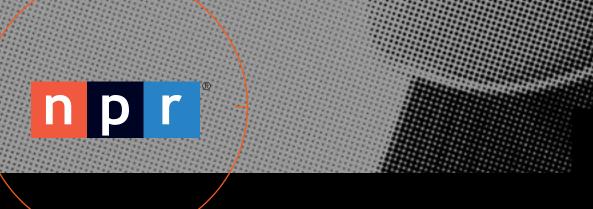


# 2003 Annual Report



## Our Mission

NPR's mission is to work in partnership with member stations to create a more informed public — one challenged and invigorated by a deeper understanding and appreciation of events, ideas, and cultures. To accomplish our mission, we produce, acquire, and distribute programming that meets the highest standards of public service in journalism and cultural expression; we represent our members in matters of their mutual interest; and we provide satellite interconnection for the entire public radio system.

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Contributors — 22

NPR S	Stations	Delta Denver	KPRU FM103.3 KCFR AM 1340	Evansville Fort Wayne	WNIN FM 88.3 WBNI FM 91.3	Muskegon Oscoda	WGVS AM 850 WCMB FM 95.7	Albuquerque Dulce	KUNM FM 89.9 KCIE FM 90.5	Portsmouth Thompson	WOSP FM 91.5 WSKV FM 89.1	San Angelo San Antonio	KUTX FM 90.1 KSTX FM 89.1
ALABAMA		Denver	KUVO FM 89.3	Hagerstown	WBSH FM 91.1	Rogers City	WVXA FM 96.7	Gallup	KGLP FM 91.7	Toledo	WGTE FM 91.3	San Antonio	KPAC FM 88.3
Birmingham	WBHM FM 90.3	Denver Grand Junction	KVOD FM 90.1 KPRN FM 89.5	Indianapolis Lafayette	WFYI FM 90.1 WBAA AM 920	Sault Ste. Marie Standish	WCMZ FM 98.3 WWCMFM 96.9	Las Cruces Magdalena	KRWG FM 90.7 KABR AM 1500	West Union Wilberforce	WVXW FM 89.5 WCSU FM 88.9	Spearman Texarkana	KTOT FM 89.5 KTXK FM 91.5
Dothan Gadsden	WRWA FM 88.7 WSGN FM 91.5	Greeley Ignacio	KUNC FM 91.5 KSUT FM 91.3	Marion Muncie	WBSW FM 90.9 WBST FM 92.1	Traverse City Twin Lake	WICA FM 91.5 WBLV FM 90.3	Maljamar Portales	KMTH FM 98.7 KENW FM 89.5	Wooster Yellow Springs	WKRW FM 89.3 WYSO FM 91.3	Victoria Waco	KVRT FM 90.7 KWBU FM103.3
Huntsville	WJAB FM 90.9	Ignacio	KUTE FM 90.1	N. Manchester	WBKE FM 89.5	Whitehall	WGVS FM 95.3	Ramah	KTDB FM 89.7	Youngstown	WYSU FM 88.5	Wichita Falls	KMCU FM 88.7
Huntsville Jacksonville	WLRH FM 89.3 WLJS FM 91.9	La Junta Montrose	KRLJ FM 89.1 KPRH FM 88.3	Orland Portland	WBOI FM 89.1 WBSJ FM 91.7	Ypsilanti	WEMU FM 89.1	Santa Rosa	KNLK FM 91.9	Zanesville	WOUZ FM 90.1	UTAH	
Mobile	WHIL FM 91.3	Montrose	KVMT FM 89.1	Richmond	WVXR FM 89.3	MINNESOTA Appleton	KNCM FM 88.5	NEW YORK Albany	WAMC AM 1400	OKLAHOMA Altus	KOCU FM 90.1	Coalville Logan	KCUA FM 92.5 KUSU FM 91.5
Montgomery  Montgomery/Troy	WVAS FM 90.7 WTSU FM 89.9	Paonia Pueblo	KVNF FM 90.9 KCFP FM 91.9	West Lafayette	WBAA FM101.3	Appleton	KRSU FM 91.3	Albany	WAMC FM 90.3	Ardmore	KLCU FM 90.3	Logan	KUSR FM 89.5
Muscle Shoals	WQPR FM 88.7	Pueblo	KKPC AM 1230	IOWA Ames	WOI AM 640	Bemidji Bemidji	KCRB FM 88.5 KNBJ FM 91.3	Binghamton Binghamton	WSKG FM 89.3 WSQX FM 91.5	Clinton Lawton	KYCU FM 89.1 KCCU FM 89.3	Provo Salt Lake City	KBYU FM 89.1 KCPW FM 88.3
Selma Tuscaloosa	WAPR FM 88.3 WUAL FM 91.5	Telluride Vail	KOTO FM 91.7 KPRE FM 89.9	Ames	WOI FM 90.1	Brainerd	KBPN FM 88.3	Blue Mtn. Lake	WXLH FM 91.3	Norman	KGOU FM106.3	Salt Lake City	KPCW FM 91.9
ALASKA		CONNECTICUT		Carroll Cedar Falls	KWOI FM 90.7 KUNI FM 90.9	Brainerd Buhl	KBPR FM 90.7 WIRN FM 92.5	Brooklyn Brookville	WNYE FM 91.5 WCWPFM 88.1	Oklahoma City Stillwater	KROU FM105.7 KOSU FM 91.7	Salt Lake City Tooele	KUER FM 90.1 KCPW AM 1010
Anchorage Anchorage	KSKA FM 91.1 KNBA FM 90.3	Fairfield Meriden	WSHU FM 91.1 WPKT FM 90.5	Cedar Rapids Decorah	KCCK FM 88.3 KLCD FM 89.5	Collegeville Collegeville	KNSR FM 88.9 KSJR FM 90.1	Buffalo Buffalo	WBFO FM 88.7 WNED AM 970	Tulsa	KWGS FM 89.5	US VIRGIN ISLA	NDS
Barrow	KBRW AM 680	Norwich	WNPR FM 89.1	Decorah	KLNI FM 88.7	Duluth	WSCD FM 92.9	Buffalo	WNED FM 89.3	OREGON Ashland	KAGI AM 930	St. Thomas	WVGN FM107.3
Barrow Bethel	KBRW FM 91.9 KYUK AM 640	Norwich Stamford	WNCH FM 88.1 WEDW FM 88.5	Fort Dodge lowa City	KTPR FM 91.1 WSUI AM 910	Duluth Fergus Falls	WSCN FM100.5 KCMF FM 89.7	Canajoharie Canton	WCAN FM 93.3 WSLU FM 89.5	Ashland	KSJK AM 1230	VERMONT Bennington	WBTN FM 94.3
Chevak	KCUK FM 88.1	Westport	WSHU AM 1260	Iowa City	KSUI FM 91.7	Grand Marais	WMLS FM 88.7	Corning	WSQE FM 91.1	Ashland Ashland	KSMF FM 89.1 KSRG FM 88.3	Burlington	WVPS FM107.9
Dillingham Fairbanks	KDLG AM 670 KUAC FM 89.9	Willimantic	WECS FM 90.1	Mason City Mason City	KRNI AM 1010 KUNY FM 91.5	Grand Rapids La Crescent	KAXE FM 91.7 KXLC FM 91.1	Fredonia Geneva	WCVF FM 91.3 WEOS FM 89.7	Ashland	KSOR FM 90.1	Rutland St. Johnsbury	WRVT FM 88.7 WVPA FM 88.5
Galena Glennallen	KIYU AM 910 KXGA FM 90.5	<b>DELAWARE</b> Dover	WRTX FM 91.7	Okoboji	KOJI FM 90.7	Moorhead	KCCD FM 90.3	Homell	WSQA FM 88.7	Astoria Bend	KMUN FM 91.9 KOAB FM 91.3	Windsor	WVPR FM 89.5
Haines	KHNS FM102.3	DISTRICT OF CO	OLUMBIA	Sioux City  KANSAS	KWIT FM 90.3	Moorhead Northfield	KCCM FM 91.1 WCAL FM 89.3	Houghton Ithaca	WJSL FM 90.3 WSQG FM 90.9	Coos Bay Corvallis	KSBA FM 88.5 KOAC AM 550	VIRGINIA Charlottesville	WVTU FM 89.3
Homer Juneau	KBBI AM 890 KTOO FM104.3		WAMU FM 88.5 WETA FM 90.9	Emporia	KANH FM 89.7	Rochester Rochester	KLSE FM 91.7 KMSE FM 88.7	Jamestown Jeffersonville	WUBJ FM 88.1 WJFF FM 90.5	Eugene	KLCC FM 89.7	Charlottesville	WVTW FM 88.5
Kenai	KDLL FM 91.9	FLORIDA	VVLIA TIVI 90.9	Garden City Great Bend	KANZ FM 91.1 KHCT FM 90.9	Rochester	KZSE FM 90.7	Kingston	WAMK FM 90.9	Eugene Florence	KRVM AM 1280 KLFO FM 88.1	Charlottesville Christiansburg	WMRY FM103.5 WWVT AM 1260
Ketchikan Kodiak	KRBD FM105.9 KMXT FM100.1	Ft. Myers	WGCU FM 90.1	Hays	KZAN FM 91.7	St. Paul St. Paul	KNOW FM 91.1 KSJN FM 99.5	Malone Middletown	WSLO FM 90.9 WOSR FM 91.7	Gresham	KMHD FM 89.1	Famville	WMLU FM 91.3
Kotzebue	KOTZ AM 720	Ft. Pierce Gainesville	WQCS FM 88.9 WUFT FM 89.1	Hill City Hutchinson	KZNA FM 90.5 KHCC FM 90.1	St. Peter	KGAC FM 88.1	New York City	WFUV FM 90.7	Klamath Falls Klamath Falls	KLMF FM 88.5 KSKF FM 90.9	Ferrum Harrisonburg	WFFC FM 89.9 WMRA FM 90.7
McCarthy McGrath	KXKM FM 89.7 KSKO AM 870	Inverness	WJUF FM 90.1	Lawrence	KANU FM 91.5	St. Peter Thief River Falls	KNGA FM 91.5 KQMN FM 91.5	New York City New York City	WNYC AM 820 WNYC FM 93.9	Myrtle Point	KOOZ FM 94.1	Lexington	WMRL FM 89.9
Petersburg Sand Point	KFSK FM100.9 KSDP AM 830	Jacksonville Melbourne	WJCT FM 89.9 WFIT FM 89.5	Olsburg Pittsburg	KANV FM 91.3 KRPS FM 89.9	Thief River Falls	KNTN FM102.7	North Creek	WXLG FM 89.9	Newport Pendleton	KLCO FM 90.5 KRBM FM 90.9	Marion Norfolk	WVTR FM 91.9 WHRO FM 90.3
Sitka	KCAW FM104.7	Miami	WLRN FM 91.3	Salina	KHCD FM 89.5 KMUW FM 89.1	Virginia-Hibbing Worthington	WIRR FM 90.9 KNSW FM 91.7	Olean Oneonta	WOLN FM 91.3 WSQC FM 91.7	Portland Reedsport	KOPB FM 91.5 KLFR FM 89.1	Norfolk Norfolk	WHRV FM 89.5 WNSB FM 91.1
St. Paul Talkeetna	KUSB FM 91.9 KTNA FM 88.5	Orlando Orlando	WMFE FM 90.7 WUCF FM 89.9	Wichita  KENTUCKY	1441044 1141 09.1	Worthington	KRSW FM 89.3	Oswego Oswego	WRVO FM 89.9 WRVD FM 90.3	Roseburg	KSRS FM 91.5	Richmond	WCVE FM 88.9
Unalaska	KIAL AM 1450	Panama City	WFSW FM 89.1	Booneville	WOCS FM 88.3	MISSISSIPPI Biloxi	WMAH FM 90.3	Peru	WXLU FM 88.3	Roseburg Tillamook	KTBR AM 950 KTCB FM 89.5	Roanoke Wise	WVTF FM 89.1 WISE FM 90.5
Valdez Wrangell	KCHU AM 770 KSTK FM101.7	Panama City Panama City	WKGC AM 1480 WKGC FM 90.7	Bowling Green Corbin	WKYU FM 88.9 WEKF FM 88.5	Booneville	WMAE FM 89.5	Plattsburgh Poughkeepsie	WCEL FM 91.9 WRHV FM 88.7	PENNSYLVANIA		WASHINGTON	
ARIZONA		Pensacola Tallahassee	WUWF FM 88.1 WFSQ FM 91.5	Elizabethtown	WKUE FM 90.9	Bude Greenwood	WMAU FM 88.9 WMAO FM 90.9	Rochester	WXXI AM 1370	Allentown	WDIY FM 88.1	Bellingham Clarkston	KZAZ FM 91.7 KNWV FM 90.5
Flagstaff Flagstaff	KPUB FM 91.7 KNAU FM 88.7	Tallahassee	WFSU FM 88.9	Hazard Henderson	WEKH FM 90.9 WKPB FM 89.5	Holly Springs	WURC FM 88.1	Rochester Rochester	WXXI FM 91.5 WRUR FM 88.5	Erie Harrisburg	WQLN FM 91.3 WITF FM 89.5	Ellensburg	KNWR FM 90.7
Drake	KJZA FM 89.5	Tampa Tampa	WMNF FM 88.5 WUSF FM 89.7	Highland Heights Lexington	WNKU FM 89.7 WUKY FM 91.3	Jackson Jackson	WJSU FM 88.5 WMPN FM 91.3	Saranac Lake	WSLL FM 90.5	Harrisburg Huntingdon	WXPH FM 88.1 WKVR FM 92.3	Moses Lake Mount Vernon	KLWS FM 91.5 KMWS FM 90.1
Grand Canyon Hotevilla	KNAG FM 90.3 KUYI FM 88.1	W. Palm Beach	WXEL FM 90.7	Louisville	WFPL FM 89.3	Lorman Meridian	WPRL FM 91.7 WMAWFM 88.1	Schenectady Selden	WMHT FM 89.1 WSUF FM 89.9	Johnstown	WQEJ FM 89.7	Omak	KQWS FM 90.1
Page	KNAD FM 91.7	GEORGIA	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	Morehead Murray	WMKY FM 90.3 WKMS FM 91.3	Mississippi State	WMAB FM 89.9	Southampton	WLIU FM 88.3 WRLI FM 91.3	Kane Mt. Pocono	WPSB FM 90.1 WRTY FM 91.1	Port Angeles Pullman	KNWP FM 90.1 KWSU AM 1250
Phoenix Phoenix	KBAQ FM 89.5 KJZZ FM 91.5	Albany Athens	WUNV FM 91.7 WUGA FM 91.7	Richmond	WEKU FM 88.9	Oxford Senatobia	WMAV FM 90.3 WKNA FM 88.9	Southampton Syracuse	WAER FM 88.3	Philadelphia	WHYY FM 90.9	Pullman	KRFA FM 91.7
Prescott	KNAQ FM 89.3	Atlanta Atlanta	WABE FM 90.1 WCLK FM 91.9	Somerset	WDCL FM 89.7	MISSOURI	WIND CO.O	Syracuse Ticonderoga	WCNY FM 91.3 WANC FM103.9	Philadelphia Philadelphia	WRTI FM 90.1 WXPN FM 88.5	Richland Seattle	KFAE FM 89.1 KEXP FM 90.3
Show Low Tuba City	KNAA FM 90.7 KGHR FM 91.5	Augusta	WACG FM 90.7	<b>LOUISIANA</b> Alexandria	KLSA FM 90.7	Branson	KSMS FM 90.5	Utica	WRVN FM 91.9	Pittsburgh	WDUQ FM 90.5	Seattle	KUOW FM 94.9
Tucson Tucson	KUAT FM 90.5 KUAZ AM 1550	Brunswick Carrolton	WWIO FM 89.1 WUWGFM 90.7	Baton Rouge	WBRH FM 90.3 WRKF FM 89.3	Cape Girardeau Chillicothe	KRCU FM 90.9 KRNW FM 88.9	Utica Watertown	WUNY FM 89.5 WJNY FM 90.9	Pittsburgh Pittsburgh	WQED FM 89.3 WYEP FM 91.3	Spokane Spokane	KPBX FM 91.1 KSFC FM 91.9
Tucson	KUAZ FM 89.1	Columbus	WTJB FM 91.7	Baton Rouge Lafayette	KRVS FM 88.7	Columbia Columbia	KBIA FM 91.3 KOPN FM 89.5	Watertown	WRVJ FM 91.7	Scranton State College	WVIA FM 89.9 WPSU FM 91.5	Seattle/Tacoma Walla Walla	KPLU FM 88.5 KWWS FM 89.7
White River Yuma	KNNB FM 88.1 KAWC AM 1320	Dahlonega Demorest	WNGU FM 89.5 WPPR FM 88.3	Monroe New Orleans	KEDM FM 90.3 WWNOFM 89.9	Kansas City	KCUR FM 89.3	Watertown  NORTH CAROLII	WSLJ FM 88.9	Summerdale	WJAZ FM 91.7	Yakima	KNWY FM 90.3
Yuma	KAWC FM 88.9	Ft. Gaines Macon	WJWV FM 90.9 WDCO FM 89.7	Shreveport	KDAQ FM 89.9	Maryville Rolla	KXCV FM 90.5 KUMR FM 88.5	Asheville	WCQS FM 88.1	PUERTO RICO	MOTIL EN 00.7	WEST VIRGINIA	WW/DD EM 01.7
ARKANSAS El Dorado	KBSA FM 90.9	St. Marys	WECC AM 1190	Thibodaux  MAINE	KTLN FM 90.5	Springfield	KSMU FM 91.1	Atlantic Beach Buxton	WBJD FM 91.5 WBUX FM 90.5	Rio Piedras San Juan	WRTU FM 89.7 WOSO AM 1030	Beckley Buckhannon	WVPB FM 91.7 WVPW FM 88.9
Fayetteville	KUAF FM 91.3	Savannah Tifton	WSVH FM 91.1 WABR FM 91.1	Bangor	WMEH FM 90.9	St. Louis Warrensburg	KWMU FM 90.7 KTBG FM 90.9	Chapel Hill	WUNC FM 91.5	RHODE ISLAND		Charleston Huntington	WVPN FM 88.5 WWW FM 89.9
Jonesboro Little Rock	KASU FM 91.9 KLRE FM 90.5	Valdosta	WWET FM 91.7	Calais Camden	WMED FM 89.7 WMEP FM 90.5	West Plains	KSMW FM 90.9	Charlotte Davidson	WFAE FM 90.7 WDAV FM 89.9	N. Providence Westerly	WRNI AM 1290 WXNI AM 1230	Martinsburg	WVEP FM 88.9
Little Rock	KUAR FM 89.1	Warm Springs Waycross	WJSP FM 88.1 WXVS FM 90.1	Fort Kent	WMEF FM106.5	MONTANA Billings	KEMC FM 91.7	Durham Elizabeth City	WNCU FM 90.7 WRVS FM 89.9	SOUTH CAROLII		Morgantown Parkersburg	WVPM FM 90.9 WVPG FM 90.3
CALIFORNIA Arcata	KHSU FM 90.5	GUAM		Lewiston Presque Isle	WMEA FM 90.1 WMEM FM106.1	Bozeman	KBMC FM102.1	Fayetteville	WFSS FM 91.9	Aiken	WLJK FM 89.1 WJWJ FM 89.9	Petersburg Wheeling	WAUA FM 89.5 WWNP FM 89.9
Bakersfield	KPRX FM 89.1	Agana	KPRG FM 89.3	Waterville	WMEWFM 91.3	Butte Fort Belknap	KAPC FM 91.3 KGVA FM 88.1	Franklin Hickory	WFQS FM 91.3 WFHE FM 90.3	Beaufort Charleston	WSCI FM 89.3	Wheeling	WVINP FIVI 09.9
Burney Chico	KNCA FM 89.7 KCHO FM 91.7	<b>HAWAII</b> Hilo	KANO FM 91.1	MARIANAS PAC Saipan	FIC KRNM FM 88.1	Great Falls Hamilton	KGPR FM 89.9 KUFN FM 91.9	Kinston	WKNS FM 90.3	Columbia Conway	WLTR FM 91.3 WHMCFM 90.1	WISCONSIN	
Crescent City	KHSR FM 91.9	Honolulu	KHPR FM 88.1	MARYLAND	14 11417 1177 00.1	Helena	KUHM FM 91.7	Manteo Manteo	WUND FM 88.9 WURI FM 91.5	Greenville	WEPR FM 90.1	Appleton Aubumdale	WLFM FM 91.1 WLBL AM 930
Fresno Groveland	KVPR FM 89.3 KXSR FM 91.7	Honolulu Wailuku	KIPO FM 89.3 KKUA FM 90.7	Baltimore	WEAA FM 88.9	Kalispell Miles City	KUKL FM 89.9 KECC FM 90.7	Nalina New Bern	WZRN FM 90.5 WTEB FM 89.3	Orangeburg Rock Hill	WSSB FM 90.3 WNSC FM 88.9	Brule	WHSA FM 89.9
Indio Long Beach	KCRI FM 89.3 KKJZ FM 88.1	IDAHO		Baltimore Frostburg	WYPR FM 88.1 WFWMFM 91.9	Missoula	KUFM FM 89.1	New Bern	WZNB FM 88.5	Sumter	WRJA FM 88.1	Delafield Eau Claire	WHAD FM 90.7 WUEC FM 89.7
Los Angeles	KUSC FM 91.5	Boise Boise	KBSU AM 730 KBSU FM 90.3	Hagerstown Ocean City	WETH FM 89.1 WSDL FM 90.7	NEBRASKA	KTNE FM 91.1	Raleigh Raleigh	WSHA FM 88.9 WCPE FM 89.7	SOUTH DAKOTA Brookings	KESD FM 88.3	Green Bay Green Bay	WHID FM 88.1 WPNE FM 89.3
Mt. Shasta North Highlands	KNSQ FM 88.1 KQEI FM 89.3	Boise	KBSX FM 91.5	Princess Anne	WESM FM 91.3	Alliance Bassett	KMNE FM 90.3	Roanoke Rapids	WZRU FM 88.5	Faith	KPSD FM 97.1	Hayward	WOJB FM 88.9
Northridge	KCSN FM 88.5	Bonners Ferry Burley	KIBX FM 92.1 KBSY FM 88.5	Salisbury Worton	WSCL FM 89.5 WKHS FM 90.5	Chadron Hastings	KCNE FM 91.9 KHNE FM 89.1	Rocky Mount Spindale	WRQMFM 90.9 WNCWFM 88.7	Lowry Martin	KQSD FM 91.9 KZSD FM102.5	Highland Kenosha	WHHI FM 91.3 WGTD FM 91.1
Oxnard Pacific Grove	KCRU FM 89.1 KAZU FM 90.3	Cottonwood	KNWO FM 90.1	MASSACHUSET		Lexington	KLNE FM 88.7	Wilmington Winston-Salem	WHQR FM 91.3 WFDD FM 88.5	Pierpont	KDSD FM 90.9	La Crosse	WHLA FM 90.3
Palm Springs	KPSC FM 88.5	McCall McCall	KBSK FM 89.9 KBSM FM 91.7	Amherst	WFCR FM 88.5	Lincoln Merriman	KUCV FM 91.1 KRNE FM 91.5	Winston-Salem Winston-Salem	WSNC FM 90.5	Rapid City Reliance	KBHE FM 89.3 KTSD FM 91.1	La Crosse Madison	WLSU FM 88.9 WERN FM 88.7
Pasadena Philo	KPCC FM 89.3 KZYX FM 90.7	McCall Moscow	KBSQ FM 90.7 KRFA FM 91.7	Amherst Boston	WPNI AM 1430 WBUR FM 90.9	Norfolk North Platte	KXNE FM 89.3 KPNE FM 91.7	NORTH DAKOTA		Sioux Falls Sioux Falls	KCSD FM 90.9 KRSD FM 88.1	Madison Menomonie	WHA AM 970 WHWCFM 88.3
Redding Rio Dell	KFPR FM 88.9 KNHT FM107.3	Pocatello	KISU FM 91.1	Boston Boston	WGBH FM 89.7 WUMB FM 91.9	Omaha	KIOS FM 91.7	Belcourt Bismarck	KEYA FM 88.5 KCND FM 90.5	Vermillion	KUSD FM 89.7	Menomonie	WVSS FM 90.7
Sacramento	KXJZ FM 88.9	Rexburg Sun Valley	KBYI FM100.5 KWRV FM 91.9	Falmouth	WFPB FM 91.9	NEVADA	10100	Dickinson	KDPR FM 89.9 KDSU FM 91.9	TENNESSEE	VALUE OF A CO.	Milwaukee Oshkosh	WUWMFM 89.7 WRST FM 90.3
Sacramento San Ardo	KXPR FM 90.9 KBDH FM 91.7	Twin Falls	KEZJ AM 1450	Great Barrington Harwich	WAMQ FM105.1 WCCT FM 90.3	Elko Jackpot	KNCC FM 91.5 KBSJ FM 91.3	Fargo Grand Forks	KUND FM 89.3	Chattanooga Collegedale	WUTC FM 88.1 WSMC FM 90.5	Park Falls	WHBM FM 90.3
Santa Barbara	KQSC FM 88.7	Twin Falls	KBSW FM 91.7	Nantucket	WNAN FM 91.1 WNAF FM 91.7	Las Vegas	KCNV FM 89.7	Grand Forks Grand Forks	KUND AM 1370 KFJM FM 89.3	Cookeville	WHRS FM 91.7	Rhinelander River Falls	WXPR FM 91.7 WRFW FM 88.7
Santa Barbara San Bernardino	KSBX FM 89.5 KVCR FM 91.9	Carbondale	WSIU FM 91.9	Newburyport Orleans	WFPB AM 1170	Las Vegas Las Vegas	KNPR FM 89.5 KUNV FM 91.5	Jamestown	KPRJ FM 91.5	Dyersberg Jackson	WKNQ FM 90.7 WKNP FM 90.1	Sheboygan Sister Bay	WSHS FM 91.7 WHDI FM 91.1
San Diego San Diego	KPBS FM 89.5 KSDS FM 88.3	Champaign Chicago	WEFT FM 90.1 WBEZ FM 91.5	Sandwich W. Yarmouth	WSDH FM 91.5 WBUR AM 1240	Las Vegas Las Vegas	KWPR FM 88.7 KCEP FM 88.1	Minot Williston	KMPR FM 88.9 KPPR FM 89.5	Johnson City Knoxville	WETS FM 89.5 WUOT FM 91.9	Sister Bay	WHND FM 89.7
San Francisco	KALW FM 91.7	DeKalb	WNIU FM 90.5	Woods Hole	WCAI FM 90.1	Panaca	KLNR FM 91.7	ОНЮ		Madison	WPLN AM 1430	Superior Wausau	KUWS FM 91.3 WHRM FM 90.9
San Francisco San Luis Obispo	KQED FM 88.5 KCBX FM 90.1	Edwardsville Freeport	WSIE FM 88.7 WNIE FM 89.1	Worcester Worcester	WBPR FM 91.9 WICN FM 90.5	Reno Tonopah	KUNR FM 88.7 KTPH FM 91.7	Athens	WOUB AM 1340	Memphis Murfreesboro	WKNO FM 91.1 WMOT FM 89.5	Wausau	WLBL FM 91.9
San Mateo	KCSM FM 91.1 KFAC FM 88.7	LaSalle	WNIW FM 91.5	MICHIGAN		NEW HAMPSHIF		Athens Bryan	WOUB FM 91.3 WGBE FM 90.9	Nashville	WPLN FM 90.3	Wausau	WXPW FM 91.9
Santa Barbara Santa Cruz		Macomb Morris	WIUM FM 91.3 WBEQ FM 90.7	Allendale Alpena	WGVU FM 88.5 WCML FM 91.7	Concord	WEVO FM 89.1	Cambridge Chillicothe	WOUC FM 89.1 WOUH FM 91.9	Tullahoma TEXAS	WTML FM 91.5	<b>WYOMING</b> Afton	KUWA FM 91.3
	KUSP FM 88.9		WWSI FM 88.9	Ann Arbor	WUOMFM 91.7	Gorham Hanover	WEVC FM107.1 WEVH FM 91.3	Chillicothe	WVXC FM 89.3	Abilene	KACU FM 89.7	Buffalo Casper	KBUW FM 90.5 KUWC FM 91.3
Santa Monica Santa Bosa	KUSP FM 88.9 KCRW FM 89.9	Mt. Vernon				Jackson	WEVJ FM 99.5	Cincinnati	WGUC FM 90.9	Austin	IZLIT EN A OO E		I IVI 31.0
Santa Rosa Stockton	KUSP FM 88.9 KCRW FM 89.9 KRCB FM 91.1 KUOP FM 91.3	Mt. Vernon Normal Olney	WGLT FM 89.1 WUSI FM 90.3	Bay City	WUCX FM 90.1 WDET FM101.9						KUT FM 90.5 KVLU FM 91.3	Douglas	KDUW FM 91.7
Santa Rosa	KUSP FM 88.9 KCRW FM 89.9 KRCB FM 91.1	Mt. Vernon Normal	WGLT FM 89.1	Bay City Detroit East Jordan	WDET FM101.9 WICV FM100.9	Keene  NEW JERSEY	WEVN FM 90.7	Cincinnati Cleveland	WVXU FM 91.7 WCPN FM 90.3	Beaumont College Station	KVLU FM 91.3 KAMU FM 90.9		KDUW FM 91.7 KWRR FM 89.5 KUWG FM 90.9
Santa Rosa Stockton Sutter Tahoe City Thousand Oaks	KUSP FM 88.9 KCRW FM 89.9 KRCB FM 91.1 KUOP FM 91.3 KXJS FM 88.7 KKTO FM 90.5 KCLU FM 88.3	Mt. Vernon Normal Olney Peoria Pittsfield Quincy	WGLT FM 89.1 WUSI FM 90.3 WCBU FM 89.9 WIPA FM 89.3 WQUB FM 90.3	Bay City Detroit	WDET FM101.9	Keene  NEW JERSEY  Atlantic City	WEVN FM 90.7 WNJN FM 89.7	Cincinnati	WVXU FM 91.7	Beaumont	KVLU FM 91.3	Douglas Ethete Gillette Gillette	KWRR FM 89.5 KUWG FM 90.9 KYPR FM 88.9
Santa Rosa Stockton Sutter Tahoe City	KUSP FM 88.9 KCRW FM 89.9 KRCB FM 91.1 KUOP FM 91.3 KXJS FM 88.7 KKTO FM 90.5	Mt. Vernon Normal Olney Peoria Pittsfield	WGLT FM 89.1 WUSI FM 90.3 WCBU FM 89.9 WIPA FM 89.3	Bay City Detroit East Jordan East Lansing East Lansing Flint	WDET FM101.9 WICV FM100.9 WKAR AM 870 WKAR FM 90.5 WFUM FM 91.1	Keene NEW JERSEY	WEVN FM 90.7	Cincinnati Cleveland Columbus Columbus Columbus	WVXU FM 91.7 WCPN FM 90.3 WCBE FM 90.5 WOSU AM 820 WOSU FM 89.7	Beaumont College Station Commerce Corpus Christi Dallas	KVLU FM 91.3 KAMU FM 90.9 KETR FM 88.9 KEDT FM 90.3 KERA FM 90.1	Douglas Ethete Gillette	KWRR FM 89.5 KUWG FM 90.9
Santa Rosa Stockton Sutter Tahoe City Thousand Oaks Thousand Oaks	KUSP FM 88.9 KCRW FM 89.9 KRCB FM 91.1 KUOP FM 91.3 KXJS FM 88.7 KKTO FM 90.5 KCLU FM 88.3 KDSC FM 91.1	Mt. Vernon Normal Olney Peoria Pittsfield Quincy Rock Island Rockford Springfield	WGLT FM 89.1 WUSI FM 90.3 WCBU FM 89.9 WIPA FM 89.3 WQUB FM 90.3 WNIJ FM 89.5 WUIS FM 91.9	Bay City Detroit East Jordan East Lansing East Lansing	WDET FM101.9 WICV FM100.9 WKAR AM 870 WKAR FM 90.5 WFUM FM 91.1 WBLU FM 88.9 WWGR FM104.1	Keene  NEW JERSEY  Atlantic City  Berlin  Bridgeton  Cape May	WEVN FM 90.7  WNJN FM 89.7  WNJS FM 88.1  WNJB FM 89.3  WNJZ FM 90.3	Cincinnati Cleveland Columbus Columbus	WXU FM 91.7 WCPN FM 90.3 WCBE FM 90.5 WOSU AM 820 WOSU FM 89.7 WOSE FM 91.1 WDPR FM 88.1	Beaumont College Station Commerce Corpus Christi	KVLU FM 91.3 KAMU FM 90.9 KETR FM 88.9 KEDT FM 90.3 KERA FM 90.1 KNTU FM 88.1 KTEP FM 88.5	Douglas Ethete Gillette Gillette Jackson Laramie Newcastle	KWRR FM 89.5 KUWG FM 90.9 KYPR FM 88.9 KUWJ FM 90.3 KUWR FM 91.9 KUWN FM 90.5
Santa Rosa Stockton Sutter Tahoe City Thousand Oaks Thousand Oaks Willits Yreka COLORADO	KUSP FM 88.9 KCRW FM 89.9 KRCB FM 91.1 KUOP FM 91.3 KXJS FM 88.7 KKTO FM 90.5 KCLU FM 88.3 KDSC FM 91.1 KZYZ FM 91.5 KNYR FM 91.3	Mt. Vernon Normal Olney Peoria Pittsfield Quincy Rock Island Rockford Springfield Sterling Urbana	WGLT FM 89.1 WUSI FM 90.3 WCBU FM 89.9 WIPA FM 89.3 WQUB FM 90.3 WWIK FM 90.3 WNIJ FM 89.5 WUIS FM 91.9 WNIQ FM 91.5 WILL AM 580	Bay City Detroit East Jordan East Lansing East Lansing Flint Grand Rapids Grand Rapids Harbor Springs	WDET FM101.9 WICV FM100.9 WKAR AM 870 WKAR FM 90.5 WFUM FM 91.1 WBLU FM 88.9 WVGR FM104.1 WCMWFM103.9	Keene  NEW JERSEY  Atlantic City Berlin Bridgeton Cape May Hackettstown Lincroft	WEVN FM 90.7  WNJN FM 89.7  WNJS FM 88.1  WNJB FM 89.3  WNJZ FM 90.3  WNTI FM 91.9  WBJB FM 90.5	Cincinnati Cleveland Columbus Columbus Columbus Coshocton Dayton Defiance	WXXU FM 91.7 WCPN FM 90.3 WCBE FM 90.5 WOSU AM 820 WOSU FM 89.7 WOSE FM 91.1 WDPR FM 88.1 WGDE FM 91.9	Beaumont College Station Commerce Corpus Christi Dallas Denton El Paso Harlingen	KVLU FM 91.3 KAMU FM 90.9 KETR FM 88.9 KEDT FM 90.3 KERA FM 90.1 KNTU FM 88.1 KTEP FM 88.5 KMBH FM 88.9	Douglas Ethete Gillette Gillette Jackson Laramie Newcastle Pinedale Powell	KWRR FM 89.5 KUWG FM 90.9 KYPR FM 88.9 KUWJ FM 90.3 KUWR FM 91.9 KUWN FM 90.5 KUWX FM 90.9 KUWP FM 90.1
Santa Rosa Stockton Sutter Tahoe City Thousand Oaks Thousand Oaks Willits Yreka COLORADO Alamosa Aspen	KUSP FM 88.9 KCRW FM 89.9 KRCB FM 91.1 KUOP FM 91.3 KXJS FM 88.7 KKTO FM 90.5 KCLU FM 88.3 KDSC FM 91.1 KZYZ FM 91.5 KNYR FM 91.3	Mt. Vernon Normal Olney Peoria Pittsfield Quincy Rock Island Rockford Springfield Sterling	WGLT FM 89.1 WUSI FM 90.3 WCBU FM 89.9 WIPA FM 89.3 WQUB FM 90.3 WWIK FM 90.3 WNIJ FM 89.5 WUIS FM 91.9 WNIQ FM 91.5	Bay City Detroit East Jordan East Lansing East Lansing Flint Grand Rapids Grand Rapids Harbor Springs Houghton Interlochen	WDET FM101.9 WICV FM100.9 WKAR AM 870 WKAR FM 90.5 WFUM FM 91.1 WBLU FM 88.9 WVGR FM104.1 WCMWFM103.9 WGGL FM 91.9 WIAA FM 88.7	Keene  NEW JERSEY  Atlantic City Berlin Bridgeton Cape May Hackettstown Lincroft Manahawkin	WNJN FM 89.7 WNJS FM 88.1 WNJB FM 89.3 WNJZ FM 90.3 WNJZ FM 90.5 WBJB FM 90.5 WNJM FM 89.9	Cincinnati Cleveland Columbus Columbus Columbus Coshocton Dayton Defiance Ironton Kent	WXU FM 91.7 WCPN FM 90.3 WCBE FM 90.5 WOSU FM 820 WOSU FM 89.7 WOSE FM 91.1 WDPR FM 88.1 WGDE FM 91.9 WOUL FM 89.1 WKSU FM 89.7	Beaumont College Station Commerce Corpus Christi Dallas Denton El Paso Harlingen Houston Houston	KVLU FM 91.3 KAMU FM 90.9 KETR FM 88.9 KEDT FM 90.3 KERA FM 90.1 KNTU FM 88.1 KTEP FM 88.5 KMBH FM 88.9 KUHF FM 88.7 KTSU FM 90.9	Douglas Ethete Gillette Gillette Jackson Laramie Newcastle Pinedale Powell Rock Springs	KWRR FM 89.5 KUWG FM 90.9 KYPR FM 88.9 KUWJ FM 90.3 KUWR FM 91.9 KUWN FM 90.5 KUWZ FM 90.9 KUWP FM 90.1 KUWZ FM 90.5
Santa Rosa Stockton Sutter Tahoe City Thousand Oaks Thousand Oaks Willits Yreka COLORADO Alamosa	KUSP FM 88.9 KCRW FM 89.9 KRCB FM 91.1 KUOP FM 91.3 KXJS FM 88.7 KKTO FM 90.5 KCLU FM 88.3 KDSC FM 91.1 KZYZ FM 91.5 KNYR FM 91.3	Mt. Vernon Normal Olney Peoria Pittsfield Quincy Rock Island Rockford Springfield Sterling Urbana Urbana	WGLT FM 89.1 WUSI FM 90.3 WCBU FM 89.9 WIPA FM 89.3 WQUB FM 90.3 WWIK FM 90.3 WNIJ FM 89.5 WUIS FM 91.9 WNIQ FM 91.5 WILL AM 580 WILL FM 90.9	Bay City Detroit East Jordan East Lansing East Lansing Flint Grand Rapids Grand Rapids Harbor Springs Houghton	WDET FM101.9 WICV FM100.9 WKAR AM 870 WKAR FM 90.5 WFUM FM 91.1 WBLU FM 88.9 WVGR FM104.1 WCMWFM103.9 WGGL FM 91.9	Keene  NEW JERSEY  Atlantic City Berlin  Bridgeton Cape May Hackettstown Lincroft Manahawkin Newark Ocean Cty/Atl. Ci	WNJN FM 89.7 WNJS FM 88.1 WNJB FM 89.3 WNJZ FM 90.3 WNTI FM 91.9 WBJB FM 90.5 WNJM FM 89.9 WBGO FM 88.3 ty WRTQ FM 91.3	Cincinnati Cleveland Columbus Columbus Columbus Coshocton Dayton Defiance Ironton	WXU FM 91.7 WCPN FM 90.3 WCBE FM 90.5 WOSU AM 820 WOSU FM 89.7 WOSE FM 91.1 WDPR FM 88.1 WGDE FM 91.9 WOUL FM 89.1	Beaumont College Station Commerce Corpus Christi Dallas Denton El Paso Harlingen Houston	KVLU FM 91.3 KAMU FM 90.9 KETR FM 88.9 KEDT FM 90.3 KERA FM 90.1 KNTU FM 88.1 KTEP FM 88.5 KMBH FM 88.9 KUHF FM 88.7	Douglas Ethete Gillette Gillette Jackson Laramie Newcastle Pinedale Powell Rock Springs Sheridan Sundance	KWRR FM 89.5 KUWG FM 90.9 KYPR FM 88.9 KUWJ FM 90.3 KUWR FM 91.9 KUWN FM 90.5 KUWX FM 90.9 KUWZ FM 90.1 KUWZ FM 90.5 KSUW FM 91.3 KUWD FM 91.3
Santa Rosa Stockton Sutter Tahoe City Thousand Oaks Thousand Oaks Willits Yreka COLORADO Alamosa Aspen Boulder Carbondale Carbondale	KUSP FM 88.9 KCRW FM 89.9 KRCB FM 91.1 KUOP FM 91.3 KXJS FM 88.7 KKTO FM 90.5 KCLU FM 88.3 KDSC FM 91.1 KZYZ FM 91.5 KNYR FM 91.3 KRZA FM 88.7 KAJX FM 91.5 KCFC AM 1490 KDNK FM 90.5 KCJX FM 88.9	Mt. Vernon Normal Olney Peoria Pittsfield Quincy Rock Island Rockford Springfield Sterling Urbana Urbana Warsaw INDIANA Anderson	WGLT FM 89.1 WUSI FM 90.3 WOBU FM 89.9 WIPA FM 89.3 WOUB FM 90.3 WNIJ FM 89.5 WUIS FM 91.5 WUIS FM 91.5 WILL AM 580 WILL FM 90.9 WIUW FM 89.5	Bay City Detroit East Jordan East Lansing East Lansing Flint Grand Rapids Grand Rapids Harbor Springs Houghton Interlochen Kalamazoo Kentwood Lansing	WDET FM101.9 WICV FM100.9 WKAR AM 870 WKAR FM 90.5 WFUM FM 91.1 WBLU FM 88.9 WVGR FM104.1 WCMWFM103.9 WGGL FM 91.9 WIAA FM 88.7 WMUK FM102.1 WGVU AM 1480 WLNZ FM 89.7	Keene  NEW JERSEY  Atlantic City Berlin Bridgeton Cape May Hackettstown Lincroft Manahawkin Newark	WNJN FM 90.7  WNJN FM 89.7  WNJS FM 88.1  WNJB FM 89.3  WNJZ FM 90.3  WNTI FM 91.9  WBJB FM 90.5  WNJM FM 89.9  WBGO FM 88.3	Cincinnati Cleveland Columbus Columbus Coshocton Dayton Defiance Ironton Kent Lima Mansfield Marion	WXU FM 91.7 WCPN FM 90.3 WOBE FM 90.5 WOSU AM 820 WOSU FM 89.7 WOSE FM 91.1 WDPR FM 88.1 WGDE FM 91.9 WOUL FM 89.1 WKSU FM 89.7 WGLE FM 90.7 WOSV FM 91.7 WOSB FM 91.1	Beaumont College Station Commerce Corpus Christi Dallas Denton El Paso Harlingen Houston Houston Ingram Lubbock Lufkin	KVLU FM 91.3 KAMU FM 90.9 KETR FM 88.9 KEDT FM 90.3 KERA FM 90.1 KNTU FM 88.1 KTEP FM 88.5 KMBH FM 88.9 KUHF FM 88.7 KTSU FM 90.9 KTXL FM 90.1 KOHM FM 88.9	Douglas Ethete Gillette Gillette Jackson Laramie Newcastle Pinedale Powell Rock Springs Sheridan	KWRR FM 89.5 KUWG FM 90.9 KYPR FM 88.9 KUWJ FM 90.3 KUWR FM 91.9 KUWN FM 90.5 KUWY FM 90.9 KUWP FM 90.1 KUWZ FM 90.5 KSUW FM 91.3
Santa Rosa Stockton Sutter Tahoe City Thousand Oaks Thousand Oaks Willits Yreka COLORADO Alamosa Aspen Boulder Carbondale Carbondale Colorado Springs Cortez	KUSP FM 88.9 KCRW FM 89.9 KRCB FM 91.1 KUOP FM 91.3 KXJS FM 88.7 KKTO FM 90.5 KOLU FM 88.3 KDSC FM 91.1 KZYZ FM 91.5 KNYR FM 91.3  KRZA FM 88.7 KAJX FM 91.5 KOFC AM 1490 KDNK FM 90.5 KCJX FM 88.9 KRCC FM 91.5 KSJD FM 91.5	Mt. Vernon Normal Olney Peoria Pittsfield Quincy Rock Island Rockford Springfield Sterling Urbana Urbana Warsaw INDIANA Anderson Bloomington Chestertown	WGLT FM 89.1 WUSI FM 90.3 WCBU FM 89.9 WIPA FM 89.3 WQUB FM 90.3 WNIJ FM 89.5 WUIS FM 91.9 WNIQ FM 91.5 WILL AM 580 WILL FM 90.9 WIUW FM 89.5 WBSB FM 89.5 WFIU FM103.7 WBEW FM 89.5	Bay City Detroit East Jordan East Lansing East Lansing Flint Grand Rapids Grand Rapids Harbor Springs Houghton Interlochen Kalamazoo Kentwood Lansing Manistee Marquette	WDET FM101.9 WICV FM100.9 WKAR AM 870 WKAR FM 90.5 WFUM FM 91.1 WBLU FM 88.9 WVGR FM104.1 WCMWFM103.9 WGGL FM 91.9 WIAA FM 88.7 WMUK FM102.1 WGVU AM 1480 WLNZ FM 89.7 WXM FM 97.7 WNMU FM 90.1	Keene  NEW JERSEY  Atlantic City Berlin Bridgeton Cape May Hackettstown Lincroft Manahawkin Newark Ocean Cty/Atl. Cl Sussex Trenton  NEW MEXICO	WEVN FM 90.7  WNJN FM 89.7  WNJS FM 88.1  WNJE FM 90.3  WNJZ FM 90.3  WNTI FM 91.9  WBGO FM 88.3  ty WRTQ FM 91.3  WNJF FM 88.5  WNJT FM 88.1	Cincinnati Cleveland Columbus Columbus Columbus Coshocton Dayton Defiance Ironton Kent Lima Mansfield Marion Norwalk New Philadelphia	WXU FM 91.7 WCPN FM 90.3 WCBE FM 90.5 WOSU AM 820 WOSU FM 89.7 WOSE FM 91.1 WDPR FM 88.1 WGDE FM 91.9 WOUL FM 89.1 WKSU FM 89.7 WGLE FM 90.7 WOSB FM 91.1 WNRK FM 90.7 WKRJ FM 91.5	Beaumont College Station Commerce Corpus Christi Dallas Denton El Paso Harlingen Houston Houston Ingram Lubbock Lufkin McAllen Odessa	KVLU FM 91.3 KAMU FM 90.9 KETR FM 88.9 KEDT FM 90.3 KERA FM 90.1 KNTU FM 88.5 KMBH FM 88.9 KUHF FM 88.7 KTSU FM 90.9 KTXI FM 90.1 KOHM FM 89.1 KOHM FM 88.9 KHID FM 88.1 KOCV FM 91.3	Douglas Ethete Gillette Gillette Jackson Laramie Newcastle Pinedale Powell Rock Springs Sheridan Sundance	KWRR FM 89.5 KUWG FM 90.9 KYPR FM 88.9 KUWJ FM 90.3 KUWR FM 91.9 KUWN FM 90.5 KUWX FM 90.9 KUWZ FM 90.1 KUWZ FM 90.5 KSUW FM 91.3 KUWD FM 91.3
Santa Rosa Stockton Sutter Tahoe City Thousand Oaks Thousand Oaks Willits Yreka COLORADO Alamosa Aspen Boulder Carbondale Carbondale Colorado Springs	KUSP FM 88.9 KCRW FM 89.9 KRCB FM 91.1 KUOP FM 91.3 KXJS FM 88.7 KKTO FM 90.5 KCLU FM 88.3 KDSC FM 91.1 KZYZ FM 91.5 KNYR FM 91.3 KRZA FM 88.7 KAJX FM 91.5 KCFC AM 1490 KDNK FM 90.5 KCJX FM 88.9 KRCC FM 91.5	Mt. Vernon Normal Olney Peoria Pittsfield Quincy Rock Island Rockford Springfield Sterling Urbana Urbana Warsaw INDIANA Anderson Bloomington Chestertown	WGLT FM 89.1 WUSI FM 90.3 WOBU FM 89.9 WIPA FM 89.3 WOUB FM 90.3 WNIJ FM 89.5 WUIS FM 91.9 WNIQ FM 91.5 WILL AM 580 WILL FM 90.9 WIUW FM 89.5 WBSB FM 89.5 WFIU FM103.7	Bay City Detroit East Jordan East Lansing East Lansing Flint Grand Rapids Grand Rapids Harbor Springs Houghton Interlochen Kalamazoo Kentwood Lansing Manistee	WDET FM101.9 WICV FM100.9 WKAR AM 870 WKAR FM 90.5 WFUM FM 91.1 WBLU FM 88.9 WGR FM104.1 WCMWFM103.9 WGGL FM 91.9 WIAA FM 88.7 WMUK FM102.1 WWDU AM 1480 WLNZ FM 89.7 WXM FM 97.7	Keene  NEW JERSEY  Atlantic City Berlin Bridgeton Cape May Hackettstown Lincroft Manahawkin Newark Ocean Cty/Atl. Cit Sussex Trenton	WEVN FM 90.7  WNJN FM 89.7  WNJS FM 88.1  WNJB FM 90.3  WNTI FM 91.9  WBJB FM 90.5  WNJM FM 89.9  WBGO FM 88.3  WNJP FM 88.5	Cincinnati Cleveland Columbus Columbus Columbus Oshocton Dayton Defiance Ironton Kent Lima Mansfield Marion Norwalk	WXU FM 91.7 WCPN FM 90.3 WCBE FM 90.5 WOSU AM 820 WOSU FM 89.7 WOSE FM 91.1 WDPR FM 88.1 WGDE FM 91.9 WOUL FM 89.1 WKSU FM 89.7 WGLE FM 90.7 WOSB FM 91.1 WNRK FM 90.7	Beaumont College Station Commerce Corpus Christi Dallas Denton El Paso Harlingen Houston Houston Ingram Lubbock Lufkin McAllen	KVLU FM 91.3 KAMU FM 90.9 KETR FM 88.9 KEDT FM 90.3 KERA FM 90.1 KNTU FM 88.1 KTEP FM 88.5 KMBH FM 88.9 KUHF FM 88.7 KTSU FM 90.9 KTXI FM 90.1 KOHM FM 89.1 KLDN FM 88.9 KHID FM 88.1	Douglas Ethete Gillette Gillette Jackson Laramie Newcastle Pinedale Powell Rock Springs Sheridan Sundance	KWRR FM 89.5 KUWG FM 90.9 KYPR FM 88.9 KUWJ FM 90.3 KUWR FM 91.9 KUWN FM 90.5 KUWX FM 90.9 KUWZ FM 90.1 KUWZ FM 90.5 KSUW FM 91.3 KUWD FM 91.3

2 003 was a remarkable, turbulent, yet ultimately successful period for NPR. We faced tremendous challenges, most notably the complex demands of covering the war in Iraq and other major news developments. Our strong performance during this period attests to the strength of our organization and the collective talents of our staff members, who continued our high levels of service to stations and listeners despite our financial challenges and the demands of intense and extended news coverage.

Our service to the nation is evidenced by our historic audience growth during this period. Over 29 million weekly visitors flocked to NPR member stations in the war's first days to hear coverage that was both broader and deeper than that of any other media outlet. During the course of the year, NPR programs drew a record average of 22 million weekly listeners, a 64 percent increase over the last five years.

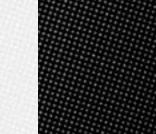
Meeting our goals for the year was not done easily. Through the tireless support of NPR staff members, the active, intelligent involvement of NPR member station personnel, and the generosity of many supporters, NPR deepened and extended the NPR News experience across the day with new programs including *Day to Day*, and invested in our collaborative and responsive relationship with our member stations.

In a year characterized by intense news events, NPR has been proud to provide insightful, balanced news programming on the air and online that helps make sense of the often confusing wash of information surrounding us every day. NPR went past the surface issues to give our listeners deeper insight into the ideas and individuals shaping the important stories of the day. We wove hard news with human-interest coverage to create a space for listeners to experience and reflect upon different perspectives on the day's developments.

Nothing exemplifies this point more than our in-depth coverage of the Iraq war. NPR covered this story from all sides, combining gripping first-hand descriptions of the action on the ground in Iraq with hard-hitting reports on the political battles being waged at home.

With the news in fall 2003 of Joan B. Kroc's remarkable bequest, the future of NPR is even brighter. But serious funding challenges remain. With the majority of those funds designated for our endowment, the gift will generate less than ten percent of NPR's operating budget. NPR will still have to raise substantial funds each year to continue our critical service to the nation. NPR must sustain and grow our tradition of excellence – a tradition that is valued and celebrated by public radio listeners and necessary to the survival of our member stations. Our high standards have set equally high expectations, and to meet them, we must continue to call on our supporters to champion our work for many years to come.

Kevin Klose NPR President and CEO



# War in Iraq: Capturing the Story

s bombs fell in Baghdad, NPR correspondent Anne Garrels, the only U.S. broadcast journalist to remain in the city during the initial invasion, reported in a steady but strained voice on the bloodshed and chaos she witnessed.

On NPR, listeners encountered the Iraq war in all its complexities, as our hosts and correspondents relayed more than 2,600 sound-rich narratives of the conflict from their posts at home and abroad. Daily coverage of developments in the war were punctuated by powerful storytelling and breaking news that led listeners through the smoke and confusion surrounding the war to clear-eyed examinations of the people, strategies, decisions, and debates it involved.

From coverage of discussions in the halls of Congress by Congressional Reporter Andrea Seabrook to vivid reports from embedded journalists including Eric Westervelt and John Burnett, NPR correspondents brought listeners the voices, sounds, and stories of the conflict.

Throughout the events leading up to the Iraq War and beyond, millions of listeners turned to NPR News for comprehensive, thoughtful coverage of this deeply complex international event.



In 2004, NPR's coverage of the Iraq War was honored with an Alfred I. duPont-Columbia University Award Silver Baton. The awards committee praised NPR for "ambitious, dramatic, personal, and intelligent coverage that uses the medium in extraordinarily creative ways."

All day long, the sound of rockets, anti-aircraft guns, and artillery pressed in from all directions. The fog of sand and smoke from the oil fires lit by the Iraqis enveloped the city. Drivers who dared to venture out couldn't see what was going on just a few blocks down the road.

Anne Garrels. All Things Considered® 4/7/03











## Audience Growth: Solid Gains and Historic F

n an age of sound bytes and sensationalism, NPR's long-form, thoughtful journalism continues to engage, enlighten, and inspire. In 2003, listeners turned to NPR and npr.org in evergrowing numbers to learn more about their world and the latest on major news events.

For the 18th consecutive year, NPR programming set new records in 2003, capping audience growth of 64 percent in the last five years with an all-time high of more than 22 million average listeners per week. NPR's newest show, *Day to Day,* also set audience records for a new NPR program, reaching more than one million listeners after being on the air for just six months.

With limited resources but strong community connections, NPR stations continue to attract record numbers of listeners. Surveys find that currently, about one in nine Americans over age 25 tunes in to NPR programming on their local station every week, and on average, these people spend about 4.5 hours a week listening to NPR programming.

Online, npr.org averaged 2.2 million monthly unique visitors and almost 50 million total visits, with most of those visits taking place during the work day. Through npr.org, visitors e-mailed more than one-half million NPR stories to their friends and family, sharing their favorite NPR moments and spurring e-mail exchanges about important issues and topics of the moment. At the peak of the lead-up to the war in Iraq, 45,000 simultaneous users were listening to the NPR online program stream. On the day the war began, 326,000 visitors came to the site — eclipsing previous daily Web audience counts.

Our place in listeners' lives is critical to the American experience, fostering the community engagement and civic discourse that upholds our democracy and our society. On the air and online, NPR and our member stations will continue to serve public radio's ever-growing audience in still greater and more valuable ways.

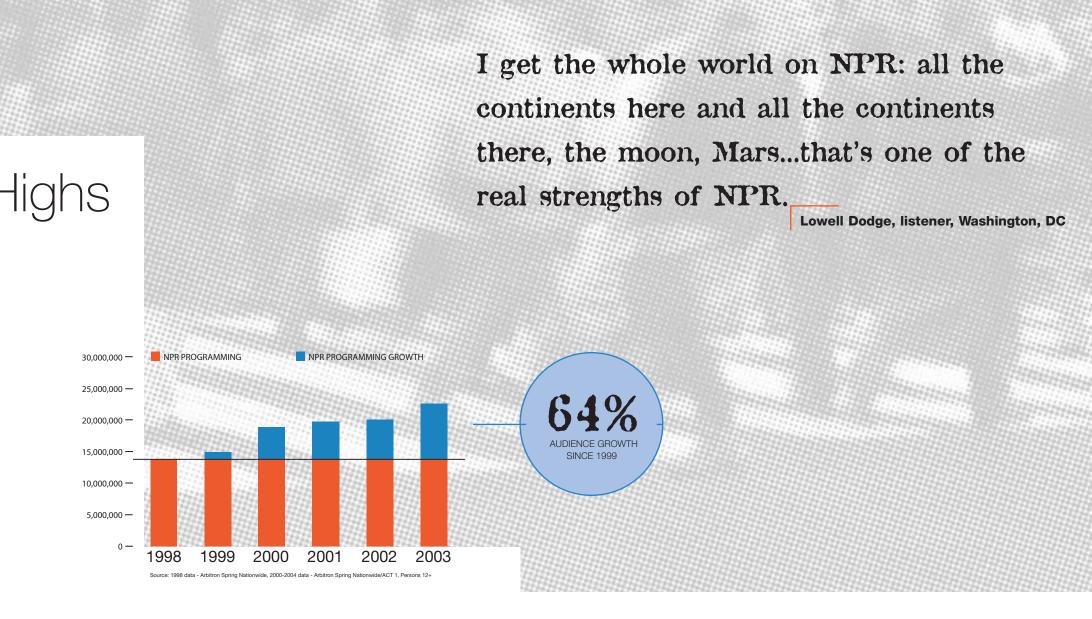
# **NPR West:**





...the new state-of-the-art West Coast production studios...exemplify the network's desire to break free of its D.C. base and stretch out, both physically and philosophically.

Los Angeles Times



# New Voices and Fresh Perspectives

ultural diversity, innovation, and creativity have long been the hallmarks of America's West. It's where new ideas are born and old ideas are heard from new perspectives.

As other broadcast media have scaled back their operations, NPR continues to grow. From NPR West, our new landmark facility in Culver City, CA, public radio reaches out to provide an even broader world of news, events, and culture. New voices. Different views. Imaginative programming. Multimedia offerings. NPR West is more than a production center. It's an invitation to come listen and explore.

In 2003, NPR West became fully operational and quickly emerged as a cornerstone in NPR programming and production. The studios are now home to daily production of two NPR programs, *Day to Day* and *The Tavis Smiley Show.*<sup>sm</sup> Already, NPR West has offered NPR listeners unique insights into the news of the region. In August, *All Things Considered* launched a year-long look at water management, conservation, and use in the Western states, and offered listeners

detailed, long-form features on the timely issue. NPR's Howard Berkes reported on prescient explorer and scientist John Wesley Powell, who foresaw the water crisis and engineered early plans for water usage. Tracing the hardest working river in the United States, Elizabeth Arnold offered insights into the Colorado River, which is critical to the water supply of seven states. Scott Horsley reported on the battle between the water needs of rapidly growing cities and those of farmers, some of whom who have found that selling water is more profitable than selling crops.

NPR West symbolizes NPR's bi-coastal innovation and growth. The production center is developing into a key Western cultural institution, provides critical support for NPR's enhanced coverage of the West, and, should dire events cause an outage in Washington, DC, is prepared to carry on NPR News production for the network.



We'll explain what we can; we'll ask what we want; we'll offer opinions and ideas; we'll explore beliefs and behaviors. And we'll make a radio show that goes along day to day rediscovering the world.

Host Alex Chadwick, Day to Day inaugural broadcast, 7/28/03

# Day to Day: The New Sound in NPR News

rom San Francisco and New York to Flagstaff and Boise, listeners heard something new from NPR in July 2003 — the debut of *Day to Day,* the newest NPR-produced news program in a generation. Produced in collaboration with *Slate Magazine* and hosted by award-winning NPR correspondent Alex Chadwick, *Day to Day* delves into newsworthy topics with a smart, savvy, and spontaneous approach, featuring contributors from both NPR and *Slate. Day to Day* is the second program to originate from NPR West in California.

Day to Day appeals to the unique mid-day interests of busy listeners by offering NPR news, commentaries, and features in shorter segments, and more stories in the hour. Listeners come to the program for distinctive features, including hard-hitting

exposés of Los Angeles' odd underbelly by investigative reporter Brian Unger and intrepid producer/sidekick Rob Sachs; commonsense advice on personal finance issues from the *Washington Post's* Michelle Singletary; and expert insight into the discussion and power players on the Sunday morning TV talk shows with NPR political correspondent Juan Williams.

The first audience reports on the program prove its power: in its first survey period *Day to Day* reached more than one million listeners a week — a record for a new NPR program. After debuting in five of the top ten markets, the program continues to draw new listeners and ended 2003 on 99 stations across the nation.



# The Tavis Smiley Show:

# Hard News and Penetrating Observations

PR and member stations continue to expand our capacity to serve diverse audiences — and to build awareness of public radio among African-American, Hispanic, and other under-served listeners.

With its provocative commentary, exclusive interviews, and reports on everything from politics to pop culture, *The Tavis Smiley Show*, produced at NPR West, presents the news from a fresh perspective for listeners of all backgrounds. Driven by Smiley's trademark passion and energy, the program has become one of the fastest growing programs in NPR history, ending the year with a diverse, rapidly expanding audience of nearly one million listeners per week on more than 80 public radio stations.

In 2003, entrepreneur, minister, father, and former congressman J.C. Watts came to *The Tavis Smiley Show* as a regular commentator. He joins a distinguished group of commentators on the show, including Princeton professor Cornel West, author and professor Michael Eric Dyson, noted civil rights attorney Connie Rice, and Ward Connerly, a member of the University of California Board of Regents.

In his first two years hosting *The Tavis Smiley Show,* Smiley captivated listeners with revealing interviews with newsmakers and personalities including Kofi Annan, Maya Angelou, Magic Johnson, Condoleezza Rice, Bill Clinton, Oprah Winfrey, Abner Louima, Bill Gates, Chris Rock, Ray Charles, and John McCain.

I'm Tavis Smiley. This is NPR. Keep the faith.\_\_\_

Host Tavis Smiley, The Tavis Smiley Show, 2/27/03





Each morning when I arrive around 5:30, I turn on the laptop, access your show through the NPR Web site, and listen to yesterday's show. Why? I'm an international teacher from Green Bay, WI., teaching in San Pedro Sula, Honduras, for my first year. I cannot just turn on NPR and listen to the show. Thank you for the continual work that goes into your Web site to bring me the best of radio! Muchas gracias!\_\_\_\_

**Greg Le Moine, Escuela Internacional Sampedrana** 

# npr.org: Go Deeper and Discover More

isteners from around the globe and across the nation come to npr.org to enrich their NPR experience and expand their online horizons. No matter where they live or when they visit, npr.org offers NPR listeners convenient and immediate access to their favorite NPR programs and stories. For listeners far from home or those who just want to catch the piece they missed during their morning commute, npr.org offers a rich array of online resources – from news headlines to a treasure-trove of photos, extended interviews, special features, and Web-only columns by NPR personalities. The site also offers a popular "e-mail a friend" feature that enables visitors to easily share their favorite NPR stories with their colleagues and families.

In 2003, millions of unique visitors came to npr.org every month for exclusive offerings focused on major news events – from online coverage of the Space Shuttle Columbia disaster to the Iraq War.

As the war began, npr.org visitors found a broad array of perspectives on the conflict, with a series of exclusive, personal essays and photos from NPR correspondents in the field. In a continuing series called "War Diaries," NPR shared the first-person accounts and reflections of individuals affected by the Iraq War, from those in combat zones to those on the home front, including the mother of a fallen soldier and an Iraqi exile.

aparantan kanada salah kanada bahar bahar

Whether visitors come to npr.org to listen to archived editions of their favorite programs, connect with their local NPR stations' program schedules and online programs steams, or browse through the fun finds in the NPR Shop, npr.org takes listeners further into the NPR experience.

# **Expansion** in NPR News

cross the organization, on the air and online, NPR used 2003 to push programming in new directions and test new frontiers. It was a year of radio firsts: the first news co-production with the BBC — the global town hall "Iraq: The World Speaks;" the first radio-only debate in a decade, produced in collaboration with member station WOI in Ames, lowa, in January, featuring the Democratic presidential candidates; and *All Things Considered's* news-breaking interview with U.N. weapons inspection chief Hans Blix.

Over the course of the year, NPR News offered deep and substantive reportage on the issues influencing our lives. Listeners came to NPR to learn more about the legacy of *Brown vs. the Board of Education* and its impact on education and race over the last five decades. We explored the circumstances confronting girls in the juvenile justice system, studied the issues surrounding the California recall battle, and, through a year-long series by Noah Adams, traced the personal stories of the working poor. Overseas, NPR News offered a major series studying terrorism in Southeast Asia, reports on Islam's impact on Europe, and unparalleled coverage of the war in Iraq. Interwoven with hard-hitting news reports were features that offered insight into the arts and humanities, including the debut of *Morning Edition*'s® "Honky Tonks, Hymns and the Blues" series.

In November 2003 NPR announced an astounding \$230 million gift from philanthropist Joan B. Kroc. Mrs. Kroc designated that the majority of the bequest would go to the NPR Foundation's Endowment Fund for Excellence, bringing NPR a definitive sense of security that inspired unfettered thinking about the ways NPR can expand and improve our service to the American public in the years ahead.

Bolstered by the bequest, to support our public interest obligation to provide the highest-quality journalism to the nation, NPR has made plans for a three-year, multi-million dollar expansion of our news offerings, which will strengthen and deepen NPR's coverage of breaking news as well as national and international developments, and support growth in our investigative reporting.

Listeners and member stations trust NPR as America's foremost provider of journalism that opens minds, broadens horizons, and inspires active involvement in today's issues and ideas. Going forward, NPR News will continue to build on our exponential growth and use our resources to more firmly position NPR in American media — and Americans' consciousness — as the foremost source of credible and independent news and information.

Our goal is to serve member stations and their listeners with expanded in-depth reports from around the country and the world. We recognize that in this era, Americans seek reliable fact-based journalism that is up-to-the-minute and provides deep context and detail.

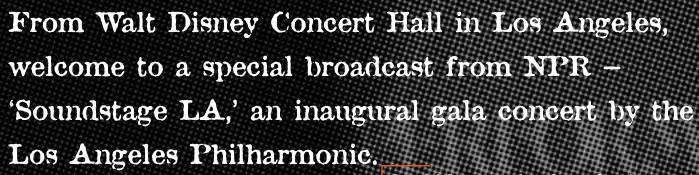
# Celebrating Opera and Classical Music

PR listeners enjoy front-row seats for some of the world's most extraordinary musical events — from Carnegie Hall to Vienna's Musikverein. With unparalleled access to the world's premiere classical music artists and events, NPR ushers listeners from their armchairs and automobiles into the thriving music world, with interviews and performances by top artists. In 2003, NPR was live on location at the gala opening of Walt Disney Concert Hall in Los Angeles, the debut of Simon Rattle with the Berlin Philharmonic at Carnegie Hall, and some of the nation's great summer music festivals, including Tanglewood, the summer home of the Boston Symphony; the Aspen Music Festival in Colorado; and SummerFest LaJolla in San Diego.

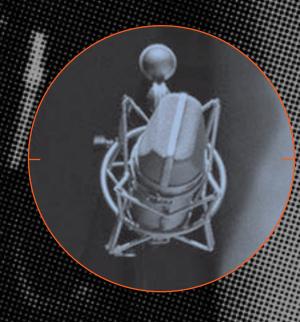
In 2003, NPR transformed *World of Operasm* into a year-round program featuring new productions from major American opera companies, with the dynamic Lisa Simeone in the host chair.

Also in 2003, NPR announced a new partnership with Classical Public Radio Network (CPRN) to make CPRN's high-quality, 24-hour classical music service available to public radio stations and their listeners across the nation. Created five years ago by Colorado Public Radio and University of Southern California Radio (KUSC) in Los Angeles, CPRN's versatile format complements local music presentations as well as NPR's popular national programs. As public radio stations continue to seek ways to expand and focus their programming, this new alliance with CPRN helps NPR provide more and better service to NPR's classical music stations.

CPRN joins NPR's other classical offerings, including the daily two-hour *Performance Today,* America's most listened-to classical music program; *SymphonyCast<sup>sm</sup>*, a weekly showcase of the world's greatest symphony orchestras; and *Sunday Baroque*, <sup>sm</sup> produced by member station WSHU, Fairfield, CT.



Special Correspondent Susan Stamberg, NPR Music Special, 10/25/03



Performance Today® host Fred Child (pictured) and host Korva Coleman welcome NPR listeners to the creative vitality of classical music.

tep into her parlor, and hold on to your seat. For more than 20 remarkable years, jazz pianist Marian McPartland and her celebrated musical guests have teamed up for an hour of weekly jazz sessions from NPR.

In 2003, listeners heard "Marian McPartland's 85th Birthday Bash from Birdland," an unforgettable night at the historic jazz club in New York, with host Charles Osgood and artists ranging from Norah Jones to Tony Bennett paying tribute to the Peabody Award-winning, legendary *Piano Jazz* host. The two-hour special will be released as a Concord Jazz CD.

Celebrating special days is a specialty for NPR Music — on occasions both somber and celebratory. In February, NPR joined with member station KUHF in Houston to offer a live broadcast to the nation of the

Houston Symphony's memorial concert to the victims of the Columbia Space Shuttle. Over the holidays, NPR Music offered something for everyone, including two sold-out "Jazz Piano Christmas" programs at the Kennedy Center in Washington, DC, a Tavis Smiley-hosted gospel version of Handel's masterwork Messiah called Too Hot to Handel, "Holiday Pops" featuring Keith Lockhart and the Boston Pops in concert at Symphony Hall in Boston, "Toast of the Nation," our coast-to-coast New Year's Eve live jazz program, and the first-ever NPR broadcast of the New Year's Day from Vienna concert, the most popular holiday concert in the world. Through a technological advancement, NPR also made our holiday programming available via wireless in coffee shops around the nation, thanks to our innovative partnership with exclusive underwriter Starbucks."

# NPR Jazz and Holiday Programming

I know some people find a style and stay in that style, but I'm interested in hearing what's new and what's going on.\_\_\_\_

Host Marian McPartland of *Marian McPartland's*Piano Jazz® as quoted in the Vancouver Sun, 11/19/03

NPR jazz programs won high praise in the 2003 New York Festivals International Radio Programming and Promotion Awards "recognizing the world's best work in news, information, entertainment, and on-air talent programming and promotion." *Marian McPartland's Piano Jazz* won a Gold World Medal in the entertainment category for "Best Regularly Scheduled Music Show." *JazzSet with Dee Dee Bridgewater* <sup>®</sup> won a Silver World Medal in the same category, for a tribute to Ray Brown.

# Whip-Smart Wit and Wisdom:

eople come to NPR to learn...and to laugh. With their signature whip-smart wit and wisdom, host Peter Sagal and score-keeper Carl Kasell greet listeners each week on Wait Wait...Don't Tell Me!® the oddly informative news quiz produced in collaboration with Chicago Public Radio (WBEZ). In 2003, the program averaged one million listeners in an average quarter hour, a spectacular achievement for so young a program.

The program continues to expand its national presence with a series of sold-out live shows, held in collaboration with member stations including WKSU (Kent, Ohio), WUAL (Tuscaloosa, Alabama), KOPB (Portland, Oregon), WUOM (Ann Arbor, Michigan), KMUW (Wichita, Kansas), WUNC (Chapel Hill, North Carolina), NHPR (New Hampshire), and co-producing station WBEZ (Chicago, Illinois). These live, on-location programs are one way that NPR uses

Summer has hit the Midwest hard...So we've decided to head somewhere where they've heard very nice things about the sun, but haven't actually ever seen it — Portland, Oregon. We'll try to pierce the cloud-cover of ignorance about the week's news.

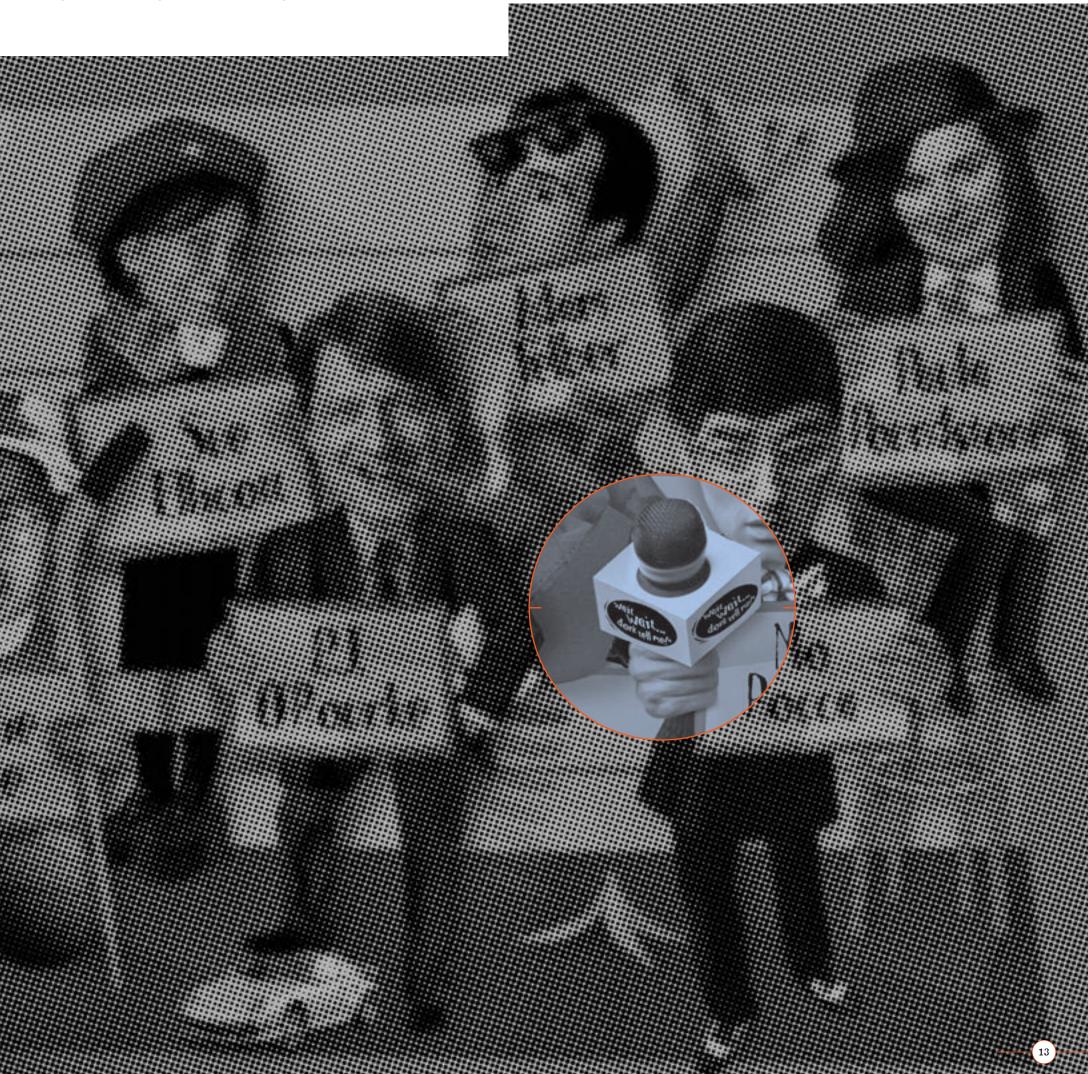
Host Peter Sagal, Wait Wait...Don't Tell Me!, at the live show with KOPB, 6/21/03

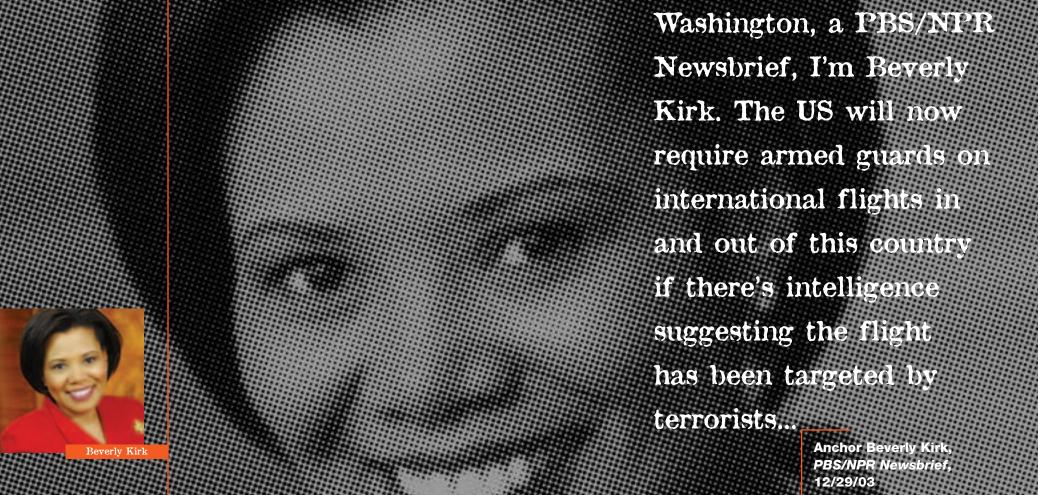
## Wait Wait...Don't Tell Me!

programming to help stations build audience, raise funds, and bring listeners face-to-face with the personalities they enjoy.

Elsewhere on NPR, the fun continued this year with high-octane hijinks on *Car Talk*, as Tom and Ray Magliozzi offered listeners automotive advice for another phenomenal year. Whether they're finding the fun in engine failure or taking the fear out of car repair,

Tom and Ray mix guffaws with great advice. The show continues to reap larger audiences and ended 2003 with more than four million weekly listeners. The wise and witty program continues to be the most listened-to entertainment program in public radio, and is considered "appointment radio" for its loyal fans.





# PBS/NPR Newsbriefs: Beyond Radio

ith its inaugural broadcast in December 2003, PBS/NPR Newsbriefs extended our quality journalism to public television viewers with hourly 30-second television news reports produced by NPR for PBS stations. Anchored by Beverly Kirk, formerly with NBC News Channel, and veteran ABC and public television correspondent Sheilah Kast, the service is produced at NPR's headquarters in Washington, DC. As a complement to PBS's in-depth news and public affairs programs, *PBS/NPR Newsbrief* brings NPR's trusted reporting and worldwide resources to PBS viewers as news unfolds. Supported by NPR News, the service presents NPR's award-winning news coverage to television audiences who share natural affinities with NPR listeners, and encourages sampling of NPR's radio programming.

From NPR news in

NPR and its stations have never thought of digital radio as just a technical, transmission, or experimental activity; it is a holistic undertaking...to deliver meaningful new public services.\_\_\_\_



Mike Starling, NPR Vice President for Engineering and Operations



NPR Explores New Technology

ith the support of Kenwood USA and Harris Corporation, NPR in 2003 launched the Tomorrow Radio Project to explore the future and viability of digital high-definition (HD) radio technologies.

No longer a hypothetical construct, digital HD radio will allow NPR stations to use their existing spectrum to offer listeners two or more radio formats on the same station — once approved by the FCC — and to better serve increasingly diverse listener demands. Nonprofit radio stations will soon be able to do more with what they already have and avoid the pressure to compete for scarce and expensive new frequencies. Listeners could be the biggest winners, with even more public radio programming and services at their fingertips.

In 2003, the Tomorrow Radio Project held field tests in four major radio markets — San Francisco and Long Beach, CA; New York, NY; and Washington, DC — with stellar results. The service afforded excellent signal coverage and audio quality with no interference with existing signals.

With this project, NPR continues to foster the culture of innovation in our industry and remains at the forefront of developing new technologies that embrace changes in listeners' use of media and advance the ideals of public service.



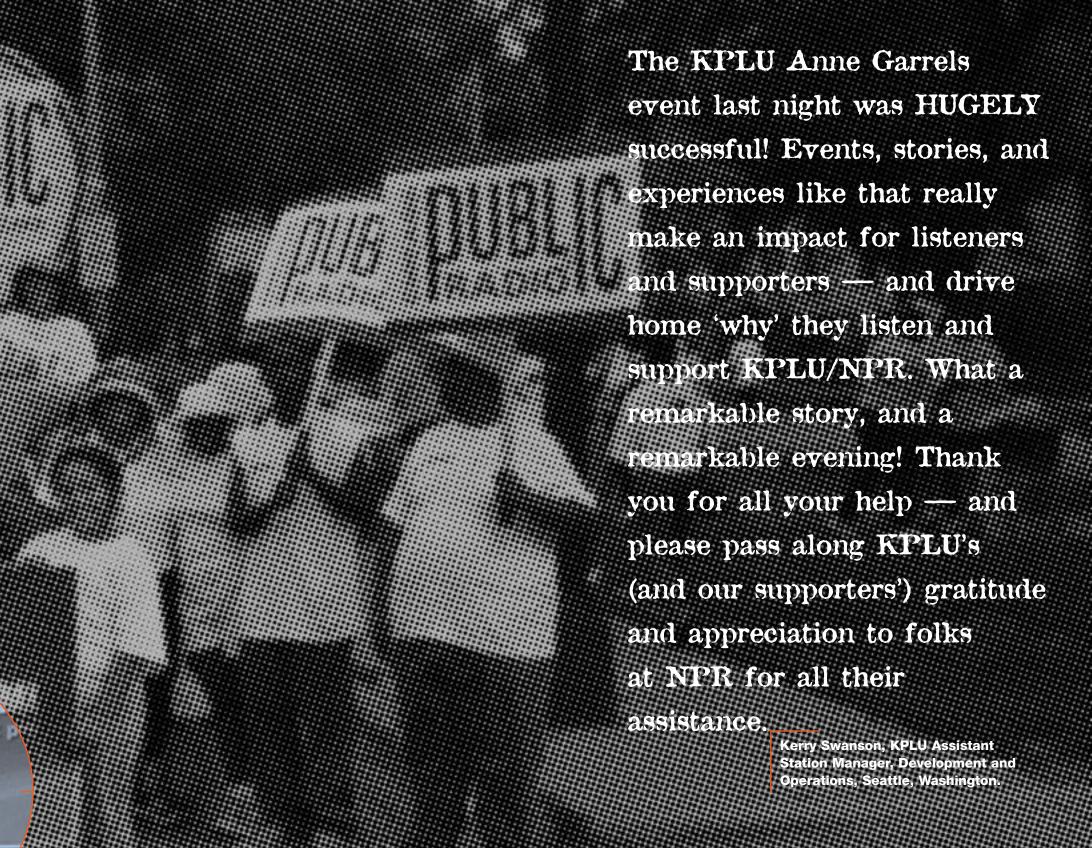
# NPR Stations: Making Public Radio Possible

ur unique partnership with hundreds of independent, community-service oriented NPR member stations across the nation distinguishes NPR from every other media organization. To fulfill our shared mission, NPR and member stations work hand-in-hand every day to provide listeners with the highest quality non-commercial programming possible. The relationship between NPR and our stations is at the core of what we do, and why we do it. This year, we built on that relationship with a number of key initiatives.

In 2003, at the request of member stations, NPR instituted a system that enables NPR to immediately feed breaking news or special

coverage directly to stations' air throughout the nation on a 24/7 basis. This service ensures that listeners are kept up-to-date during breaking news and intense news periods, whenever such events occur.

In February 2003, NPR and member station representatives met in Washington for a retreat focused on three urgent issues confronting the public radio system: the use of digital technology to enhance the quality, diversity, and accessibility of public radio programming; efforts to preserve and expand non-commercial stations; and the need to reach new audiences and increase public awareness of the benefits of public radio.



Throughout the year, NPR offered stations representation on key issues before the FCC and Congress; secured continued funding of member stations from the Corporation for Public Broadcasting for local operations and the digital transition; developed and tested digital radio services; and improved the resources available to stations in the form of new programming, program promotion, and on-air fundraising.

Most notably in 2003, news of the remarkable bequest from the late Joan B. Kroc to NPR and KPBS in San Diego exemplified the vital connection between NPR and public radio stations. Through her long-term relationship with KPBS, Mrs. Kroc recognized the

defining partnership of public radio: local stations collaborating with and through a national network to create an independent public service that is both broad and deep.

The scope and quality of NPR station broadcasts is unparalleled in American media. Today, signals from NPR member stations reach more than 99 percent of the American population. For NPR listeners and their communities, NPR member stations provide a critical public service and a wealth of engaging and enlightening local and national programming.

Good information is critical to a well-functioning democracy, issues of domestic and international policy. NPR is a reliable analysis which places American issues and interests in a world

NPR is an independent non-profit organization funded predominantly by hundreds of autonomous member stations, corporate sponsorships, and foundation grants.

## **Philanthropy:**

# Making the Connections

he support we receive enables NPR to bring you programming that defies expectations, broadens horizons, and inspires thought. It is because of this financial foundation that NPR continues to be a robust voice in American media.

NPR is an independent non-profit organization funded predominantly by hundreds of autonomous member stations and by corporate sponsorships and foundation grants. NPR strives to keep program fees from stations as stable as possible, but contributions from corporate sponsorships and foundations are subject to the whims of the economy. Such financial volatility can leave NPR vulnerable, especially when world events make extraordinary demands on the NPR News budget. As the economy began to show signs of shaking off its sluggishness of the past several years, NPR's contributions, grants, and sponsorships increased to \$44.67 million in FY 2003, approximately 10% ahead of the previous year.

In January 2003, The John D. and Catherine T. MacArthur Foundation awarded an unprecedented grant of \$14 million – \$10 million to NPR over ten years and \$4 million to the NPR Endowment Fund for Excellence. These grants came at a critical juncture as NPR expanded domestic operations with the opening of NPR West and increased its commitment to international reporting. In the words of MacArthur Foundation President Jonathan F. Fanton, "NPR has established itself as one of the most important sources of news and public affairs programming available to the American public and to listeners throughout the world."

International reporting continues to rank as the number one interest among the 22 million weekly listeners to NPR programming. Support

- NPR receives no direct federal or other governmental funding for general support. Less than 2% of NPR's annual budget comes from competitive grants sought by NPR from federally funded organizations, such as the Corporation for Public Broadcasting, the National Endowment for the Arts, and the National Science Foundation.
- NPR typically receives half its annual revenues from member stations for the programming it produces and distributes.
   Corporate sponsorships and foundation grants provide most

for international news coverage was provided by the Ford Foundation, the William and Flora Hewlett Foundation, the Gruber Family Foundation, and the MacArthur Foundation, with additional support for coverage of the war in Iraq from the Corporation for Public Broadcasting.

Foundation support continued to strengthen NPR's capacity to provide comprehensive and balanced coverage of domestic issues during 2003. Support for coverage of education and children, youth, and communities was provided by foundations including the Carnegie Corporation of New York, the Annie E. Casey Foundation, the Freddie Mac Foundation, the William T. Grant Foundation, and the Spencer Foundation. NPR's in-depth coverage of health care and research was made possible in large part by support from The Bill and Melinda Gates Foundation, the Retirement Research Foundation, and the Robert Wood Johnson Foundation. The Ewing Marion Kauffman Foundation provided renewed support for the coverage of small businesses and entrepreneurship. The Melville Charitable Trust continued its generous support of NPR's coverage of issues affecting the low-wage workers and the homeless. Similarly, The Pew Charitable Trusts and the Lilly Endowment continued their long-time support of NPR's examination of the role of religion in today's society.

Thoughtful and thought-provoking coverage of environmental issues has long been a hallmark of NPR's reporting. Support for this coverage was provided by foundations including the Geraldine R. Dodge Foundation, the Park Foundation, the Bullitt Foundation, and the Wallace Genetic Foundation. *Talk of the Nation Science Friday* was made possible by support from the Noyce Foundation, the Alfred P. Sloan Foundation, the National Science Foundation, and the Dibner Fund, among others.

# all the more so as citizens confront complex source of objective information and thoughtful dwide context.

Jonathan F. Fanton, President, the MacArthur Foundation

of the remainder and help support NPR's foreign and domestic news operation and cultural programming.

- NPR does not solicit contributions directly from listeners.
   Member stations raise hundreds of millions of dollars from listeners annually via on-air pledge drives, direct mail, telemarketing, the Internet, and other means.
- NPR's annual operating revenue is supplemented by the NPR Foundation's Endowment Fund for Excellence and the Fund for New Initiatives. These revenues have helped make possible a number of new initiatives, most recently the launch
- of *The Tavis Smiley Show* and *Day to Day*, as well as continued support for NPR Online and NPR West. While receipt of the unprecedented bequest from Joan Kroc generates welcomed investment, it does not replace the need to fund NPR operating expenses.
- NPR is an efficient fund-raiser, spending less than 8¢ for each dollar raised.
- About 75% of NPR's annual revenue is invested directly in news, information and cultural programming.

The foundation community as well as government agencies have provided generous support for NPR's cultural programming. The National Endowment for the Arts has been a long-term supporter of NPR's classical music programming — support which continued in 2003. Other cultural funders included the Robert W. Woodruff Foundation, which provided support for the annual Dr. Martin Luther King concert and performances and arts coverage from Atlanta, the Argosy Foundation, the Doris Duke Charitable Foundation, and the Music Performance Fund. The Helen F. Whitaker Fund provides funding for emerging artists-in-residence.

Several foundations provided generous support for the operations of NPR West in Los Angeles, NPR's largest programming facility outside of Washington, DC. Foremost among these were the James Irvine Foundation, the Joseph Drown Foundation, the Roth Family Foundation, the Ahmanson Foundation, and The David and Lucile Packard Foundation. NPR West is the production site for NPR's two newest programs, *The Tavis Smiley Show* and *Day to Day*. These initiatives were made possible, in large part, by the generous support of the Corporation for Public Broadcasting.

In addition to grants that support specific areas of coverage, NPR depends upon unrestricted support from foundations, corporations, and others. This support enables NPR the freedom to enhance existing programming, follow emerging issues, and develop new ideas. In fiscal year 2003, support was received from the Annenberg Foundation, the W. K Kellogg Foundation, the Kresge Foundation, the Charles Stewart Mott Foundation, TIAA-CREF, Sodexho, and the Norman and Rosita Winston Foundation, among others.

The NPR Foundation was established in 1993 to build a substantial endowment that will both insulate NPR from economic hard times and provide increased revenue to expand operations. In addition, the Trustees of the NPR Foundation make annual gifts that support NPR's new initiatives. By supplying a reliable and predictable revenue stream, the NPR Foundation helps strengthen NPR's public service.

In FY 2003, the Endowment received nearly \$5.5 million in new gifts and pledges, bringing the total raised to \$33.7 million. Gifts to the Endowment included memberships in the NPR President's Council, a national group of major donors and public radio advocates. The President's Council holds weekend meetings at NPR headquarters in Washington and at other locations throughout the country, including Chicago in 2003. Meetings feature timely panel discussions with NPR correspondents and on-air personalities, as well as other unique activities.

Shortly after the close of FY 2003, NPR learned of an extraordinary bequest of \$230 million from the late philanthropist Joan B. Kroc. Mrs. Kroc specified that most of her bequest go to NPR's Endowment Fund for Excellence, bringing its assets to approximately \$229 million in gifts and pledges or about twice NPR's annual operating budget. For the first time in its 33-year history, NPR has some degree of financial stability that will enable it to plan ahead with assurance, take advantage of unforeseeable challenges and opportunities, and ensure continuing excellence and innovation. NPR expects Endowment revenue to be less than 10% of operating expenses. That means that NPR will still have to raise substantial funds each year in order to support NPR's programming today and tomorrow.

#### **STATEMENT OF ACTIVITIES**

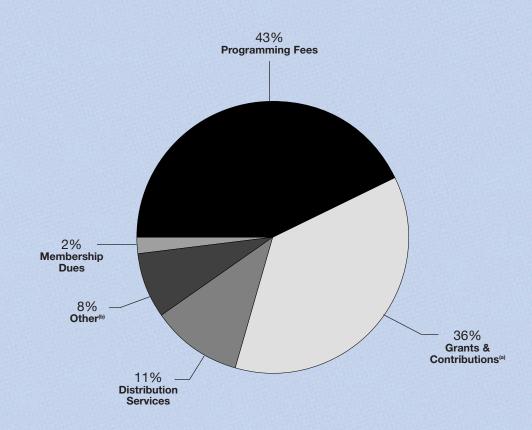
Revenues	
Membership Dues	\$2,115,535
Station Programming Fees	52,696,842
Grants & Contributions <sup>1</sup>	44,667,602
Distribution Services	13,279,032
Other <sup>2</sup>	9,716,036
Total Revenues	122,475,047
Expenses	
News & Information	40,584,268
Distribution and Satellite System Replacement	14,319,103
Engineering & Information Technology	13,682,539
Programming Center	10,757,969
NPR Online	5,347,083
Development <sup>3</sup>	3,830,713
Member & Program Services	2,995,622
NPR2	497,599
General Administration	23,015,531
Total Expenses	115,030,428
Change in Net Assets From Operation	7,444,619
Restricted Grants & Contributions	
Restricted for Future Use	19,139,537
Permanantly Restricted	36,317
Released from Restriction for Current Use	(8,596,203)
Change in Restricted Net Assets	10,579,651
Change in Net Assets from Operations	18,024,270
Unrealized Gain on Swap Contracts	544,821
Change in Net Assets	18,569,091
Net Assets, Beginning of Year	68,788,296
Net Assets, End of Year	\$87,357,387

<sup>&</sup>lt;sup>1</sup> Includes Donated Goods & Services and gifts to the NPR Foundation

#### STATEMENT OF FINANCIAL POSITION

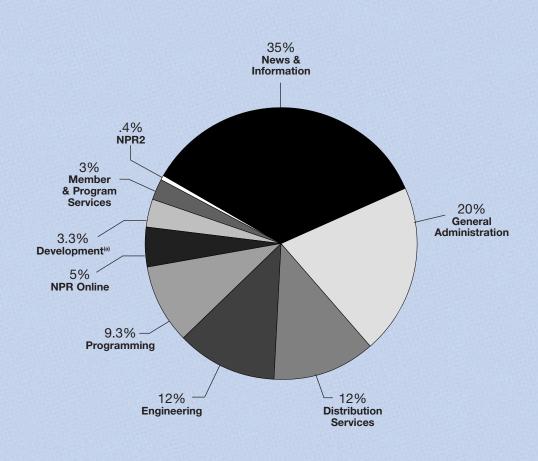
<b>Current Assets</b>	
Cash and Cash Equivalents	\$12,318,390
Investments	23,876,946
Receivables	27,185,189
Inventory	352,809
Prepaid and Other Expenses	694,711
Total Current Assets	64,428,045
Property and Equipment, NET	46,425,746
Other Assets	
Long-Term Investments	39,660,999
Long-Term Receivables	11,375,338
Deferred Financing Costs	847,199
Total Other Assets	51,883,536
Total Assets	162,737,327
Liabilities and Net Assets	
<b>Current Liabilities</b>	
Accounts Payable	7,132,908
Current Portion of Long-Term Debt	1,220,000
Accrued Expenses	9,759,745
Accrued Interest Payable	202,813
Deferred Revenues	8,201,558
Total Current Liabilities	26,517,024
Note Payable, Long-Term	2,760,000
Bonds Payable, Long-Term	42,900,000
Interest Rate Swap Contract	3,202,916
Total Liabilities	75,379,940
Net Assets	87,357,387
Total Liabilities and Net Assets	\$162,737,327

#### **REVENUES IN MILLIONS**



<sup>(</sup>a) Includes \$2,736,778 in donated goods & services and \$2,995,259 in gifts to the NPR Foundation

#### **EXPENSES IN MILLIONS**



<sup>(</sup>a) Includes 770,505 for the NPR Foundation.

 $<sup>^2</sup>$  Includes conference fees; tapes & transcript services; and investment income from NPR Foundation, NPR, and Distribution

 $<sup>^{\</sup>rm 3}$  Includes expenses for the NPR Foundation.

<sup>&</sup>lt;sup>(b)</sup> Includes conference fees; tapes & transcripts services; and investment income from NPR Foundation and Distribution.

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water	9,633.90 gallons saved
energy	13,055,222.92 BTU's saved
solid waste	1,022.12 lbs. not generated
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Values were derived from information

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