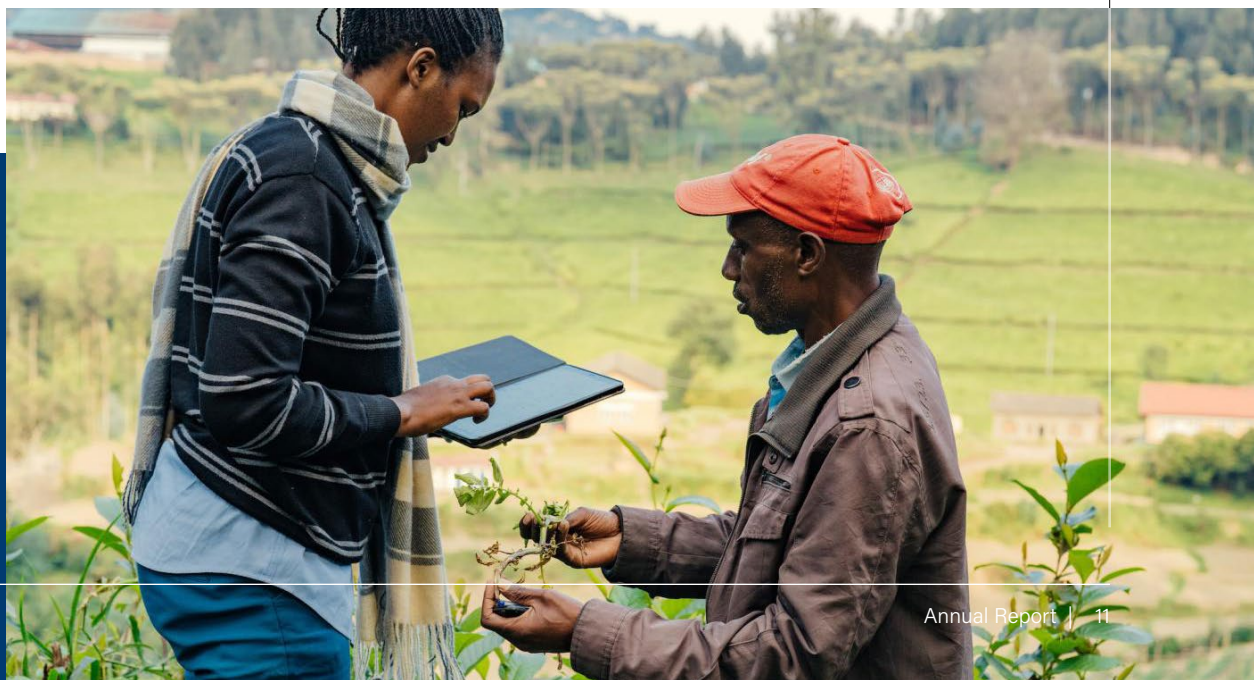
In recent years, countries made ambitious commitments to restore huge swathes of land in furtherance of their climate and development goals. In 2022, countries reached a new level of ambition in agreeing to protect and restore 30 percent of the world's land and ocean by 2030. This is both a profound moment and a practical puzzle.

WRI played a pivotal role in supporting African countries' 2015 commitment to restore 100 million hectares by 2030. Known as the AFR100 initiative, the African Union Development Agency and WRI were confident that securing such a large-scale commitment would spark real action on the ground. To support this action, WRI also launched a program to help local entrepreneurs working to restore degraded forests and farmland. Known as the Land Accelerator, this initiative has supported more than 300 entrepreneurs in 51 countries to date.

But a piece of the puzzle was still missing — project finance for restoration. It's true that there is public and private financing earmarked for land restoration. But these large financial commitments rarely make it to the local communities who collectively own or steward more than 65% of Africa's land.

In 2021, WRI and partners launched TerraFund for AFR100, a long-term financing mechanism that provides grants and low-interest loans to locally led restoration projects and enterprises. In just two weeks, the team received more than 3,200 applications from 31 countries. So far, TerraFund for AFR100 has delivered \$15 million to local restoration champions who collectively are working to restore 20,000 hectares of land and plant more than 14 million new trees.

These actions are guided by the knowledge that every \$1 invested in restoration creates up to \$30 in economic benefits, including new jobs and increased revenues for farmers. Unlocking this potential and ensuring the long-term viability of restoration projects is only possible if we close the gap between financiers and local communities. WRI is working to bridge that gap.



A Catalyst for Electric Mobility in the United States and India

2022 was a good year for electric mobility in the United States. The federal Inflation Reduction Act (IRA) and several new state provisions included significant legislative wins for electric vehicles and, in particular, electric school buses.

Electrifying school buses carries many health benefits for children and communities across the United States, particularly communities of color who have been historically marginalized. It can also spur a tipping point for vehicle electrification across the country. That's why, thanks to a 5-year \$30 million grant from the Bezos Earth Fund, WRI's Electric School Bus Initiative is working towards equitably electrifying the full U.S. fleet by 2030.

In 2022, our work included meeting with White House staff and Congressional office staff to offer insights at critical stages in the legislative process towards passage of the historic IRA legislation. WRI also launched a major outreach effort to complement the U.S. Environmental Protection Agency's awarding of nearly \$1 billion in federal funding to school districts for electric school buses. These efforts built upon our work supporting passage of the Infrastructure Investment and Jobs Act in 2021.

In 2022, WRI also supported state efforts to electrify school buses, including passage of the first statewide school bus electrification mandate. Representing 10 percent of all U.S. school buses, New York state set requirements for all new school bus sales to be electric by 2027 and full fleet electrification by 2035. Similar efforts are now under way in three other states.

WRI has taken a similarly strategic approach to scaling electric buses in India, where road transport is one of the fastest-growing sources of emissions. In 2022, WRI supported Convergence Energy Services Limited in fulfilling a tender for 5,000 electric buses in five Indian cities.

Through economies of scale, and other favorable factors, the "Grand Challenge" put electric bus costs on par (or close) with operational costs of diesel buses. With plans afoot to scale and replicate, WRI is at the heart of the shift to electric mobility in both India and the United States.



A Thought-Leader for Systems Change

It is increasingly clear that tackling the world's greatest challenges requires us to better understand systems, not just sectors. We must track our progress and we must identify enablers and barriers to change. That's where Systems Change Lab (SCL) comes in. A joint effort by WRI and the Bezos Earth Fund, SCL collects and analyzes data that can show us how close (or far) we are from transforming key systems and why.

SCL has identified more than 70 critical shifts that must occur across major systems. These shifts include: phasing out the internal combustion engine; extending financial services to underserved communities; adopting holistic indicators of economic well-being; developing solutions for hard-to-abate industries like steel, cement and plastics; and restoring deforested and degraded land. Done right, these shifts can work together to disrupt the status quo and create systemwide change.

2022 marked the launch of SCL's open-source data platform, which showcases research, analysis, interactive dashboards and data visualizations. This virtual situation room draws on the information and methodology underpinning SCL's annual *State of Climate Action* report, which found that *none* of the 40 indicators assessed are on track to achieve 2030 targets.

Using granular data to shift broader thinking is what WRI does extremely well, be it helping to link the environment and development agendas or shifting the narrative around the economics of climate action. Thinking about systems, rather than sectors, is another shift that we expect to take root in years to come.

“The world cannot meet global goals for climate and nature without a healthy Amazon. By strengthening our presence in Latin America and focusing on regional solutions that connect the dots between global goals and local action, WRI will contribute to the 1.5C Paris target and will advance a more sustainable bioeconomy for the Amazon and its people.”

Joaquim Levy
Member, WRI Global Board of Directors



A Scaler of Success for African Urban Water Resilience

By 2050, water demand in Africa is projected to triple. At the same time, African countries are suffering increasing water stresses and shocks due to the climate crisis. Consequently, most urban areas in Africa have escalating water-related challenges.

Addressing African cities' unmet need for sanitation, growing water demand, and increasing water stress will take a lot of coordination between different sectors and jurisdictions. A significant increase in finance is also essential: Of the \$100 billion in private investment allocated to water infrastructure since 1990, sub-Saharan Africa has received less than 1%.

WRI's Urban Water Resilience Initiative has already helped six African cities identify more than 90 actions that will build resilience, provide access to high-quality water and protect residents from water hazards. Last year, WRI began scaling commitments secured through the Urban Water Resilience Initiative through two continent-wide partnerships.

In 2022, WRI and partners launched the African Cities Water Adaptation Fund (ACWA Fund) with the goal of channeling \$5 billion towards urban water resilience solutions in 100 African cities by 2032. In addition to the Fund, WRI coalesced 24 institutions to launch the AWCA Platform — a centralized coalition providing the capacity building and technical assistance needed to ensure financing is directed towards smart and sustainable projects.

Getting this right will boost resilience for millions of urban dwellers across the African continent. Together, the AWCA Fund and Platform aims to improve access to sustainable water services for 29 million people, save 137 million cubic meters of water and create 64,000 jobs.



A Facilitator of Nature Positive Urban Planning

The relationship between cities and forests is complex and vital. Be it an urban park down the street helping to lower temperatures or a tropical forest thousands of miles away sequestering carbon, healthy forests sustain healthy cities.

Yet Global Forest Watch data show that the world's intact forest landscapes decreased by 12% between 2000 and 2020 and the rate of loss is increasing. With more than half the global population living in cities today, and expected to rise to two-thirds by 2050, urban planning has a huge impact on forests.

Five years ago, WRI and partners launched Cities4Forests to catalyze support for integrating forests and nature into city plans, programs, and investments. Today, more than 90 cities from all regions have joined Cities4Forests to take advantage of technical assistance and economic analysis to strengthen urban planning and unlock finance for nature-based solutions and community resilience. In 2022, Cities4Forests provided technical support to roughly 50 cities in more than a dozen countries resulting in new or enhanced policies and regulations that protect trees, forests, and nature near and far.

With help from our in-country teams, Salvador, Brazil, established the city's first (highly replicable) public rain garden to alleviate flooding. Jayapura, Indonesia, integrated Indigenous and local community knowledge into the city's spatial plan to protect traditional areas. A community-led urban greening movement in Kochi, India, planted hundreds of trees across 10 urban sites, creating a template for scalable urban restoration. And Brazzaville, Republic of the Congo, developed the city's first Urban Forest Strategy to protect and expand the urban canopy while providing equitable green space access.

The world's only global platform that connects cities with forests within their boundaries, as well as forests nearby and far away, Cities4Forests is a great example of WRI's ability to support local action that moves the world closer to our global goals.







WRI's Institutional Achievements

2022 was a year of significant institutional change for WRI. As a result, WRI has a new five-year strategy, a new leadership team, and a renewed commitment to rigorously measuring WRI's impact in the world.

Any one of the achievements below would represent a major shift in how WRI operates. But together these five achievements arguably add up to the biggest institutional shift in our 40-year history.

Change on this scale isn't always easy, but, at this moment in time, deliberate and strategic institutional change is a good thing. Far from another year to survive, 2022 was the year WRI successfully retooled for the journey ahead.

“As leaders begin to grapple with the difficult task of turning commitments into action, WRI is well positioned to help. WRI's new strategy is both a detailed institutional plan and a powerful roadmap for operationalizing sustainable development principles on the ground. The global challenges before us are great, but WRI's systemic approach to driving targeted transitions where they are most needed gives great cause for optimism.”

David Blood

Co-Chair, WRI Global Board of Directors



A New Global Leadership Team

WRI has grown and changed enormously over the last decade. A far cry from a Washington think tank, today more than half of WRI's staff work on in-country implementation. In recognition of the organization that we have become, Ani Dasgupta created a new leadership team befitting WRI today.

Five new Managing Directors were brought on to lead WRI alongside Ani: Craig Hanson, Programs; Adriana Lobo, Global Presence and National Action; Moazzam Malik, Global Delivery; Wanjira Mathai, Africa and Global Partnerships; and Janet Ranganathan, Strategy, Learning and Results. Collectively, they embody nearly 70 years of service to WRI.

Based across four continents, the five Managing Directors comprise WRI's first truly Global Executive Team alongside Elizabeth Cook, Executive Vice President of Governance and Development; Stientje van Veldhoven, Vice President and Director, WRI Europe; Jocelyn Starzak, General Counsel; and Kevin Moss, Chief of Institutional Alignment. Together, WRI's new leadership team is strengthening collaboration across our unique global network.

A Rigorous Strategy to Guide the Next Decade

Every five years, WRI sets a new institutional strategy. With the specter of reaching net zero emissions by 2050 now just one generation away, and several indicators of development heading in the wrong direction, the sense of urgency heading into this planning year was palpable.

At its heart, the new 2023–2027 strategy is about creating a low-carbon world that is good for people and good for nature. We'll get there by tackling three fundamental transformations of the food, land, and water system; the energy system; and cities. To do this, we must also ensure that our economic, financial and governance systems are helping, not hindering, the great transition.

We know that most change will happen on the ground, so our new strategy focuses on country transitions. This requires WRI to take an even more rigorous approach to setting clear theories of change against which we will measure progress and learn from our work. Throughout, WRI will be guided by ambitious global goals, ensuring that we play a constructive and conscientious role in the wider development community.

True to WRI's culture, the strategic planning process was highly inclusive, involving hundreds of WRI staff along the way. The Global Board of Directors also played a significant role in shaping what has emerged as WRI's most rigorous strategy yet.

Strengthened Regional Presences in Latin America and Africa

As part of WRI's pursuit of high-quality and strategically aligned growth, 2022 marked the opening of the newest WRI country office — WRI Colombia. WRI has been working in mega-diverse Colombia for more than a decade, though programs and projects were operated by the Global office.

WRI also grew the WRI Africa team significantly to cover five African countries — Democratic Republic of the Congo, Ethiopia, Kenya, Republic of the Congo and Rwanda. This was in addition to establishing a legal WRI presence in Kenya in 2022.

Not only will strengthening WRI's regional presence in Latin America and Africa drive greater institutional alignment and efficiency, it will also create greater opportunities for holistic programmatic work around the Amazon and Congo regions. The Amazon is home to 1 in 10 species. The Congo Basin is the world's largest carbon sink. Both are critical to meeting our global goals.

Scaling and Sustaining Data Innovation

In 2021, a small team of WRI staff came together to take stock of WRI's data and technology work. The team found that while WRI had an exceptional track record of innovation and product delivery, the institute was not structured to sustain or scale this work.

In 2022, we responded by transforming the Data Lab from a small data science unit into a 40-person team of engineers, product managers, and data scientists at the heart of WRI's data innovation and delivery. The transformation is already delivering results for WRI's programs and country offices.

In 2022, the Data Lab helped deliver groundbreaking AI innovations, including Dynamic World — a first-of-its-kind, real-time AI model developed with Google and Land & Carbon Lab that allows us to understand and act on changes in land cover and land use anywhere in the world. The Data Lab also helped WRI teams build and scale new data products and supported in-sourcing of product management and engineering for established products, lowering costs and improving learning.

Under WRI's new five-year strategy, the Data Lab will continue to scale up support for WRI's programmatic work while also expanding to serve the sustainable development sector at large.

Walking the Talk

It's never been more important for WRI to walk the talk on sustainability as well as diversity, equity and inclusion (DEI). We cannot ask governments, businesses and the public to make changes to their policies and lives if we are not willing to do so too. It is a matter of principle *and* reputation.

WRI continues to develop a more sophisticated understanding of and dedication to what walking the talk means for us as an institute. In January 2022, WRI launched the pilot cohort of the Global DEI Ambassador program. The Ambassador program was established as a global initiative to integrate structural, cultural and behavioral DEI practices across all WRI offices, creating a more inclusive workplace culture. Just as the pilot cohort of 37 staff energetically completed their course, a new 2023 cohort have followed behind them.

WRI also set a business travel target of a 46% reduction from (pre-pandemic) 2019 levels, in alignment with the 1.5°C Paris Agreement goal. To reach this target, staff created four detailed steps for how to be strategic about air travel for FY2023. The steps cover team planning, goal setting, tracking progress, and sharing our resources, tools, and publications with vendors and partners.

WRI's sustainability and DEI efforts are in no small part driven by our passionate staff who believe deeply in the world we are working to create together.

Boards and Leadership

WRI's Global Board of Directors includes internationally renowned experts and global thought-leaders who demonstrate extraordinary vision on issues of sustainability. The Global Board is responsible for guiding WRI's mission, values and strategy, and for ensuring the financial integrity and effective resource management of the institute.

WRI GLOBAL BOARD

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Managing Director, Strategy, Learning and Results, WRI

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Executive Director, Mexico Climate Initiative

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Ernesto Hanhausen
President, Energreen Cancún

Adriana Lobo
Managing Director, Global Presence and National Action, WRI

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Founder, Ten Arquitectos

Rolando Núñez Baza
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José Saruhkán Kermez
Former Rector of UNAM and Science Adviser of Mexico's Government

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Managing Partner of Softec

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Adriana Lobo
Managing Director, Global Presence and National Action, WRI

Shailesh Sreedharan
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Jocelyn Starzak
General Counsel, WRI

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Peter Graham
Partner, One Better Ventures

Douglas Harmon
Chairman, Capital Markets,
Cushman & Wakefield

Jason Haggins
Executive Director, Sall Family Foundation

W. Andrew Jack
Partner, Covington & Burling LLP

H.R.H. Prince Jaime de Bourbon de Parme
Climate Envoy, Kingdom of the Netherlands

Peter S. Knight
Managing Partner, Cyan Capital Partners

Krista Kurth, Ph.D.
Climate Activist, Author, former Director, Green America Center for Sustainability Solutions

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Co-founder and CEO, Dunollie Fund

Jonathan Matz
Managing Director, Goldman Sachs

Jeff McDermott
Founder, Nomura Greentech

Leslie Myers
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Rolando Nuñez Baza
CEO, Roundtable by The 92nd St Y, New York

Morgan O'Brien
Executive Chairman of the Board, Anterix

Dorothy Robyn
Senior Fellow, Boston University Institute for Sustainable Energy

Theodore Roosevelt IV
Managing Director & Chairman of Barclays Cleantech Initiative

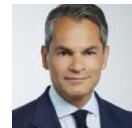
Alison Sander
Director, Center for Sensing and Mining the Future, Boston Consulting Group

Edward L. Strohhenn
Counsel (Retired), Morgan Lewis

Lee M. Thomas
Former Administrator, US EPA

“As globalization continues to give way to fragmentation and competition, WRI’s unrivaled reputation as an effective partner and thought-leader across government and business in many regions of the world sets them apart. WRI is uniquely positioned to deliver collaborative solutions and leverage emerging momentum for a global economic shift from efficiency to resilience.”

Nader Mousavizadeh
Member, WRI Global Board of Directors







Operations and Finances

WRI ended 2022 in good financial and operational health. Thanks to the generosity of our donors, WRI continues to increase our impact while stewarding our growth with sound financial management.

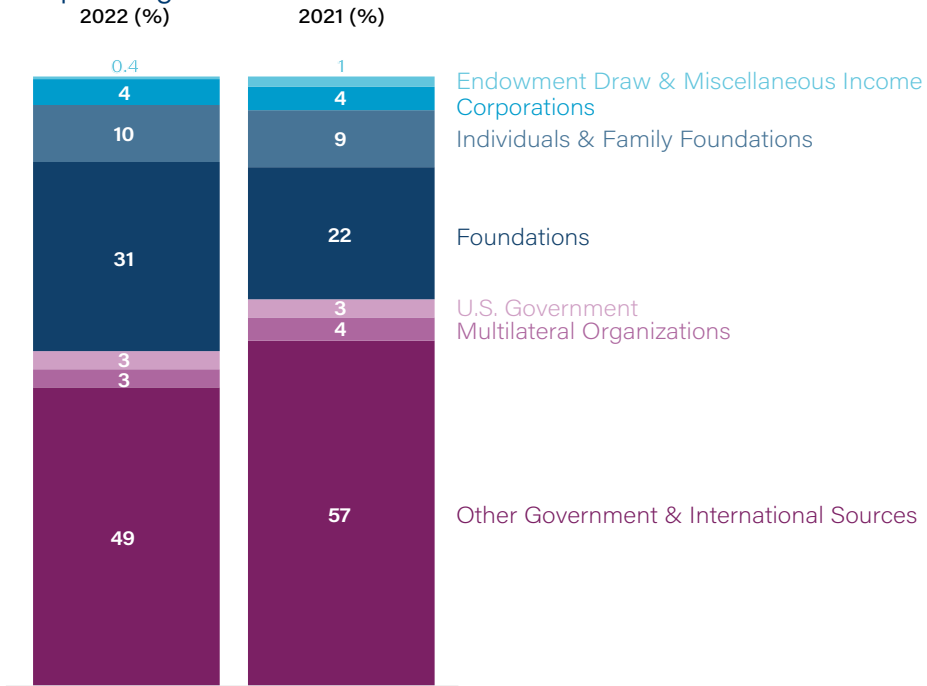
WRI's new strategy includes a greater focus on improving internal systems to facilitate and enable delivery of our mission across the global network. With a new Managing Director and CFO in place, our team is focused on strengthening financial structures; enhancing people management to attract, retain and motivate world class talent; refreshing our technology infrastructure; and aligning our operations across all WRI offices.

The trust of our supporters is one of our highest priorities. WRI consistently receives top ratings from charity evaluators for our strong financial stewardship and commitment to transparency and accountability. Our ratings include a top-rated four stars from Charity Navigator, a Platinum Seal of Approval from Guidestar and an A+ from Charity Watch.

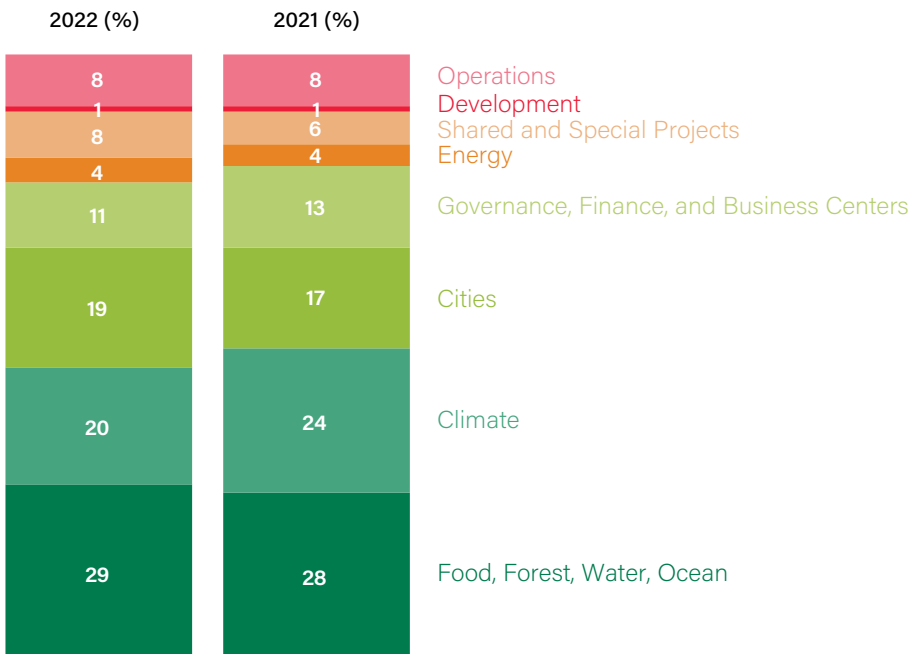
Statement of Consolidated Activities (\$000s)
 (As of September 30, 2022, with comparative totals for 2021)

SOURCES OF OPERATING FUNDS WITHOUT DONOR RESTRICTIONS	2022	2021
Grants/Contributions	\$201,552	\$162,562
Federal Grants	9,140	5,025
Support from Endowment Income/Others	(533)	2,494
Total Revenues and Other Support	210,158	170,081
EXPENSES		
Program Activities	180,380	148,201
General Administration	16,642	13,753
Development	1,897	1,367
Total Expenses	198,919	163,321
Change in Operating Net Assets	11,239	6,761
Total Net Assets at the Beginning of the Fiscal Year	372,384	242,278
CHANGE IN NET ASSETS DURING THE FISCAL YEAR		
Net Assets without Donor Restrictions	11,239	6,761
Net Assets with Donor Restrictions	(19,555)	122,598
Nonoperating Activities	(1,092)	746
Total Change in Net Assets	(9,408)	130,105
Ending Net Assets	362,976	372,384

Operating Revenue



Uses of Operating Funds



Thanking Our Donors

Philanthropy is the fuel which powers WRI, enabling us to tackle the world's most urgent environment and development challenges. The impact profiled in this year's annual report would not be possible without the generous support of WRI's donors — national governments, multilateral institutions, foundations, corporations, and individuals. We are proud to recognize this broad group of supporters whom share our commitment to creating a more sustainable and prosperous world for all.

Together we raised \$182 million in FY22, including several multi-year, multimillion-dollar grants including:

- A \$22 million grant from the Federal Ministry for the Environment, Nature Conservation, and Nuclear Safety of Germany to help policymakers in Argentina, China, India, and Indonesia strengthen long-term, low-emissions development strategies in line with national development goals and Paris Agreement commitments.
- An \$8 million grant from The Children's Investment Fund Foundation to transform China's food system by promoting green agriculture practices, commodities with supply chains that don't cause or contribute to deforestation, and reducing food loss and waste.
- A \$5 million grant from Bloomberg Philanthropies and ClimateWorks Foundation to catalyze ambitious, locally led low carbon transitions in China, India, and Africa while establishing linked energy diplomacy engagements among these regions to re-shape energy demand, accelerate technology supply, and ensure equitable access to affordable, reliable clean energy.
- A \$4 million cross-programmatic grant from the Ares Charitable Foundation to build the climate resilience of Indian micro, small, and medium enterprises (MSMEs) and to set a new sustainability action agenda for equity in global supply chains.

WRI is especially thankful for the unwavering support of our core donors — the Netherlands Ministry of Foreign Affairs, the Royal Danish Ministry of Foreign Affairs, and the Swedish International Development Cooperation Agency. Their collective \$6.5 million in flexible core funds ensures not only that we are improving as an organization but also that we are helping expand and lift up the broader ecosystem of partners working together to advance our shared goals.

In addition, we want to recognize our Global Board of Directors, Global Leadership Council, Corporate Consultative Group, Sustainer's Circle, and many other individuals and family foundations who collectively provided WRI with \$8.9 million in unrestricted support in FY22. This important revenue allows us to explore nascent issues, move quickly to seize emerging opportunities, and leverage additional revenue. It also allows us to invest in our staff working across the globe. As we launch into implementing WRI's new five-year strategy, we invite philanthropists, foundations, corporations, and other donors to join us in growing this critical source of support.

We firmly believe our best days are ahead of us, and we look forward to continuing to partner with our donors to deliver the results we both want to see in the world. Thank you.

2022 Donor Listings

Includes revenue booked 10/1/21–1/15/23 and older grants still open as of 10/1/21
Recognizes donations of \$1,000+ only

Major Donors (\$750,000+)

Ares Charitable Foundation	Doris Duke Charitable Foundation	Meta
Asian Development Bank (ADB)	Ecorys	Ministry of Foreign Affairs of Korea
Bernard and Anne Spitzer Charitable Fund	European Climate Foundation	Ministry of Foreign Affairs of Sweden
Bezos Earth Fund	FCO Prosperity Fund	Ministry of Foreign Affairs of the Netherlands (DGIS)
Bill and Melinda Gates Foundation	Federal Ministry for Economic Cooperation and Development of Germany (BMZ)	Ministry of Infrastructure and Water Management of the Netherlands
Bloomberg Philanthropies	Federal Ministry for the Environment, Nature Conservation and Nuclear Safety of Germany (BMU)	Mulago Foundation
Breakthrough Energy Foundation	FedEx Corporation	Norwegian Agency for Development Cooperation (Norad)
Bureau of International Narcotics and Law Enforcement Affairs	FEMSA Foundation	Oak Foundation
Carbon Disclosure Project, North America	Fond Climat et Energie	One Tree Planted
Cargill, Inc.	Ford Foundation	Open Society Foundations
Caterpillar Foundation	Foundation Botnar	Pact
Charles Stewart Mott Foundation	French Development Agency (AFD)	Patrick J. McGovern Foundation
Children's Investment Fund Foundation	German Agency for International Cooperation (GIZ)	Porticus
Climate and Land Use Alliance	Global Environment Facility (GEF)	Postcode Planet Trust
ClimateWorks Foundation	Global Methane Hub	Quadrature Climate Foundation
Conrad N. Hilton Foundation	Good Energies Foundation	Robert Bosch Stiftung
Conservation International Foundation	Google Inc.	Rockefeller Philanthropy Advisors
David and Beth Blood	Gordon and Betty Moore Foundation	Roger Sant and Doris Matsui
The David and Lucile Packard Foundation	Growald Climate Fund	Royal Danish Ministry of Foreign Affairs (Danida)
David K. Smoot Sustainability of Life on Earth Fund	Hampshire Foundation Inc.	Royal Norwegian Ministry of Climate and Environment
Delegation of the European Union to Cameroon	HSBC Holdings plc	Royal Norwegian Ministry of Foreign Affairs
Department for Business, Energy, and Industrial Strategy of the United Kingdom (BEIS)	IHE Delft Foundation	Ruth McCormick Tankersley Charitable Trust
Department for Environment, Food, and Rural Affairs of the United Kingdom (Defra)	IKEA Foundation	Salesforce
Department of Foreign Affairs and Trade of Australia (DFAT)	International Climate Initiative of Germany	Sall Family Foundation
	International Solar Alliance	Stephen M. Ross Philanthropies
	John D. and Catherine T. MacArthur Foundation	Stichting DOB Ecology
	Laudes Foundation	Swedish International Development Cooperation Agency (Sida)
	MacDoch Foundation	Thomas and Musa Mayer

The Tilia Fund
 Toyota Mobility Foundation
 U.K. Department for International Development (DFID)
 U.K. Foreign and Commonwealth Development Office (UKFDCO)
 UK Partnering for Accelerated Climate Transitions
 U.S. Agency for International Development (USAID)
 USAID Mexico
 U.S. Department of State (DOS)
 U.S. Department of Agriculture (USDA) /U.S. Forest Service (USFS)
 U.S. Forest Service International Programs
 United Nations Environment Programme (UNEP)
 United Nations Office for Project Services (UNOPS)
 United Nations University
 UPS Foundation
 Walmart Foundation
 William and Flora Hewlett Foundation
 World Bank
 World Economic Forum
 World Wildlife Fund
 Anonymous (7)

Governments and Multilateral Organizations

Strategic Core Funding Partners

Ministry of Foreign Affairs of the Netherlands (DGIS)
 Royal Danish Ministry of Foreign Affairs (Danida)
 Swedish International Development Cooperation Agency (Sida)

Program/Project Partners

Agence Française de Développement (AFD)
 Asian Development Bank (ADB)
 Australian Department of Agriculture Water and the Environment
 Danish Energy Management
 Department for Energy Security and Net Zero (previously Business, Energy, and Industrial Strategy) of the United Kingdom (DESNZ, formerly BEIS), United Kingdom
 Department of Communications, Climate Action & Environment of Ireland
 Department for Environment, Food, and Rural Affairs of the United Kingdom (DEFRA), United Kingdom
 Foreign, Commonwealth & Development Office (FCDO), United Kingdom
 Development Bank of Latin America (CAF)

European Bank for Reconstruction and Development (EBRD)
 European Commission
 Federal Ministry for Economic Cooperation and Development of Germany (BMZ)
 Federal Ministry for the Environment, Nature Conservation, Nuclear Safety and Consumer Protection of Germany (BMUV)
 Federal Ministry of Economic Affairs and Climate Action of Germany (BMWK)
 Fisheries and Oceans Canada
 Foundation for the Global Compact
 German Agency for International Cooperation (GIZ)
 Global EbA Fund
 Global Environment Facility (GEF)
 Government of France
 Government of Mexico
 Inter-American Development Bank (IDB)
 Italian Ministry of Environment, Land and Sea
 Ministry of the Environment, Climate and Sustainable Development of Luxembourg
 Maryland Department of Agriculture
 Ministry of the Environment and Energy of Sweden
 Ministry of Foreign Affairs of Japan
 Ministry of Foreign Affairs of the Republic of Korea



Danish Ministry of Foreign Affairs visit to WRI Africa in September 2022.

Ministry of Foreign Affairs of Sweden	World Bank	The Finnish Innovation Fund (SITRA)
Ministry of Infrastructure and Water Management of the Netherlands	Anonymous (1)	Ford Foundation
Mitigation Action Facility	Foundations	Global Methane Hub
Norwegian Agency for Development Cooperation (Norad)	African Climate Foundation	Goldschmeding Foundation voor Mens, Werk en Economie
Royal Norwegian Ministry of Climate and Environment	Bernard and Anne Spitzer Charitable Fund	Good Energies Foundation
Royal Norwegian Ministry of Foreign Affairs	Bernard van Leer Foundation	Gordon and Betty Moore Foundation
United Nations Environment Programme World Conservation Monitoring Center (UNEP-WCMC)	Better Tomorrow Fund	Growald Climate Fund
United Nations Capital Development Fund (UNCDF)	Bill and Melinda Gates Foundation	Hampshire Foundation Inc.
United Nations Children's Fund	Bloomberg Philanthropies	Heising-Simons Foundation
United Nations Development Programme (UNDP)	Charles Stewart Mott Foundation	John D. and Catherine T. MacArthur Foundation
United Nations Environment Programme (UNEP)	Children's Investment Fund Foundation	The Kresge Foundation
United Nations Office for Project Services (UNOPS)	Clean Air Fund	Laudes Foundation
U.S. Agency for International Development (USAID)	Climate and Land Use Alliance	McKnight Foundation
U.S. Department of Energy (DOE)	ClimateWorks Foundation	Meyer Memorial Trust
U.S. Department of State (DOS)	Conrad N. Hilton Foundation	Mulago Foundation
United States Forest Service (USFS)	The David and Lucile Packard Foundation	The Nathan Cummings Foundation
U.S. Forest Service International Programs	Stichting DOB Ecology	Oak Foundation
United States National Oceanic and Atmospheric Administration	DOEN Foundation	Open Philanthropy Project
U.S. National Renewable Energy Laboratory	Doris Duke Charitable Foundation	Open Society Foundations
	EAT Foundation	Pan American Development Foundation
	The Educational Foundation of America	Patrick J. McGovern Foundation
	Energy Foundation	Pisces Foundation
	European Climate Foundation	Porticus
	FIA Foundation	Postcode Planet Trust

The Patrick J. McGovern Foundation is a global, 21st-century philanthropy that bridges the frontiers of AI, data science and social impact to create a thriving, equitable and sustainable future for all. The McGovern Foundation's support has transformed data and technology work at WRI. With their support, we scaled the Data Lab to become WRI's core data innovation and delivery unit, supporting internal teams and external partners to drive impact. The McGovern Foundation understands the critical importance of investing in an organization's core capacity: their investment in WRI has contributed invaluable flexible support to our *Data into Action* core capability. We are grateful for the Patrick J. McGovern Foundation's deep partnership, focus on radical collaboration, and commitment to advance nonprofit capacity to use data and AI to identify scalable insights and action for people and planet.

Quadrature Climate Foundation
Robert Bosch Stiftung
Rockefeller Brothers Fund
Rockefeller Foundation
Rockefeller Philanthropy Advisors
Serena Fund of Tides Foundation
Stichting SED Fund
Swedish Postcode Lottery
The Tilia Fund
Wallace Global Fund
The Waterloo Foundation
William and Flora Hewlett Foundation
Anonymous (3)

Corporations

Strategic Relationships

3M
Ares Charitable Foundation
Bank of America
Cargill, Inc.
Caterpillar Foundation
FedEx Corporation
FEMSA Foundation
Google Inc.
HSBC Holdings plc
IKEA Foundation
Salesforce
Shell Foundation
Toyota Mobility Foundation
UPS Foundation
Walmart and Walmart Foundation

2021–2022 Corporate Consultative Group Members

3M
Abbott Laboratories
Ares Charitable Foundation
Bank of America
Bath and Body Works
Best Buy Co., Inc.

Cargill, Inc.
Caterpillar Inc.
Chanel Limited
Colgate-Palmolive Company
Deloitte LLP
DuPont
Exelon Corporation
General Mills, Inc.
Goldman Sachs Group, Inc.
Google Inc.
The Hershey Company
HSBC Bank USA, N.A.
Inter IKEA Group
Macro Advisory Partners
Mars, Inc.
Mastercard
Microsoft
Nike, Inc.
Paramount
PayPal Inc
PepsiCo, Inc.
Pfizer Inc.
Rockefeller Capital Management
Starbucks Coffee Company
Target Corporation
Temasek
Tetra Pak International
Tikehau Capital
Tyson Foods, Inc.
United Parcel Service, Inc.
Walmart
The Walt Disney Company

Program/Project Partners

Accenture
ADM Capital Foundation
Air Liquide
Air Products Foundation
Allotrope Partners

Amazon Web Services
Ansell Ltd.
Apple Inc.
Aramark
BASF
BlackRock Inc.
Bloomberg L.P.
Bon Appetit Management Company
Breakthrough Energy Foundation
Breakthrough Energy Ventures
CDPQ
Coca-Cola
Ecolab
Facebook, Inc.
FrieslandCampina
Genentech, Inc.
Heineken
Hilton Worldwide
IKEA Food Services AB
IKEA of Sweden AB
IKEA Supply AG
Indorama Ventures PCL
Inter IKEA Services BV
International Paper Company
ISS
Jacobs Douwe Egberts
The LEGO Group
LyondellBasell
Mars, Inc.
Mastercard
Meta
MGM Resorts International
Microsoft
Mitchells & Butlers plc
The Mitsubishi Corporation Fund for Europe and Africa
Monde Nissin Corp.
Morgan Stanley
Mother Nature Resources Limited

PayPal made a 3-year Corporate Consultative Group (CCG) membership commitment for 2020–2023. PayPal has utilized their CCG membership to partner with WRI in a multistakeholder process to convene the Climate Innovation for Adaptation and Resilience (CIFAR) Alliance. The CIFAR Alliance's knowledge products and activities are among the first evidence that digital finance can enable access to climate resilience services for low-income and underserved populations globally. The CIFAR Alliance aims to provide gender-inclusive climate adaptation and resilience tools and resources directly to 1 billion of the world's most vulnerable people by 2030. The alliance includes more than 40 participating institutions and continues to add contributors to advance the adaptation and resilience agenda.

Nestlé
 Nutrien
 Olam Global Agri Pte. Ltd.
 Ove Arup & Partners International Limited
 Panera Bread
 PepsiCo, Inc.
 Permira Advisers Limited
 Philips
 Procter & Gamble
 Quadra Productions Inc
 Rabobank
 Robinfood
 Royal DSM
 Royal Dutch Shell plc
 RS Group
 Sainsburys
 Sodexo
 Standard Chartered Bank
 Takeda Pharmaceutical Company Limited
 Uber Technologies, Inc.
 Underwriters Laboratories Inc.
 Unilever
 Volvo Group
 The Volvo Research and Education Foundations
 Weyerhaeuser Company
 Yara International ASA

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Allspring Global Investments
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 Bitly Inc
 Blistex, Inc.
 Brunswick Corporation
 Chime
 DiversiFi Capital
 Generation Foundation
 Geospatial Consulting Group International
 Plex Inc.
 PSSC Labs
 Sandblast Productions
 Sitetracker
 Sophos
 Sunergy Systems Inc.
 Syssero Inc
 Terra Alpha Investments LLC
 Anonymous (4)
Matching and Workplace Giving
 Bristol Myers Squibb Foundation
 Crown Castle
 Google Inc.
 Johnson and Johnson Foundation
 Kauffman Foundation Matching Gifts
 Microsoft Matching Gift Program

Millimans Charitable Giving Matching Program

Netflix

Individuals and Family Foundations

*Denotes Planned Gift

\$500,000+

AKO Foundation
 Bezos Earth Fund
 David and Beth Blood
 The Builders Initiative
 MacDoch Foundation
 Thomas and Musa Mayer
 Michael Polsky Family
 Stephen M. Ross Philanthropies
 Sall Family Foundation
 Roger Sant and Doris Matsui
 David K. Smoot Sustainability of Life on Earth Fund
 Ruth McCormick Tankersley Charitable Trust
 The Tilia Fund
 Anonymous (4)
\$100,000–\$499,999
 Acacia Conservation Fund
 Joy Ada Best*
 Coleman Family Ventures
 Kathleen Cooper*
 Lyda Hill/Lyda Hill Philanthropies

In partnership with the **Ares Charitable Foundation's** Climate-Resilient Employees for a Sustainable Tomorrow (CREST) initiative, WRI provides evidence-based solutions to climate change challenges in the labor market and global supply chains. Our work seeks to build the climate resilience of Indian micro, small and medium enterprises (MSMEs) in two states to help manage climate impacts, address decarbonization needs, and be part of a just low-carbon transition through skilling and capacity building. We are also working to set a new, sustainability action agenda for equity in global supply chains. Through partnerships like this and more, we advance sustainable, equitable business models that no longer place disproportionate burdens on disadvantaged and marginalized communities.

Linden Trust for Conservation	Alexander Chi	Andrew W. and Lauran Jack/ W Andrew and Lauran G Jack Charitable Fund
Leon Lowenstein Foundation	John M. Cole Jr. and Judith Cole	Jockey Hollow Foundation
Thomas and Musa Mayer	Cox Family Fund	Richard Johnson and Sharon Agar
Thomas A. Nowak, M.D. and Judy Noel	Kathryn Davis Grado Foundation	The Morton and Merle Kane Philanthropic Fund
The Prospect Hill Foundation	Tim Disney	Kay Family Foundation, Inc.
Dorothy Winkey*	Timothy Dunn and Ellen Stofan/ Black Dog Foundation	Phyllis and Royal Kiehl
John Witcofsky*	Gordon Eatman	Peter S. Knight and Gail A. Britton/ Knight Britton Charitable Fund
Anonymous (1)	The Flaherty Family Foundation	Herbert and Katherine Kurth Religious Foundation, Inc.
\$10,000-\$99,999	Peter Fox-Penner	Alice Lam and Ziba Scott Giving Fund
Abelow Family Foundation	Steve and Heather Fredette/The Fredette Family Fund	Leaves of Grass Fund
The Rona and Jeffrey Abramson Foundation	Kweesook Garrison	Larry L. Luing Family Foundation, Inc.
Alberini Family Fund	John Niccolai and Maria Gea Arredondo	Ann MacDougall and Jules Kaufman
Tammie Arnold	The Chuck Yim Gee Charitable Trust Fund	The Chris and Melody Malachowsky Family Foundation
Elvira Baez	Charles Gibson and Deborah Poore	The Matz Family Fund
Pat and Dick Baker	Gregory and Catherine Gilleland	Carol Medford
Regina Baraban	Millie Gorson	Wilhelm Merck and Nonie Brady
John E. Bartlett	Graugnard-Fall Family Trust	Joann Meyer
Frances G. Beinecke	The Hain Family Fund	Peggy Meyer
Afsaneh M. Beschloss/The Woodland Foundation, Inc.	Douglas Harmon/Harmon Family Foundation	The Miebach Family Fund
Philip Beyer	James A. Harmon/Harmon Family Foundation	Minerva Foundation
Walt Bochenek	Nancy and John Hammond	Mitchell Family Fund
Boger Family Foundation Inc.	Beverly and John Hargraves	Leo Model Foundation
Jefferson Bull and Marilyn Packard- Luther	Head Family Charitable Foundation	Myers Family Charitable Fund
Sally Cameron	Urs Hoelzle and Geeske Joel	
Campbell Snowflakes		
William A. Chen		

Jeff Nathanson	Walter Williams Foundation*	ArW MMcs Fund
Andra Patterson	Dale Winter and Emily Russell	Kathleen and Leigh Auden
Point House Fund	Robert Zoellick	Austin Family Fund at Community Foundation of Western Massachusetts
Nagavamsi Ponnekanti	Anonymous (16)	
The Rands Foundation	Sustainer's Circle Members (\$1,000-\$9,999)	Jane Avni
Joan Rechnitz Philanthropic Fund of the Jewish Communal Fund	Judy Ackerman	Bruce and Hattie Babbitt
David W. Richardson, CFA	Bubbles Kale Adai Charitable Fund	Lisa Qian and Matthias Bacnninger Giving Fund
Robinhood Cove Fund of the Essex County Community Foundation	Steve Adams/Steve and Jayne Adams Charitable	Aidann Gia Bacolodan
Ms. Heather L. Ross & Mr. Edward L. Strohhenn Jr.	Adler, Muratore, and Powers Charitable Fund	Kenneth and Lee Bakalar Fund
Sharon and Russell Rumberger	The AHH-SRS Giving Fund	Benjamin M. Baker Charitable Fund
Sally Mead Hands Foundation	Tamsen and Dick Aichinger	Justin Baldauf
Benjamin D. Sachs	Mark and Meg Alberts	Noelle Belling
Schmitz Family Charitable Fund, an American Endowment Foundation Donor Advised Fund	Spencer and Nicole Alexander	James Berch
Claudia Schweikert and Jeff Tangney	Bradley and Lindsay Alger	Ellen and Guillermo Bernal
Gregg Sciabica/Sciabica Family Foundation	Alice and Skip Giving Fund	Anthony Bernhardt
The Scovell Family Charitable Fund	Janice Allen	Binford/Racher Giving Fund
Susan Sherrod	L Peter and Cynthia Alt	Marilyn Blackwell
Karen Smith-Yoshimura	Mercedes Amin	Lynn Blainey
Liesbet and Andrew Steer	Ronald and Sherry Amundson	Alexandra Blaiotta
Scott Thompson	Ruth Anderson	The Jeffrey and Julie Blake Charitable Fund
Sue and John Tierney	Joanne Angvick	Robert O. Blake, Jr.
Lee and Dorothy Thomas	The MGDC Apgar Foundation	Joel and Kerry Blum
Daniel Weiss/Angelino Group	Sheldon and Carol Appel Family Foundation	Nancy Bobowiec
	Arthur and Elaine Aron	Martin Bocovich and Melissa Devalon Donor Advised Fund
		Marianne Boesky/Boesky Gallery

The Swedish International Development Agency's (Sida) long-standing strategic partnership with WRI, which was renewed in January 2023, enables the implementation of the institute's Strategic Plan 2023–27, *From Commitments to Impact*. This was developed in close consultation with Sida and aligns with the priorities embodied in Sida's new Environment and Climate Strategy 2022–26. This partnership allows WRI and Sida to join forces in supporting developing countries to implement ambitious, evidence-based strategies that help mitigate GHG emissions, adapt to the impact of climate change, facilitate access to clean energy, and protect and restore natural ecosystems, while leaving no one behind. Our partnership is grounded in a shared commitment to turn climate ambition into action and drive the systemic transformations needed to promote human well-being while protecting the planet, as called for in the UN Sustainable Development Agenda.

Tomas Bok and Florentien de Ruiter	Janice Cooperstein	Anita Drager
Brian Bolze	The Copeland Charitable Fund	Deborah Echt
Bomse-Silber Family Charitable Fund	Nathaniel and Beatrice Copeland Memorial Fund	Susan and Lowell Edmunds
Shelley and Adam Booken	William Corin	Irene Elkin
David Borsook Fund	Lucas Corley	The David Geoffrey Elkins Fund
B. Jay Bortz	The Peter and Elisabeth Cormier Charitable Giving Fund	The Elson Family Charitable Fund
Ken and Karen Boudreau	Courage and Community Foundation, a Donor Advised Fund of Renaissance Charitable Foundation	Rebecca Engel
Stephen Brenninkmeijer		Richard Epstein
John Brenton and Susan Gerngross		B. Espinosa
David and Jan Bressoud	Carolyn and David Crighton	Linda Ettinger
Jack and Rita Bridwell	Casey Curtiss	Jeff and Nancy Evelhoch/Jeffrey and Nancy Evelhoch Charitable Fund, an American Endowment Foundation Donor Advised Fund
Allison Brody	The Clive Cussler Foundation	
Richard and Alison Bruce	Mark Czaja	The Norman and Rosalie Fain Family Foundation
Laurie Maren Buchanan	D & E Family Unity Trust	Mary Fields
The Buchanan Family Foundation Inc	John Dahm	Ronnie Fischer
Judy Buechner Advised Fund	Nancy Dalton	Constance Fisher
Douglas Burke	Danem Foundation	Diana Fiumano
Burrell-Hays Family Fund	Parul Das	Lisa Flam
Donna and Jay Bushnell	Aniruddha Dasgupta	Gilbert Flanagan
Caldwell Stair Charitable Fund	Diane Davidson	Barbara Fletcher
Cory Capps	Robert and Val Davidson	Agnieszka Flizik
Mary and Peter Carmen	The Diane and George Davis Family Charitable Fund	Erika Fong
David Carroll	Alfred DeAngelis	Sharon and Bob Ford Foundation
Hadidjah Chamberlin	Rao DeCato Family Charitable Fund	Jennifer Fortenberry
Robin Chase and Russell Roy	Rabecca Delamotte and Peter Bloom	Mary and Paul Fox Charitable Fund
Yiwei Chen	Anita Demmon Charitable Fund	Larry and Noreen Frisch
Barbara Chu	Yafang Deng	Terri and Britt Froemel
Alinna Wai-Mun Chung	Peter and Gretchen Detre Charitable Donations Account	Rich Fromer
Dorothy Cochrane		Fuller Family Foundation
Cohen Family Fund	Matthew Dillon	Judith Fulton and Mark Howard Account
Gwendolyn Cohen	Michael and Jenn DiPietro	Joann Galst
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The Climate Leadership Initiative's mission is to catalyze new climate philanthropy—quickly and at scale. As a trusted adviser with a broad view of the field, CLI provides guidance, information, and connections to peers and experts that help new climate philanthropists make their impact more quickly, easily, and confidently. In four years, CLI helped families move a game-changing \$3.7 billion.

CLI has connected donors with WRI who have made pivotal investments in our Coolfoods initiative, Systems Change Lab, African Forest Landscape Restoration Initiative (AFR100), and critical work on Nature-Based Solutions in Indonesia. With their insights into climate philanthropy, CLI invaluablely helped WRI as we put forward AFR100's bold Restore Local project into the selection cycle for the Audacious Project, and they have been a powerful champion in shaping and socializing it among potential donors.

CLI sources, vets, and recommends many high-impact solutions, including underinvested groups in the Global South. We are grateful for the foresight of CLI's key partners-- especially the six founding funders who have funded them fully to do this work for the field and new entrants without needing to fundraise for themselves. The stepped-up funding has supercharged the ecosystem working to accelerate climate solutions.

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“Through increased focus on innovation, learning, and accountability and new commitment to greater flexibility of funding, WRI is enhancing the strength and agility of the entire global network. These changes are expected to ensure that WRI is equipped to deliver on the ambitious new strategy and is a sound investment in the future of our planet and its people.”

Afsaneh M. Beschloss
Member, WRI Global Board of Directors



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Krista Kurth Ph.D. is president of the Herbert and Katherine Kurth Religious Foundation and a member of WRI's Global Leadership Council and a longtime environmentalist. The Herbert and Katherine Kurth Religious Foundation was started by Krista's grandparents in the 1950s, as a way to give back and foster a legacy of philanthropy, and is now co-run by Krista and her three siblings. Growing up, Krista and her siblings gained a deep appreciation for nature and justice that has guided them throughout their lives. In 2014, Krista and her siblings made climate change a priority for the Foundation, adopting a fossil-free investment policy and supporting a variety of organizations (by invitation only), including WRI.

"I appreciate that WRI is focused on systems change and works with governments and businesses to foster change at the regional and country levels," Krista explains. "It complements the work of other grass-roots organizations we support, and we need efforts at all these levels if we are going to be successful."



Family foundation trustees (Krista Kurth, far right)

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The Legacy Society is a program for individuals who make planned gifts to WRI through a will, life insurance policy or estate plan. Receive updates on the issues you care about most, as well as invitations to special events with opportunities to meet WRI experts and other donors committed to making lasting investments that benefit our planet and future generations.

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