Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

A F	or th	e 201	2 calendar year, or tax year beginning 10/01, 2012, and ending	g	09	/30, 20 ₁₃
R o	heck if ap	op. care	C Name of organization		D Employer identific	ation number
	_		WORLD RESOURCES INSTITUTE			
	Addre		Doing Business As		52-1257057	1
	Name	change	Number and street (or P.O. box if mail is not delivered to street address) Room/suite		E Telephone number	
	Initial	return	10 G STREET, NE		(202) 729-7	600
	Termi	nated	City or town, state or country, and ZIP + 4			
	Amen		WASHINGTON, DC 20002		G Gross receipts \$	51,873,589.
	Applic pendir	ation	F Name and address of principal officer: ANDREW STEER		H(a) Is this a group retur	rn for Yes X No
10			10 G STREET, NE WASHINGTON, DC 20002		affiliates? H(b) Are all affiliates incl	uded? Yes No
ī	Tax-exe	empt sta	atus: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or 527		If "No," attach a list	. (see instructions)
J	Websit	te: 🕨	WWW.WRI.ORG		H(c) Group exemption no	umber >
ĸ	Form o	of organ	ization: X Corporation Trust Association Other ▶ L Year of	formation	on: 1982 M State	of legal domicile: DE
Pa	rt I	Sui	nmary			
	1	Briefly	describe the organization's mission or most significant activities:			
•			FOCUSES ON THE INTERSECTION OF THE ENVIRONMENT AND SO	CIO-	ECONOMIC	
nce		DEVE	LOPMENT. WE GO BEYOND RESEARCH TO PUT IDEAS INTO ACTI	ON,	WORKING	
& Governance	1	WITH	GOVERNMENTS, BUSINESS, AND CIVIL SOCIETY TO BUILD SO	LUTI	ONS.	
ove	2	Check	this box \blacktriangleright if the organization discontinued its operations or disposed of more than	n 25%	of its net assets.	
න ල	1		er of voting members of the governing body (Part VI, line 1a)		1 1	33.
es	0.00		er of independent voting members of the governing body (Part VI, line 1b)			32.
Activities	5	Total	number of individuals employed in calendar year 2012 (Part V, line 2a)		5	331.
\cti						0
4			gross unrelated business revenue from Part VIII, column (C), line 12			0
	b	Net III	related business taxable income from Form 990-T, line 34		7b	
_		1101 01			Prior Year	Current Year
	8	Contri	butions and grants (Part VIII, line 1h)		44,171,816.	49,834,180.
nue	9	Progra	am service revenue (Part VIII, line 2g) COPY FOR PUBLIC INSPECTION		0	0
Revenue	10	Invest	ment income (Part VIII, column (A), lines 3, 4, and 7d)		787,784.	712,045.
ď			revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		542,643.	26,335.
			revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		45,502,243.	50,572,560.
			s and similar amounts paid (Part IX, column (A), lines 1-3)		8,413,070.	8,370,891.
	14	Benef	its paid to or for members (Part IX, column (A), line 4)		0	0
S	15	Salari	es, other compensation, employee benefits (Part IX, column (A), lines 5-10)		20,377,835.	22,526,808.
Expenses			ssional fundraising fees (Part IX, column (A), line 11e)		0	0
(bei	b	Total	fundraising expenses (Part IX, column (D), line 25) ▶ 2,261,894.			
ш			expenses (Part IX, column (A), lines 11a-11d, 11f-24f)		15,160,055.	17,113,656.
	18	Total	expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		43,950,960.	48,011,355.
			ue less expenses. Subtract line 18 from line 12		1,551,283.	2,561,205.
ces				Beginn	ning of Current Year	End of Year
Net Assets Fund Balanc	20	Total	assets (Part X, line 16)		73,015,976.	80,784,738.
Ass I Ba	21		iabilities (Part X, line 26)		8,159,199.	10,770,474.
Net-	22	Net as	sets or fund balances. Subtract line 21 from line 20		64,856,777.	70,014,264.
	rt II		gnature Block			
Un	der pen	alties o	f perjury, I declare that I have examined this return, including accompanying schedules and statements	s, and to	the best of my knowle	edge and belief, it is true,
cor	rect, ar	na com	olete. Declaration of preparer (other than office) is based on all information of which preparer has any	knowled	dge.	,
S	ign		John of John State of		4/10/	14
	ere		Signature of officer		Date	
			Steve L Barker CFAO			
			Type or print name and title			
		Print/	Type preparer's name Preparer's signature Date		Check if	PTIN
Paid		MAR	y torretta May World 4-8-	14	self- employed	P00847851
	parer	Firm's	name GRANT THORNTON LIP		EIN ▶ 36-	6055558
Use	Only		address > 2010 CORPORATE RIDGE, SUITE 400 MCLEAN, VA 22102			-847-7500
May	the I		cuss this return with the preparer shown above? (see instructions)			X Yes No
_	-0.0		Reduction Act Notice, see the separate instructions.			Form 990 (2012)

Form 8868

Application for Extension of Time To File an **Exempt Organization Return**

(Rev. January 2013) OMB No. 1545-1709 Department of the Treasury File a separate application for each return. Internal Revenue Service If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form). Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868. Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file for Charities & Nonprofits. Part | Automatic 3-Month Extension of Time. Only submit original (no copies needed). A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Enter filer's identifying number, see instructions Name of exempt organization or other filer, see instructions. Employer identification number (EIN) or Type or print WORLD RESOURCES INSTITUTE 52-1257057 File by the Number, street, and room or suite no. If a P.O. box, see instructions. Social security number (SSN) due date for 10 G STREET, NE filing your return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions WASHINGTON, DC 20002 0 Enter the Return code for the return that this application is for (file a separate application for each return) Application Application Return Return Is For Code Code Is For Form 990 or Form 990-EZ Form 990-T (corporation) 07 01 Form 1041-A Form 990-BL 02 08 Form 4720- (individual) 03 Form 4720 09 Form 5227 Form 990-PF 10 04 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 • The books are in the care of ▶ ARTHUR K. DROE, CONTROLLER Telephone No. ▶ 202 729-7679 FAX No. ▶ If the organization does not have an office or place of business in the United States, check this box • If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is and attach a list with the names and EINs of all members the extension is for. I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time 05/15 , 20 14 , to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year 20 or 10/01 , 2012 , and ending 09/30,2013. ► X tax year beginning If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Change in accounting period 3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any

Caution. If you are going to make an electronic fund withdrawal with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable credits and

c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS

For Privacy Act and Paperwork Reduction Act Notice, see Instructions.

(Electronic Federal Tax Payment System). See instructions.

nonrefundable credits. See instructions.

Form 8868 (Rev. 1-2013)

3a

3b \$

estimated tax payments made. Include any prior year overpayment allowed as a credit.

WORLD RESOURCES INSTITUTE

F		WORLD RESOURCES I	NSTITUTE		52-1257057	D 2
-	n 990 (2012) Art III Statement of Program S Check if Schedule O cor					Page 2
1	Briefly describe the organization' SEE SCHEDULE 0.		•			
	Did the organization undertake a prior Form 990 or 990-EZ? If "Yes," describe these new serv Did the organization cease co	ices on Schedule O.			Yes	X No
4	services? If "Yes," describe these changes of Describe the organization's proexpenses. Section 501(c)(3) and the total expenses, and revenue,	on Schedule O. gram service accomplis d 501(c)(4) organization	shments for each on sare required to r		m services, as mea	asured by
4a	(Code:) (Expenses	\$8,958,021includi	ng grants of \$	782,355) (Revenue \$_		
4b	(Code:) (Expenses SEE SCHEDULE O.	\$9,461,309includi	ng grants of \$	3,538,202.) (Revenue \$ _		_)
40	(Code:) (Expenses SEE SCHEDULE O.	\$includi	ing grants of \$	2,834,913.) (Revenue \$ _		_)
_	Other program services (Describ (Expenses \$ 12,607,456. income in	luding grants of \$	1, _{215,421} .)(Reve	nue \$		

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Part	Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
,,,=,	candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
·	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
•	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes,"	•		
Ü	complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a	-		
3	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9	х	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted	9	- 21	
10	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,	10	7	
	VII, VIII, IX, or X as applicable.			
	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"	200000000		
а		11a	х	
L	complete Schedule D, Part VI	IIa	- ^	
D		11b	х	
_	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	110	Λ	
C	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more	110		Х
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		
u	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets	114		Х
_	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d 11e	Х	
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	116	- 1	
1	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	11f	Х	
12.	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"	111	Λ	
12 a		120		Х
h	complete Schedule D, Parts XI and XII	12a		Λ
b		12b	Х	
13	the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	13		Х
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,	140	- 1	
b	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15		140	21	
13	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any	15	Х	
16	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	13	71	
10	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance	16		Х
17	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		Λ.
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services	17		Х
10	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		Λ
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	10		v
10	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	40		v
20 -	If "Yes," complete Schedule G, Part III	19		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a 20b		
ט	100 to line 200, the the organization attach a copy of its addited infallolal statements to this fetufit?	LUD		

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Part	Checklist of Required Schedules (continued)			
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization			
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States			
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	X	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a	1	X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or			
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II .	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			.,
E 10	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			.,
	Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"	32		Х
	complete Schedule N, Part II	32		^
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	33		X
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Α
34	or IV, and Part V, line 1	34	Х	
25.0	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
35 a		33a		
D	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	x	
26	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	330		
36		36		Х
27	related organization? If "Yes," complete Schedule R, Part V, line 2	30	-	Λ
37	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and	37		23
50	19? Note. All Form 990 filers are required to complete Schedule O	38	X	
	151 Massirian Contract and required to complete Schooling Contract	1		

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Form 990 (2012) Part V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V.......... . X 1a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable........... 1b c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? 1c 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | Statements, filed for the calendar year ending with or within the year covered by this return . 2a X b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)...... X 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a b If "Yes." has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial X account)? 4a b If "Yes," enter the name of the foreign country: ▶ <u>ATTACHMENT 1</u> See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 5c 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the X organization solicit any contributions that were not tax deductible as charitable contributions? 6a b If "Yes," did the organization include with every solicitation an express statement that such contributions or 6b gifts were not tax deductible? Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods X 7a b If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was 7c e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . 7e 7f f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? . . . 7g 7h h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring 8 Sponsoring organizations maintaining donor advised funds. 9a a Did the organization make any taxable distributions under section 4966?................... 9b Section 501(c)(7) organizations. Enter: b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities [10b] Section 501(c)(12) organizations. Enter: b Gross income from other sources (Do not net amounts due or paid to other sources 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year | 12b | Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a

Note. See the instructions for additional information the organization must report on Schedule O.

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans

JSA 2E1040 1.000 90340H 649C 4/7/2014 9:42:10 AM

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14a

14b

X

52-1257057 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response to any question in this Part VI........

Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent <u>1b</u> 32			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code		
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	X	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,		2.2	
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	X	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	_X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"		2200	
	describe in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b		Х
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Sect	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶_ATTACHMENT_2			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 5	01(c)	(3)s o	nly)
	available for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict o	f inte	rest p	oolicy,
	and financial statements available to the public during the tax year.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the	ne		
JSA	organization: ▶ARTHUR K. DROE 10 G STREET, NE WASHINGTON, DC 20002 202-729-7679		000	(2012)

Form **990** (2012)

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Part VII **Independent Contractors**

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- · List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- · List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average			Pos heck	more	than c		(D) Reportable	(E) Reportable	(F) Estimated
	hours per week (list any					is both or/trust		compensation from	compensation from related	amount of other
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) ANDREW STEER	40.00									
PRESIDENT		Х		Х				131,879.	0	6,529.
(2) JAMES A. HARMON CHAIRMAN	1.00	Х		Х				0	0	0
(3) HARRIET BABBITT VICE CHAIR	1.00	Х		х				C	0	0
(4) WILLIAM D. RUCKELSHAUS DIRECTOR	1.00	Х						C	0	0
(5) DR. ALICE F. EMERSON DIRECTOR	1.00	Х						C	0	0
(6) DR. DINO PATTI DJALAL DIRECTOR	1.00	Х						C	0	0
(7) FRANCES G. BEINECKE DIRECTOR	1.00	Х						C	0	0
(8) AFSANEH BESCHLOSS DIRECTOR	1.00	X						C	0	0
(9) FERNANDO HENRIQUE CARDOSO DIRECTOR	1.00	Х						C	0	0
(10) ROBIN CHASE DIRECTOR	1.00	Х						C	0	0
(11)CHEN JINING DIRECTOR	1.00	Х						C	0	0
(12) TIFFANY CLAY DIRECTOR	1.00	Х						C	0	0
(13)MR. CAIO KOCH-WESER DIRECTOR	1.00	Х						C	0	0
(14) DANIEL L. DOCTOROFF DIRECTOR	1.00	Х						C	0	0

Form 990 (2012)

JSA

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Part VII Section A. Officers, Directo	rs, Trustees, Ke	y En	plo	yee	es, a	and H	ligl	hest Compensat	ed Employe	es (c	ontinued)
(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	box,	not ch unles er and	s per l a di	ition more rson irecte	than or is both a both Highest compensated	an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation related organizatior (W-2/1099-Mi	from	(F) Estimated amount of other compensation from the organization and related organizations
			tee			sated					
15) JAMSHYD N. GODREJ	1.00										
DIRECTOR		Х		_				0		0	0
16) THE HONORABLE AL GORE	1.00										
DIRECTOR	1 00	X						0		0	0
17) KATHLEEN MCGINTY	1.00	.,									0
DIRECTOR	1.00	Х						U		0	0
18) PRESTON R. MILLER, JR. DIRECTOR		X									0
19) MR. JONATHAN LASH	1.00									U	0
DIRECTOR		X								٥	0
20) JAMIE LERNER	1.00	- 11		\dashv							
DIRECTOR		X								o	0
21) GORAN PERSSON	1.00		\Box				_				
DIRECTOR		Х								0	0
22) MICHAEL POLSKY	1.00										
DIRECTOR		Х						C		0	0
23) DR. SUSAN TIERNEY	1.00										
DIRECTOR		Х						C		0	0
24) STEPHEN M. ROSS	1.00										
DIRECTOR		Х	Ш					C		0	0
25) ALLISON SANDER	1.00										
DIRECTOR		Х					_	121 070		0	6 520
1b Sub-total								131,879.		0	6,529.
c Total from continuation sheets to Par								2,890,243. 3,022,122.		0	316,727.
d Total (add lines 1b and 1c) 2 Total number of individuals (including b							<u> </u>		£100 000 of	U	323,256.
reportable compensation from the orga		nose 50		u at	DOVE	e) who) re	eceived more than	\$100,000 01		
											Yes No
3 Did the organization list any forme	r officer, directo	or. or	tru	ste	e. I	kev e	mn	lovee, or highes	t compensate	ed	
employee on line 1a? If "Yes," complete	Schedule J for su	ch ina	lividu	ıal	• •						3 X
4 For any individual listed on line 1a, i											
organization and related organization											
individual											4 X
5 Did any person listed on line 1a rece											- V
for services rendered to the organization Section B. Independent Contractors	1? II Yes, comple	te Sci	reau	ie J	101	Sucn	per	son		•	5 X
Complete this table for your five higher	st compensated i	nden	ando	nt o	conf	racto	re t	that received more	than \$100 0	100 0	f
compensation from the organization. R year.											
(A) Name and busin								(B) Description of se	orvices		(C) ompensation
ATTACHMENT 3	1000 8001 600						+	Description of St	SI VICES		ompensation
ATTACILIENT 3							+				
							\dagger				
							\top				
							$\overline{}$				

Form **990** (2012)

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 15

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Pa	art VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)														
	(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	box,	unles	Pos heck ss pe	erson	n oth st han both Highest compensated is or/trust Highest compensated	an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation related organizatior (W-2/1099-Mi	from	Esi am comp fro orga and	(F) timated ount of other censation the anization related	on n	
		,	rustee	l trustee		/ee	mpensated								
26)	JAMES GUSTAVE SPETH DIRECTOR	1.00	×											0	
27)	LEE M. THOMAS	1.00			-						- 0				
==:	DIRECTOR		Х	1				1	0		0			0	
28)	MR. D. JAMES UMPLEBY	1.00													
	DIRECTOR		Х						0		0			0	
29)	FELIPE CALDERON	1.00													
	DIRECTOR	N 040, 111 141, 251, 11 114	X						0		0		9	0	
30)	DANIEL CRUISE	1.00													
	DIRECTOR		Х						0		0			0	
31)	MR. CLINTON A. VINCE	1.00													
	DIRECTOR	1 00	X						0		0			0	
32)	DR. DIANA H. WALL	1.00	١.,			Ì								0	
221	DIRECTOR MELCO	1 00	Х	_		-		_	0		U				
22)	MR. DANIEL WEISS	1.00						1							
341	DIRECTOR MANISH BAPNA	40.00	X			-			0		- 0			0	
241	EXEC VP/MANAGING DIR	40.00	1		X				258,163.		0		28,5	64	
35)	STEVEN BARKER	40.00				\vdash			200/2001				20/0		
==:	CFO, VP FINANCE ADMIN		1		Х				204,131.		o		26,3	31.	
36)	ELIZABETH COOK	40.00													
	VP FOR INSTITUTIONAL				Х				208,907.		0		20,2	04.	
1b	Sub-total														
c	Total from continuation sheets to Part VII, S														
	Total (add lines 1b and 1c)														
2	Total number of individuals (including but not				ed a	bov	e) who	o re	eceived more than	\$100,000 of					
-	reportable compensation from the organization	n ▶	50)											
		22										F GC III	Yes	No	
3	Did the organization list any former offic employee on line 1a? If "Yes," complete Schedu											3	2117	Х	
												3		Λ	
4	For any individual listed on line 1a, is the organization and related organizations groups														
	individual											4	Х	da Taranta da A	
5	Did any person listed on line 1a receive or for services rendered to the organization? If "Yo	accrue co	mpen	sati	ion	fror	n any	un	related organizati	on or individu	ıal	5		Х	
Se	ction B. Independent Contractors	es, comple	16 301	ieut	ile c	101	Sucri	per	5011		•	3			
1	Complete this table for your five highest com compensation from the organization. Report of year.														
	(A)								(B)			(C)			
	Name and business add	dress							Description of se	ervices	Co	ompens	sation		
_								1							
								-							

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Form **990** (2012)

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Pa	rt VII Section A. Officers, Directors, Tru	ıstees, Ke	y En	plo	ye	es,	and I	ligl	hest Compensat	ed Employe	es (co.	ntinue	d)	
	(A) Name and title	Name and title Average hours per week (list any hours for			is both or/trust	an ee)	(D) Reportable compensation from the	(E) Reportab compensatior related organizatio	n from	Est ame	(F) imated ount of ther ensatio			
		related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-N		orga and	m the nizatior related nization	
37)	ROBERT MURPHY	40.00												
381	VP FOR EXTERNAL RELATION JANET RANGANATHAN	40.00			Х				186,870.		0		29,4	46.
50,	VP FOR SCIENCE	40.00			Х				210,654.		0		19,5	19.
39)	JENNIFER MORGAN	40.00												
401	CLIMATE, ENERGY, & POLLUTION	40.00				Х			188,771.		0		15,9	82.
40	ARTHUR DROE CONTROLLER	40.00				Х			116,063.		0	-	19,4	04.
41)	PETER VEIT	40.00												
	SENIOR ASSOCIATE III	40.00				Х			148,775.		0		17,1	28.
42	CRAIG HANSON DIR. PEOPLE & ECOSYSTEMS	40.00				Х			163,323.		0		20,4	25
43)	KRISTY JENKINSON	40.00							200,020.					
	DIR MARKETS ENTERPRISE					Х			169,033.		0	2000	11,9	37.
44	CLAYTON LANE	40.00	-			v			146 772				1 5 0	21
45	CHEIF OPERATING OFFICER HOLGER DALKMAN	40.00				Х			146,773.		U		15,9	51.
	DIRECTOR EMBARQ					Х			166,004.		0		15,4	37.
46	SIDDARTHAN BALASUBRAMANIA	40.00									:21			
17	DIRECTOR, MAJOR EMERGING ECON.	40.00		-	-		X		145,780.		0		14,4	23.
47	JOHAN Y. SCHAAR PROGRAM CO-DIRECTOR	40.00					Х		144,562.		0		10,0	86.
	Sub-total Total from continuation sheets to Part VII, S Total (add lines 1b and 1c) Total number of individuals (including but not reportable compensation from the organizatio	ection A limited to t			٠.			o re	eceived more than	\$100,000 o	f			
_	5:1	i.					•		1.1				Yes	No
3	Did the organization list any former offic employee on line 1a? If "Yes," complete Sched	er, airecta ule J for su	or, oi ch inc	trı İivid	uste ual	e, 	кеу (emp	oloyee, or nignes	t compensa	itea	3		Х
4	For any individual listed on line 1a, is the organization and related organizations gr individual	sum of repeater than	oortal	ole (com	per	nsatio "Ye	n a	nd other compen- complete Schedu	sation from	the	4	х	
5	Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mper	ısati	ion	fron	n any	un	related organizati	on or individ		5		Х
1	Complete this table for your five highest components from the organization. Report of year.													
	(A) Name and business ad	dress							(B) Description of se	ervices	Co	(C)	ation	
_														
								1						

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Form **990** (2012)

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Form 990 (2012)

Par	
rac	16

Part VII Section A. Officers, Directors, Tr	ustees, Ke	y En	plo	ye	es,	and F	ligl	nest Compensat	ed Employee:	s (con	tinuec	1)	
(A) Name and title	(B) Average hours per week (list any hours for	box,	unles er and	Pos heck ss pe	erson	e than o	an ee)	(D) Reportable compensation from the	(E) Reportable compensation fr related organizations		Esti amo o comp	(F) mated ount of ther ensation	f
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MIS	C)	orgai and	m the nizatio related nization	d
8) NIGEL SIZER	40.00					<u>a</u>							
DIRECTOR, GLOBAL FOREST 9) PANKAJ BHATIA	40.00					X		145,069.	100	0		17,8	345
DIR GHG PROTOCOL O) ROBERT WINTERBOTTOM	40.00					Х		150,151.		0	Ī	17,0)05
DIRECTOR ECOSYSTEM	40.00					Х		137,214.		0	į	17,0)60
	<u> </u>												
1b Sub-total	Section A .						A A						
Total number of individuals (including but not reportable compensation from the organization)	limited to t		liste				o re	eceived more than	\$100,000 of				
3 Did the organization list any former offi						leave a		Nove or highes		. [Yes	N
3 Did the organization list any former offi employee on line 1a? If "Yes," complete Sched											3		>
4 For any individual listed on line 1a, is the organization and related organizations g individual	reater than	1 \$15	50,0	0003	? /	f "Yes	s, "	complete Schedu	le J for suc	'n	4	Х	
5 Did any person listed on line 1a receive o for services rendered to the organization? If "	r accrue co	mper	ısati	ion	fror	n any	un	related organizati	on or individua	ıl [5		>
Section B. Independent Contractors Complete this table for your five highest concompensation from the organization. Report year.											s tax		
(A) Name and business ad	ddress							(B) Description of se	ervices	Coi	(C)	ation	
Total number of independent contractors (more than \$100,000 in compensation from t				nite	d t	o tho	se	listed above) who	received				
JSA 2E1055 3.000	organiza			-	_						Form	990	(20
90340H 649C 4/7/2014 9:	42:10 AM							WRI				PAGI	Ξ :

Form 990 (201	2) WORL
Part VIII	Statement of Revenue

		Check if Schedule O contains a response to any questi	on in this Part VIII.	<u></u>	<u> </u>	
			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
ıts	1a	Federated campaigns 1a				
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues 1b 1,032,054.				
ts, (Am	С	Fundraising events 1c				
Gif	d	Related organizations 1d				
ons, Sirr	е	Government grants (contributions) 1e 3,978,907.				
utic	f	All other contributions, gifts, grants,				
e E		and similar amounts not included above . 1f 44,823,219.				
Con	g	Noncash contributions included in lines 1a-1f: \$				
	h	Total. Add lines 1a-1f	49,834,180.			
enn		Business Code				
Rev	2a					
9	b					
eZi	C					
Program Service Revenue	d					
gra	e	All other program service revenue				
Pro	f g	Total. Add lines 2a-2f	0			
	3	Investment income (including dividends, interest, and				
		other similar amounts)	429,205.			429,205.
	4	Income from investment of tax-exempt bond proceeds >	0			
	5	Royalties · · · · · · · · · · · · · · · · · · ·	1,027.			1,027.
		(i) Real (ii) Personal				
	6a	Gross rents				
	b	Less: rental expenses				
	С	Rental income or (loss)				
	d	Net rental income or (loss)	0	SI SAAMAN INAUKSI ENISEE II MAA	BESTAS SAFETY BY THE STREET	
	7a	Gross amount from sales of (i) Securities (ii) Other				
		assets other than inventory 1,583,869.				
	b	Less: cost or other basis				
		and sales expenses <u>1,313,580</u> . <u>-12,551</u> .				
	C	Gain or (loss)	202 040			202.040
4	d		282,840.			282,840.
enne	8a	Gross income from fundraising				
>		events (not including \$				
Re		of contributions reported on line 1c). See Part IV, line 18				
Other Re	b	Less: direct expenses b				
#	c	Net income or (loss) from fundraising events	0			
•	9a	Gross income from gaming activities.				
		See Part IV, line 19 a				
	b	Less: direct expenses b			Gadid of Acti	
	С	Net income or (loss) from gaming activities ▶	0			
	10a	Gross sales of inventory, less				
		returns and allowances a				
	b	Less: cost of goods sold b	. 1 2 519/24 1 31 0			
	c	Net income or (loss) from sales of inventory	0			
			TENERS TO THE			
	11a	MISC REVENUE	25,308.		<u> </u>	25,308
	b					
	C	All other revenue				
	d e	Total. Add lines 11a-11d	25,308.	The state of the s		
	12	Total revenue. See instructions	50,572,560.			738,380
						EV. 597 (60)

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). (B) Program service (C) Management and (D) Fundraising (A) Total expenses Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to governments and 1,900,109 1,900,109 organizations in the United States. See Part IV, line 21 . Grants and other assistance to individuals in 5,000 5,000 the United States. See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16. . . . 6,465,782 6,465,782. Benefits paid to or for members Compensation of current officers, directors, 2,462,820 1,982,570. 295,538. 184,712. trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 13,208,199. 10,635,148. 1,550,718. 1,022,333. Pension plan accruals and contributions (include section 890,949 132,978 84,219. 1,108,146 401(k) and 403(b) employer contributions) 4,597,789. 3,696,622 551,734 349,433. Other employee benefits 87,389. 924,483. 137,982. 1,149,854. 11 Fees for services (non-employees): 17,596. 17,596. 238,948 238,948. 34,489 34,489. d Lobbying e Professional fundraising services. See Part IV, line 17 f Investment management fees 136,283 136,283. g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.). Advertising and promotion 106,349. 6,898. 99,451 13 Office expenses 14 15 166,786. 2,570,863. 2,404,077 16 163,960. 2,433,519 2,169,250 100,309. 17 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 60,128 722,838. 631,742. 30,968. Conferences, conventions, and meetings 19 20 21 Payments to affiliates....... 682,629 44,286. 638,343 Depreciation, depletion, and amortization 22 23 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 4,380,743. 111,633 4,492,376. a RESEARCH EXPENSES 989,034 65,751. 1,296,476 241,691 b OTHER DIRECT COST 1,570,300. 41,065 1,617,432. 6,067. c PUBLICATION EXPENSES 933,277 872,730 60,547. d EQUIPMENT RENTAL AND MAINT 40,546 1,830,581 1,737,839. 52,196. e All other expenses ______ 48,011,355. 41,281,318. 4,468,143. 2,261,894. Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if

JSA 2E1052 1.000 Form 990 (2012)

following SOP 98-2 (ASC 958-720)

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		Check if Schedule O contains a response to any question in the	nis Par	t X		
				(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		2,500.	1	2,500.
	2	Savings and temporary cash investments		3,748,634.	2	5,882,387.
	3	Pledges and grants receivable, net		30,485,518.	3	33,384,465.
	4	Accounts receivable, net		0	4	(
	5	Loans and other receivables from current and former officers, direct	ctors,			
		trustees, key employees, and highest compensated employees	yees.			
		Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under se		0	5	(
	6	Loans and other receivables from other disqualified persons (as defined under set 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing empl				
		and sponsoring organizations of section 501(c)(9) voluntary employees' benef	ficiary			
S		organizations (see instructions). Complete Part II of Schedule L		0	6	(
Assets	7	Notes and loans receivable, net		0	7	(
Ass	8	Inventories for sale or use		0	8	
-	9	Prepaid expenses and deferred charges		806,856.	9	673,636.
	10 a	Land, buildings, and equipment: cost or				
		other basis. Complete Part VI of Schedule D 10a 6, 686,	513.			
	b	Less: accumulated depreciation		1,316,997.	10c	1,600,999.
	11	Investments - publicly traded securities		13,143,385.		16,007,694.
	12	Investments - other securities. See Part IV, line 11	23,512,086.	12	23,233,057.	
	13	Investments - program-related. See Part IV, line 11		0	13	(
	14	Intangible assets	0	14	(
	15	Other assets. See Part IV, line 11		0	15	(
	16	Total assets. Add lines 1 through 15 (must equal line 34)		73,015,976.	16	80,784,738.
	17	Accounts payable and accrued expenses		4,788,739.	17	5,339,169.
	18	Grants payable	0	18	(
	19	Deferred revenue		289,309.	19	220,997.
	20	Tax-exempt bond liabilities	0	20	(
es	21	Escrow or custodial account liability. Complete Part IV of Schedule D .		15,687.	21	22,171.
Liabilities	22	Loans and other payables to current and former officers, direct				
iab		trustees, key employees, highest compensated employees,				
_		disqualified persons. Complete Part II of Schedule L		C	22	(
	23	Secured mortgages and notes payable to unrelated third parties		0	23	(
	24	Unsecured notes and loans payable to unrelated third parties		0	24	(
	25	Other liabilities (including federal income tax, payables to related				
		parties, and other liabilities not included on lines 17-24). Complete P				
		of Schedule D		3,065,464.		5,188,137.
	26	Total liabilities. Add lines 17 through 25		8,159,199.	26	10,770,474.
ses		Organizations that follow SFAS 117 (ASC 958), check here ► X complete lines 27 through 29, and lines 33 and 34.	and			
anc	27	Unrestricted net assets		3,440,098.	27	3,761,958.
Bal	28	Temporarily restricted net assets		36,078,913.	28	41,152,306.
pu	29	Permanently restricted net assets		25,337,766.	29	25,100,000.
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here complete lines 30 through 34.	and			
ts c	30	Capital stock or trust principal, or current funds			30	
Se	31	Paid-in or capital surplus, or land, building, or equipment fund			31	
As	32	Retained earnings, endowment, accumulated income, or other funds			32	**************************************
Net	33	Total net assets or fund balances		64,856,777.	33	70,014,264.
_	34	Total liabilities and net assets/fund balances		73,015,976.	34	80,784,738.
				,,,		Form 990 (2012)

Form 990 (2012)

Check if Schedule O contains a response to any question in this Part XI. 1 Total revenue (must equal Part VIII, column (A), line 12). 2 Total expenses (must equal Part IX, column (A), line 25). 3 Revenue less expenses. Subtract line 2 from line 1. 3 2, 561, 2 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)). 4 64, 856, 7 5 Net unrealized gains (losses) on investments. 5 Donated services and use of facilities. 6 Donated services and use of facilities. 7 Investment expenses. 8 Prior period adjustments. 9 Other changes in net assets or fund balances (explain in Schedule O). 9 10 Net assets or fund balances (explain in Schedule O). 9 11 Net assets or fund balances (explain in Schedule O). 9 12 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)). Part XII Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII. 1 Accounting method used to prepare the Form 990: Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? 1 If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis c If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis consolidated basis, or both: Separate basis Totonsolidated basis Both consolidated and separate basis c If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis consolidated basis, or both: Separate basis Totonsolidated basis Both consolidated and separate basis c If "Yes," check a box below to indicate whether the f	Part	XI Reconciliation of Net Assets					
1 Total revenue (must equal Part VIII, column (A), line 12)		B Water Andrew Special Annaham and the Control of Annaham and Anna					
2 Total expenses (must equal Part IX, column (A), line 25)						72,5	60.
3 Revenue less expenses. Subtract line 2 from line 1			_				
Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))		2 Total expenses (must equal ture ix, solution (v), into 20) 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					
5 Net unrealized gains (losses) on investments							
6 Donated services and use of facilities			-		2,5	96,2	82.
7 Investment expenses							0
8 Prior period adjustments							0
9 Other changes in net assets or fund balances (explain in Schedule O)							0
10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))							0
Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII 1 Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis Consolidated basis or both: Separate basis Consolidated basis Both consolidated and separate basis b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis Both consolidated and separate basis c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the			3				
Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII 1 Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: Separate basis X Consolidated basis Both consolidated and separate basis c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the	10		10		70 0	14 2	64
Check if Schedule O contains a response to any question in this Part XII	Part		10		1010		
1 Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the	I all						
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If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis b Were the organization's financial statements audited by an independent accountant?	22				22		х
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b Were the organization's financial statements audited by an independent accountant?							
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Separate basis X Consolidated basis Both consolidated and separate basis c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		THE RESIDENCE OF THE PROPERTY	ted o	n a			
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		The state of the s			6		
of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?							
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	С	, , , , ,	•			v	
Schedule O. 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?						^	_
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?			xplai	n in			
the Single Audit Act and OMB Circular A-133?							
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the	3a		t fort	h in	_	.,	
					3a	X	
	b			the		v	
required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits 3b X		required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	dits		3b	Х	

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Open to Public Inspection

Name of t	the organization							Employ	yer ident	tification number
WORLD	RESOURCES INST	TITUTE							52-	-1257057
Part I	Reason for Publ	ic Charity Status	(All organizations mu	st com	plete	this pa	rt.) Se	e instru	uctions	•
The orga	nization is not a priva	ate foundation bec	ause it is: (For lines 1 thr	ough 1	11, che	ck only	one box	c.)		
1 🔲	A church, convention	on of churches, or	association of churches of	lescrib	ed in s	ection 1	170(b)(ʻ	1)(A)(i).		
2	A school described	in section 170(b)(1)(A)(ii). (Attach Schedule	e E.)						
3			ervice organization descri							
4	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the									
	hospital's name, city, and state:									
5	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)									
6			or governmental unit desc	cribed i	n sect	ion 170	(b)(1)(A	A)(v).		
7 X			es a substantial part of its						it or fro	om the general public
	described in section	170				3				Sandan Market
8			on 170(b)(1)(A)(vi). (Com	plete P	art II.)					
9	15		s: (1) more than 331/3 %			rt from	contrib	utions,	membe	ership fees, and gross
			exempt functions - subj							
	support from gross	s investment inco	me and unrelated busin	ness ta	axable	income	e (less	section	n 511	tax) from businesses
	acquired by the org	anization after Jun	e 30, 1975. See section	509(a)	(2). (0	omplete	e Part II	l.)		
10	An organization org	anized and operat	ed exclusively to test for	public s	safety.	See se	ction 5	09(a)(4)).	
11	An organization or	ganized and oper	ated exclusively for the	benef	fit of,	to perfe	orm the	e functi	ions of	, or to carry out the
			pported organizations de							
			es the type of supporting							
	a Type I	b Type II	c Type III-Function		_					unctionally integrated
е			the organization is not							
			gers and other than one	or mo	re pub	licly su	pported	l organi	izations	described in section
-	509(a)(1) or section									
f	(/)		n determination from the	e IRS	that it	is a ly	pe I, I	ype II,	or Typ	e III supporting
	organization, check									
g	=	006, has the organ	nization accepted any gift	or cor	ntributi	on from	any of	tne		
	following persons?	directly or indire	ctly controls, either alor	0 or t	oaotha	or with	norson	o dooo	ribad in	(ii) Yes No
			ly of the supported organ			er with	person	s desci	nbeu in	11g(i)
			scribed in (i) above?							11g(ii)
			on described in (i) or (ii) a							11g(iii)
h			ut the supported organiza							
	ame of supported	(ii) EIN	(iii) Type of organization	1000	ls the	(v) Did y	ou notify	(vi) I	s the	(vii) Amount of monetary
(7	organization	(,	(described on lines 1-9	organiz	zation in listed in	the orga	anization	organiz	zation in	support
			above or IRC section (see instructions))	your go	overning ment?	in col.		col. (i) o in the	rganized U.S.?	
			National II Seem retires Subministrative Control III	Yes	No	Yes	No	Yes	No	
(A)										
(B)	*									
(C)										
(D)										
(E)										
					-					
Total										
Total Vision	W TOTAL THE PROPERTY OF THE PARTY.	Name and the second	The state of the s					197. 19	2 2 2 2	

Schedule A (Form 990 or 990-EZ) 2012

Page 2

Pai	Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)							
Sec	tion A. Public Support							
Cale	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total	
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	30,206,391.	38,875,853.	47,451,943.	44,171,816.	49,834,180.	210,540,183.	
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0	
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0	
4	Total. Add lines 1 through 3	30,206,391.	38,875,853.	47,451,943.	44,171,816.	49,834,180.	210,540,183.	
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount						45 004 561	
6	shown on line 11, column (f) Public support. Subtract line 5 from line 4.						45,824,561. 164,715,622.	
	tion B. Total Support	The at the second section and a	In upon a lederar to estimate	0 - 1 - 0	- E ACCOST - EIGH	SAV PRINCIPLE STREET SAVER S	164,715,622.	
To a second	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total	
7	Amounts from line 4	30,206,391.	38,875,853.	47,451,943.	44,171,816.	49,834,180.	210,540,183.	
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	129,037.	364,585.	426,837.	428,524.	430,232.	1,779,215.	
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0	
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	8,800.	-66,971.	23,186.	114,846.	25,308.	105,169.	
11	Total support. Add lines 7 through 10						212,424,567.	
12	Gross receipts from related activities, etc. (12	1,222,278.	
13	First five years. If the Form 990 is f	or the organizat	ion's first, secon	d, third, fourth,	or fifth tax ye	ar as a section	501(c)(3)	
800	organization, check this box and stop here			* * * * * * * * *		******	▶	
10. 1010 1	tion C. Computation of Public Sup			44 - 1 - (0)			77 510	
14	Public support percentage for 2012 (li	ne 6, column (f)	divided by line	11, column (f))		14	77.54 % 81.16 %	
	Public support percentage from 2011							
16a	331/3% support test - 2012. If the c							
h	this box and stop here. The organizati							
D	331/3% support test - 2011. If the c							
170	check this box and stop here. The org			7 A				
174	10%-facts-and-circumstances test - 10% or more, and if the organization							
	Part IV how the organization meets							
b	organization		ganization did n	ot check a box	on line 13, 16		▶ ☐	
	15 is 10% or more, and if the org	anızatıon meets	the "tacts-and	i-circumstances"	test, check t	nis box and st	op here.	

Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2012

Schedule A (Form 990 or 990-EZ) 2012 Page 3

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support	_	_				
Caler	ndar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose			p			
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities	_					
3	furnished by a governmental unit to the						
	organization without charge						
6							
	Total. Add lines 1 through 5						
1 a	Amounts included on lines 1, 2, and 3						
b	received from disqualified persons Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
	line 6.)						
ned one	tion B. Total Support	(a) 2008	(h) 2000	(-) 2010	(-1) 2044	(-) 2042	(D.T-1-1
	ndar year (or fiscal year beginning in)	(a) 2006	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
9	Amounts from line 6						
104	payments received on securities loans,						
	rents, royalties and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b.						
	whether or not the business is regularly						
	carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for				•		
	organization, check this box and stop here						▶
Sec	tion C. Computation of Public Sup						
15	Public support percentage for 2012 (line 8					15	%
16	Public support percentage from 2011 Scho					16	%
Sec	tion D. Computation of Investmen						
17	Investment income percentage for 2012 (li					17	%
18	Investment income percentage from 2011					18	%
19 a	331/3% support tests - 2012. If the or					e than 331/3%,	and line
	17 is not more than 331/3 %, check the						
b	331/3% support tests - 2011. If the orga	anization did not	check a box on	line 14 or line 19	9a, and line 16 is	s more than 331/	3 %, and
	line 18 is not more than 331/3 %, check	this box and st	top here. The or	ganization qualifi	es as a publicly	supported organ	ization 🕨
20	Private foundation. If the organization	did not check	a box on line	14, 19a, or 19b	o, check this bo	ox and see instr	ructions 🕨

Schedule A (Form 990 or 990-EZ) 2012

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Schedule A (Form 990 or 990-EZ) 2012

Page 4

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

9:42:10 AM

Schedule B

(Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

20**12**

Employer identification number Name of the organization WORLD RESOURCES INSTITUTE 52-1257057 Organization type (check one): Section: Filers of: X 501(c)(3 Form 990 or 990-EZ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. Special Rules For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III. For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2 of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF). For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2012) Name of organization WORLD RESOURCES INSTITUTE Employer identification number 52-1257057

Part I	Contributors (see instructions). Use duplicate copies of Part	t i it additional space is need	ea.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1_		\$8,600,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2_		\$6,935,167.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3_		\$2,684,251.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4 -		\$2,041,246.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5 _		\$2,027,627.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6_		\$2,000,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)

Name of organization WORLD RESOURCES INSTITUTE Employer identification number 52-1257057

Part	Contributors (see instructions). Use duplicate copies of Par	t i ii additional space is need	iea.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7 _		\$1,000,000.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8 _	Name, address, and ZiF + 4	\$3,117,303.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9 -		\$2,231,354.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)

WRI

Employer identification number

52-1257057

Part II	Noncash Property (see instructions). Use duplicate copies of Pa	rt II if additional space is nee	ded.
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	

WRI

Employer identification number

				52-125/05/				
t	<i>Exclusively</i> religious, charitable, etc., hat total more than \$1,000 for the ye	ear. Complete colur	nns (a) through (e) and the following line entry.				
C	For organizations completing Part III, e contributions of \$1,000 or less for the Jse duplicate copies of Part III if additic	year. (Enter this inf	ormation once. Se	haritable, etc., e instructions.) ▶\$				
(a) No. from Part I	(b) Purpose of gift	(c) Use		(d) Description of how gift is held				
		(e) Transf	er of aift					
		(e) Trailer	o. o. g					
	Transferee's name, address, an	rd ZIP + 4	Relation	nship of transferor to transferee				
	==							
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held				
		(e) Transf	er of aift					
	Transferee's name, address, an	nd ZIP + 4	Relation	nship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held				
		(a) Tanan						
	(e) Transfer of gift							
	Transferee's name, address, an	nd ZIP + 4	Relatio	nship of transferor to transferee				
(a) No.								
from Part I	(b) Purpose of gift (c) Use of		of gift	(d) Description of how gift is held				
		(e) Transf	fer of gift					
	,	• •	_					
	Transferee's name, address, ar	na ZIP + 4	Relatio	nship of transferor to transferee				

WRI

SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below.

▶ Attach to Form 990 or Form 990-EZ.

n 501(c) and section 527 to Form 990 or Form 990-EZ. Open to Public

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

► See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

-	Section 30 (C)(3) organizations	that have NOT med I offi 3700 (election	on under section so i(ii)	J. Complete Fait II-D. Do no	t complete i art ii-A.
If the	e organization answered "Yes,"	to Form 990, Part IV, line 5 (Proxy Ta	x) or Form 990-EZ, Pai	t V, line 35c (Proxy Tax), th	nen
	Section 501(c)(4), (5), or (6) org	anizations: Complete Part III.			
	e of organization			Employer identif	
	RLD RESOURCES INSTITU			52-125	*
Pai		rganization is exempt under s			ization.
1		organization's direct and indirect p			
2	Political expenditures			▶ \$	
3	Volunteer hours	******			
Par	t I-B Complete if the o	rganization is exempt under s	ection 501(c)(3).		
1	Enter the amount of any exc	cise tax incurred by the organization	n under section 495	5 ▶ \$	
2		cise tax incurred by organization ma			
3	If the organization incurred a	a section 4955 tax, did it file Form	4720 for this year?.		Yes No
4a	Was a correction made?				Yes No
	If "Yes," describe in Part IV.				
Par		rganization is exempt under s			
1		xpended by the filing organization			
_	activities			▶\$	
2		ng organization's funds contributed			
_	527 exempt function activitie	es		> \$	
3		enditures. Add lines 1 and 2. Ent			
		Farme 4400 DOL for this warm?			
4		e Form 1120-POL for this year? and employer identification numb			
5		s. For each organization listed, en			
		tributions received that were prom			
		nd or a political action committee			
	(a) Name	(b) Address		(d) Amount paid from	(e) Amount of political
	(a) Name	(b) Address	(c) EIN	filing organization's	contributions received and
				funds. If none, enter -0	promptly and directly
					delivered to a separate political organization. If
					none, enter -0
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2012

JSA 2E1264 1.000

Sch	edule C (Form 990 or 990-EZ) 2012 WOF	RLD RESOURCE	S INSTITUTE		52-1	257057 Pa	ge 2
Pa	complete if the organi section 501(h)).	ization is exen	npt under section	501(c)(3) and	filed Form 5768 (ele	ction under	
Α	Check ▶ if the filing organiza	ation belongs to	an affiliated grou	o (and list in Pa	rt IV each affiliated gr	oup member's	
	name, address, EIN,	expenses, and	share of excess lo	bbying expend	itures).	,	
В	Check ▶ if the filing organiza	ation checked b	oox A and "limited	control" provision	ons apply.		
	Limits on	Lobbying Expen	ditures		(a) Filing	(b) Affiliated	
	(The term "expenditure:	s" means amou	nts paid or incurred.)	organization's totals	group totals	
1 a	Total lobbying expenditures to infl	luence public opi	inion (grass roots lol	obying)			
b	Total lobbying expenditures to infl	luence a legislati	ve body (direct lobb	ying)	34,489.		
c	Total lobbying expenditures (add	lines 1a and 1b)			34,489.		
d					41,246,829.		
е					41,281,318.		
f							
	columns.				1,000,000.		
	If the amount on line 1e, column (a) or ((b) is: The lobbyin	g nontaxable amount i	s:			
	Not over \$500,000	20% of the	amount on line 1e.				
	Over \$500,000 but not over \$1,000,000	\$100,000 pl	us 15% of the excess	over \$500,000.			
	Over \$1,000,000 but not over \$1,500,0	00 \$175,000 pl	us 10% of the excess	over \$1,000,000.			
	Over \$1,500,000 but not over \$17,000,	000 \$225,000 pl	us 5% of the excess o	ver \$1,500,000.			
	Over \$17,000,000	\$1,000,000					
g	Grassroots nontaxable amount (e	enter 25% of line	1f)		250,000.		
h	Subtract line 1g from line 1a. If ze	ero or less, enter -	-0-		0		0
i	Subtract line 1f from line 1c. If zer	ro or less, enter -	0	Ti .	0		0
j	If there is an amount other than	n zero on either	line 1h or line 1i,	did the organiz	ation file Form 4720		
	reporting section 4911 tax for this	s year?				Yes	No
		s that made a se	aging Period Under ection 501(h) election instructions for lin	n do not have to	o complete all of the five	re	
		Lobbying Exper	nditures During 4-Ye	ear Averaging Pe	nod	T-1	
	Calendar year (or fiscal year	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) Total	

beginning in) 2 a Lobbying nontaxable amount 1,000,000. 1,000,000. 1,000,000. 1,000,000. 4,000,000. **b** Lobbying ceiling amount (150% of line 2a, column (e)) 6,000,000. c Total lobbying expenditures 228,728. 55,849. 33,919. 34,489. 352,985. d Grassroots nontaxable amount 250,000. 250,000. 250,000. 250,000. 1,000,000. Grassroots ceiling amount (150% of line 2d, column (e)) 1,500,000. f Grassroots lobbying expenditures

Schedule C (Form 990 or 990-EZ) 2012

Schedule C (Form 990 or 990-EZ) 2012

Par	Complete if the organization is exempt under section 501(c)(3) and has NOT (election under section 501(h)).	file	d For	m 576	8		
For	• • • • • • • • • • • • • • • • • • • •	(a	a)	(b)			
	For each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.		No		Amoui	nt	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:						
a	Volunteers? Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?						
b							
d	Media advertisements? Mailings to members, legislators, or the public?						
e	Publications, or published or broadcast statements?						
f	Grants to other organizations for lobbying purposes?						
g	Direct contact with legislators, their staffs, government officials, or a legislative body?						
h							
i	Other activities?						
j	Total. Add lines 1c through 1i						
2 a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?						
b c	If "Yes," enter the amount of any tax incurred under section 4912						
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?						
	t III-A Complete if the organization is exempt under section 501(c)(4), section 501	(c)(5)	. or s	ection	1		
	501(c)(6).				-		
						Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?					_	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year?				3	-	
_	till-B Complete if the organization is exempt under section 501(c)(4), section 501						
I a	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No,"					3. is	
	answered "Yes."		-,		,	,	
1	Dues, assessments and similar amounts from members			1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amou	nts	of				
	political expenses for which the section 527(f) tax was paid).						
a	Current year			2a			
b	Carryover from last year			2b 2c			
с 3	Total			3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion						
	excess does the organization agree to carryover to the reasonable estimate of nondeductible lo						
	and political expenditure next year?			4			
5	Taxable amount of lobbying and political expenditures (see instructions)			5			
Pai	t IV Supplemental Information						
	plete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line Part II-A, line 2; and Part II-B, line 1. Also, complete this part for any additional information.	5; Pa	rt II-A	(affiliat	ed grou	р	
SEI	PAGE 4						

Page 4

Supplemental Information (continued) Part IV

PAID STAFF OR MANAGEMENT

SCHEDULE C, PART II-A, LINE 1B

MOST OF OUR LOBBYING ACTIVITIES ARE ON CAPITAL HILL WHERE WE ARE CALLED TO TESTIFY ON ISSUES OF CLIMATE CHANGE. WE WORK WITH CONGRESS TO DRAFT LEGISLATIONS ON CLIMATE CHANGE. ALL OF OUR LOBBYING EXPENSES ARE TRACKED IN PROJECT #00162 AND #02103

DIRECT CONTACT

SCHEDULE C, PART II-A, LINE 1G

WE WORK WITH CONGRESS IN DRAFTING LEGISLATIONS ON CLIMATE CHANGE. WE ARE CALLED ON CAPITAL HILL FROM TIME TO TIME TO TESTIFY. EXPENSES ARE TRACKED IN PROJECT #00162 AND #02103.

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

ZU Z

Department of the Treasury Internal Revenue Service Name of the organization ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Employer identification number

WOF	LD RESOURCES INSTITUTE		52-1257057					
Pai	Organizations Maintaining Donor Advorganization answered "Yes" to Form		or Accounts. Complete if the					
		(a) Donor advised funds	(b) Funds and other accounts					
1	Total number at end of year							
2	Aggregate contributions to (during year)							
3	Aggregate grants from (during year)							
4	Aggregate value at end of year	advisors in writing that the appets hale	l in donor advised					
5	Did the organization inform all donors and donor							
c	funds are the organization's property, subject to the							
6	Did the organization inform all grantees, donors, a							
	only for charitable purposes and not for the bene							
De	conferring impermissible private benefit? till Conservation Easements. Complete	f the experience engaged "Vee" to	Yes No					
Par 1	Purpose(s) of conservation easements held by the		o Form 990, Part IV, line 7.					
1								
	Preservation of land for public use (e.g., rec	-	on of an historically important land area					
	Protection of natural habitat	□ Preservation	on of a certified historic structure					
	Preservation of open space							
2	Complete lines 2a through 2d if the organization I	neid a qualified conservation contribution	n in the form of a conservation					
	easement on the last day of the tax year.		Held at the End of the Tax Year					
	-							
a	Total number of conservation easements							
b	Total acreage restricted by conservation easemen		1 1					
С.	Number of conservation easements on a certified		2c					
d	Number of conservation easements included in (5 20						
_	historic structure listed in the National Register.							
3	Number of conservation easements modified, tra	nsferred, released, extinguished, or teri	minated by the organization during the					
	tax year >							
4	Number of states where property subject to cons							
5	Does the organization have a written policy regar							
_	violations, and enforcement of the conservation e							
6	Staff and volunteer hours devoted to monitoring,	inspecting, and enforcing conservation	easements during the year					
7	Amount of expenses incurred in monitoring, inspe		was a district that same					
7		ecting, and enforcing conservation ease	ments during the year					
0	Dana and conservation assembly reported on li	no 2/d) above actions the requirements of	f agation 170/b)/41/D)					
8	Does each conservation easement reported on li							
0	(i) and section 170(h)(4)(B)(ii)?		Yes No					
9	In Part XIII, describe how the organization reports balance sheet, and include, if applicable, the text							
	organization's accounting for conservation easem		aricial statements that describes the					
Pa	t III Organizations Maintaining Collection		ther Similar Assets					
	Complete if the organization answere							
1a	If the organization elected as permitted under 9	SEAS 116 (ASC 058) not to report in	its revenue statement and balance sheet					
ıa	If the organization elected, as permitted under sworks of art, historical treasures, or other sim	lar assets held for public exhibition,	education, or research in furtherance of					
	public service, provide, in Part XIII, the text of the	footnote to its financial statements that	describes these items.					
b	If the organization elected, as permitted under							
	works of art, historical treasures, or other sim		education, or research in furtherance of					
	public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1							
_	(ii) Assets included in Form 990, Part X							
2	If the organization received or held works of		- · · ·					
_	following amounts required to be reported under							
a b	Revenues included in Form 990, Part VIII, line 1 Assets included in Form 990, Part X							
	Paperwork Reduction Act Notice, see the Instructions f		Schedule D (Form 990) 2012					

Schedule D (Form 990) 2012 Page 2

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply): Post of the Collection items (check all that apply):	Par	t III Organizations Maintaining Coll	ections of	f Art,	Historical 7	Γreasu	res,	or Oth	ner Simila	ar Asse	ets (cont	inued)
b Scholarly research c	3		sion, and c	other re	ecords, check	any o	f the	followi	ng that are	e a sign	ificant us	e of its
c	а	Public exhibition		d	Loan	or excha	ange	progran	ıs			
Preservation for future generations Preservation for future generations Preservation for future generations Part XIII.	b	Scholarly research		е	Other							
XIII. So During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?	C	Preservation for future generations										
5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?	4	Provide a description of the organization's	collections	and e	xplain how t	hey fur	ther	the org	anization's	exempt	purpose	in Part
Section Sect		XIII.										
Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes	5	During the year, did the organization solicit	or receive d	lonation	ns of art, histo	orical tr	easur	es, or o	ther simila	r _		
line 9, or reported an amount on Form 990, Part X, line 21. 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? b If "Yes," explain the arrangement in Part XIII and complete the following table: c Beginning balance												100,000
1	Par					janizati	ion a	answer	ed "Yes" t	o Form	n 990, F	art IV,
Included on Form 990, Part X?		line 9, or reported an amount on	Form 990	, Part	X, line 21.							
C Beginning balance		included on Form 990, Part X?									Yes	X No
d Additions during the year Distributions during the year 16		5							An	nount		
E Distributions during the year f f f f f f f f f	C	0					-	_				
Ending balance Total the organization include an amount on Form 930, Part X, line 217 Total the organization include an amount on Form 930, Part X, line 217 Total the organization include an amount on Form 930, Part X, line 217 Total the organization answered Tyes" to Form 930, Part IV, line 10.	d						-					
2a Did the organization include an amount on Form 990, Part X, line 21? X Yes No b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII. Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.	e									-		
Body Frame Fart XIII. Check here if the explanation has been provided in Part XIII.	T						1f					
Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.	2											⊢ No
(a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back (d) Three years	C .											
1a Beginning of year balance 30,715,424 28,422,753 31,225,909 30,039,015 32,563,020 b Contributions C Net investment earnings, gains, and losses 3,172,044 4,086,295 -589,847 2,566,301 -654,685 d Grants or scholarships 2,129,024 1,793,624 2,213,309 1,379,407 1,869,320 f Administrative expenses 31,758,444 30,715,424 28,422,753 31,225,909 30,039,015 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment ► 10.1200 % Temporarily restricted endowment ► 79,0400 % Temporarily restricted endowment ► 10.8400 % The percentages in lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) unrelated organizations 3a(ii) X 4 Describe in Part XIII the intended uses of the organization's endowment funds. 3a(ii) X 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10. Describe in Part XIII the intended uses of the organization's endowment funds. b Buildings (a) Cost or other basis (investment) (b) Cost or other basis (other)	Fai										(e) Four v	pare back
b Contributions	1a							_				
c Net investment earnings, gains, and losses	2	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	10/121.	201	1227700.	01/2		303.	30,033	,010.	32/3	33,020.
and losses												
d Grants or scholarships			72.044	4	086.295	'	589	847	2 566	301	-6'	54 685
e Other expenditures for facilities and programs	d		72,0111		000,250.			017.	2,000	, 301.		
and programs	е											
f Administrative expenses			29,024.	1,	793,624.	2,:	213,	309.	1,379	,407.	1,8	69,320.
Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment ▶ 10.1200 % b Permanent endowment ▶ 79.0400 % The percentages in lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) unrelated organizations . 3a(ii) x (ii) related organizations . 3a(ii) x b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? . 3b	f									_		
Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as: a Board designated or quasi-endowment ▶ 10.1200 % b Permanent endowment ▶ 79.0400 % The percentages in lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) unrelated organizations . 3a(ii) x (ii) related organizations . 3a(ii) x b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? . 3b	g	End of year balance 31,7	58,444.	30,	715,424.	28,	422,	753.	31,225	,909.	30,03	39,015.
a Board designated or quasi-endowment ► 10.1200 % b Permanent endowment ► 79.0400 % c Temporarily restricted endowment ► 10.8400 % The percentages in lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) unrelated organizations	2	10,000,000,000		nd bala	nce (line 1g,	column	(a)) I	held as:				
C Temporarily restricted endowment ► 10.8400 % The percentages in lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) unrelated organizations .	а	Board designated or quasi-endowment	10.1200	%								
The percentages in lines 2a, 2b, and 2c should equal 100%. 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) unrelated organizations. (ii) related organizations. (iii) related organizations. (iii) related organizations. (iii) related organizations. (iv) the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (other) (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value (d) Book value (d) Book value 4 J. 237, 195. 1, 049, 200. 187, 995. 1, 237, 195. 1, 049, 200. 187, 995. 1, 237, 195. 1, 237, 195. 1, 237, 368. 69, 343. 1, 343, 661. 1,	b	Permanent endowment ► 79.0400 %		_								
Are there endowment funds not in the possession of the organization that are held and administered for the organization by: (i) unrelated organizations	С	Temporarily restricted endowment ▶ 10	.8400 %									
organization by: (i) unrelated organizations. (ii) related organizations. b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (other) (investment) (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value (d) Book value (d) Book value 1 Land Land Leasehold improvements Leasehold improvements 1,237,195. 1,049,200. 187,995. 4 Equipment 4,344,607. 3,000,946. 1,343,661. 6 Other Other Other 1,104,711. 1,035,368. 69,343.		The percentages in lines 2a, 2b, and 2c sho	uld equal 1	00%.								
(i) unrelated organizations. 3a(i) X (ii) related organizations. 3a(ii) X b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? 3b 3b 4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10. (c) Accumulated depreciation (d) Book value 1a Land. (investment) (b) Cost or other basis (other) 1, 237, 195. 1, 049, 200. 1, 87, 995. b Buildings 1, 237, 195. 1, 049, 200. 1, 343, 661. 1, 343, 661. 1, 343, 661. 1, 104, 711. 1, 035, 368. 69, 343. Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) 1, 600, 999.	3a				nization that	are hel	d and	admin	stered for t	he		
(ii) related organizations 3a(ii) x b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? 3b 3b 3b 3b 3b 3b 3b 3b		organization by:									Υ	es No
b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?		(i) unrelated organizations									3a(i)	X
4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (other) (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value (d) Book value (d) Book value 1 Land											3a(ii)	X
Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10. Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value 1a Land	b	If "Yes" to 3a(ii), are the related organization	s listed as	require	d on Schedule	R? .					3b	
Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation (d) Book value 1a Land	4	Describe in Part XIII the intended uses of the	e organizati	on's er	ndowment fur	nds.						
1a Land	Par	t VI Land, Buildings, and Equipment	See Forn	n 990,	Part X, line	10.						
b Buildings c Leasehold improvements 1,237,195 1,049,200 187,995 d Equipment 4,344,607 3,000,946 1,343,661 e Other 1,104,711 1,035,368 69,343 Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) 1,600,999		Description of property			, , , , , , , , , , , , , , , , , , , ,		asis			(c	d) Book valu	e
c Leasehold improvements	1a	200000000000000000000000000000000000000										
d Equipment 4,344,607 3,000,946 1,343,661 e Other 1,104,711 1,035,368 69,343 Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) 1,600,999	b		_									
e Other	С	Annual Control of the									18	7,995.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) ▶ 1,600,999.	d	20 2						3,00	0,946.		1,34	3,661.
	_											
	Tota	II. Add lines 1a through 1e. (Column (d) must	equal Forn	n 990, F	Part X, columi	n (B), lin	ie 10(c).)	▶			

Schedule D (Form 990) 2012

52-1257057

Schedule D (Form 990) 2012 Page 3

Part VII	Investments - Other Securities. See	Form 990, Part X, line	e 12.
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financ	ial derivatives	23,233,057.	
(2) Closely	y-held equity interests		
(3) Other_			
<u>(A)</u>			
<u>(B)</u>			
(C)		-	
<u>(D)</u>			
(F)		-	
(G)		-	
(H)			
(I)			
Total. (Colun	nn (b) must equal Form 990, Part X, col. (B) line 12.)	23,233,057.	
Part VIII	Investments - Program Related. See	Form 990, Part X, line	e 13.
	(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)			
(2)			
(3)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
The second second	nn (b) must equal Form 990, Part X, col. (B) line 13.)		Marine Ma
Part IX	Other Assets. See Form 990, Part X,		
(1)		a) Description	(b) Book value
(2)			
(3)			
(4)			
(5)			
(6)			
(7)	T		
(8)			
(9)			
(10)	lumn (b) must equal Form 990, Part X, col. (B	\ lino 15 \	
Part X	Other Liabilities. See Form 990, Part		
1.	(a) Description of liability	(b) Book value	
(1) Fede	eral income taxes	.,	
(2) CAPI	TAL LEASE OBLIGATION-LONG TERM	1 10,0	58.
	ABATEMENT	178,0	
	TAL LEASE OBLIGATION	5,000,0	00.
(5)			
(6)			
(7)			
<u>(8)</u> (9)			
(10)			
(11)			1
difference of the second of th	mn (b) must equal Form 990, Part X, col. (B) line 25	5,188,1	37.
2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the tex	t of the footnote to the or	ganization's financial statements that reports the organization's

JSA 2E1270 1.000 90340H 649C 4/7/2014 9:42:10 AM

Part :	Reconciliation of Revenue per Audited Financial Statements With Revenue per Return	า	
1	Total revenue, gains, and other support per audited financial statements	1	53,032,559.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains on investments 2,596,282.		
b	Donated services and use of facilities		
С	Recoveries of prior year grants 2c		
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d	2e	2,596,282.
3	Subtract line 2e from line 1	3	50,436,277.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 136, 283.		
b	Other (Describe in Part XIII.) 4b		
С	Add lines 4a and 4b	4c	136,283.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	50,572,560.
Part		rn	
1	Total expenses and losses per audited financial statements	1	47,875,072.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities 2a		
b	Prior year adjustments 2b		
С	Other losses 2c		
d	Other (Describe in Part XIII.) Add lines 2s through 2d		
е	Add lines za tillough zu	2e	
3	Subtract line 2e from line 1	3	47,875,072.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 136, 283.		
b	Other (Describe in Part XIII.)		
С	Add lines 4a and 4b	4c	136,283.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.).	5	48,011,355.
Part			
Compl	ete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part II	√, line	s 1b and 2b;
Part V, inform	line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to pro	vide a	ny additional
	audi.		
SE	E PAGE 5		
			LL DE CONTRACTOR
		Sche	dule D (Form 990) 2012

Page 5

Part XIII Supplemental Information (continued)

ESCROW OR CUSTODIAL ACCOUNT LIABILITY

SCHEDULE D, PART IV, LINE 2B

THE INSTITUTE HELD \$22,171 OF EARNED INTEREST ON THE BLOOMBERG FAMILY FOUNDATION GRANT. THE FUNDS WILL BE USED UNDER THE DIRECTIVES OF THE BLOOMBERG FAMILY FOUNDATION.

WORLD RESOURCES INSTITUTE

INTENDED USE OF ENDOWMENT FUNDS

SCHEDULE D, PART V, LINE 4

PROCEEDS FROM THE ENDOWMENTS ARE TO BE USED TO FUND THE OPERATIONS. THE ORGANIZATION HAS THREE ENDOWMENTS. THE LARGEST IS \$25,000,000 FROM THE MACARTHUR FOUNDATION. THE TWO SMALLER ENDOWMENTS ARE TO FUND INTERNSHIPS AT THE ORGANIZATION.

FIN 48 FOOTNOTE

SCHEDULE D, PART X, LINE 2

THE INSTITUTE IS EXEMPT FROM FEDERAL INCOME TAXES UNDER THE PROVISIONS OF SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE. NO MATERIAL TAXABLE UNRELATED BUSINESS INCOME WAS GENERATED AND, ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS BEEN MADE IN THE ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS.

THE INSTITUTE FOLLOWS THE ACCOUNTING GUIDANCE THAT CREATES A SINGLE MODEL TO ADDRESS UNCERTAINTY IN TAX POSITIONS AND CLARIFIES ACCOUNTING FOR INCOME TAXES BY PRESCRIBING THE MINIMUM RECOGNITION THRESHOLD A TAX POSITION IS REQUIRED TO MEET BEFORE BEING RECOGNIZED IN ITS CONSOLIDATED FINANCIAL STATEMENTS. UNDER THE REQUIREMENTS OF THIS GUIDANCE,

Schedule D (Form 990) 2012

Part XIII Supplemental Information (continued)

ORGANIZATIONS COULD NOW BE REQUIRED TO RECORD AN OBLIGATION AS THE RESULT OF TAX POSITIONS THEY HAVE HISTORICALLY TAKEN ON VARIOUS TAX EXPOSURE ITEMS. THE INSTITUTE IS NOT REQUIRED TO RECORD SUCH AN OBLIGATION.

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

Employer identification number Name of the organization 52-1257057 WORLD RESOURCES INSTITUTE

General Information Form 990, Part IV, line 14	on Activities 4b.	Outside the l	Jnited States. Complete	if the organization answe	red "Yes" to				
1 For grantmakers. Does the orga assistance, the grantees' eligibility grants or assistance?	nization mainta	ts or assistance	e, and the selection criteri	ia used to award the	X Yes No				
2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.									
3 Activities per Region. (The follow (a) Region	ving Part I, line (b) Number of offices in the region	3 table can be (c) Number of employees, agents, and independent contractors in region	duplicated if additional sp (d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region				
(1) CENTRAL AMERICA/CARIBBEAN			GRANTMAKING		70,280.				
(2) EAST ASIA AND THE PACIFIC			GRANTMAKING		2,131,477.				
(3) EUROPE			GRANTMAKING		315,176.				
(4) NORTH AMERICA			GRANTMAKING		735,436.				
(5) RUSSIA/INDEPENDENT STATES			GRANTMAKING		81,600.				
(6) SOUTH AMERICA			GRANTMAKING		794,000.				
(7) SOUTH ASIA			GRANTMAKING		714,353.				
(8) SUB-SAHARAN AFRICA			GRANTMAKING		1,623,460.				
(9)									
(10)									
(11)		_							
(12)									
(13)									
(14)									
(15)					1				
(16)									
(17)									
3a Sub-total b Total from continuation sheets to Part I					6,465,782.				
c Totals (add lines 3a and 3b)					6, 465, 782				

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2012

Schedule F (Form 990) 2012

Part II Grants an Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

(16)		(15)	(14)		(13)		(12)		(11)	11	(10)		(9)		(8)		(7)		(6)	(5)		(4)		(3)		(2)		(1)		_
																														(a) Name of organization
																														(b) IRS code section and EIN (if applicable)
SOUTH ASIA	DIO A LIGHT LIGHT AND A LIGHT	EAST ASTA/PACTETO	EAST ASIA/PACIFIC		EAST ASIA/PACIFIC		EAST ASIA/PACIFIC		SOUTH AMERICA		SOUTH AMERICA		NORTH AMERICA		SOUTH AMERICA		SUB-SAHARAN AFRICA		SUB-SAHARAN AFRICA	EAST ASIA/PACIFIC		SUB-SAHARAN AFRICA		EAST ASIA/PACIFIC		EAST ASIA/PACIFIC		SUB-SAHARAN AFRICA	100	(c) Region
CLIMATE	PROTECT	REVERSE RAPI	CLIMATE	PROTECT	SOLUTIONS	PROMOTE SUST	CLIMATE	PROTECT	SOLUTIONS	PROMOTE SUST	DEVELOPMENT	PROGRAM	SOLUTIONS	PROMOTE SUST	SOLUTIONS	PROMOTE SUST	ENVIRONMENT	SUPPORT	SUPPORT	ENVIRONMENT	SUPPORT	ENVIRONMENT	SUPPORT	CLIMATE	PROTECT	ENVIRONMENT	SUPPORT	DEGRADATION	REVERSE RAPI	(d) Purpose of grant
33,295.		40.000	40,000.		40,000.		59,855.		1,152,994.		16,525.		1,271,420.		277,000.		62,750.		13,250.	69,625.		49,500.		8,897.		100,600.		14,638.		(e) Amount of cash grant
EFT OR WIRE		EFT OR WIRE	EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE	EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		(f) Manner of cash disbursement
																														(g) Amount of non-cash assistance
																														(h) Description of non-cash assistance
																														(i) Method of valuation (book, FMV, appraisal, other)

by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	Effect of a full per of recipient of garlizations listed above that are recognized as changes by the foreign country, recognized as tax-
•	lecofilized as ray-exemple

Schedule F (Form 990) 2012

Schedule F (Form 990) 2012

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

			EFT OR WIRE	6,500.	DEVELOPMENT	EUROPE (INCLUDE ICELAND			(91)
					PROGRAM				
			EFT OR WIRE	11,110.	CLIMATE	EUROPE (INCLUDE ICELAND			(15)
					PROTECT				
			EFT OR WIRE	20,000.	CLIMATE	EAST ASIA/PACIFIC			(14)
					PROTECT				
			EFT OR WIRE	8,800.	DECISIONS	SUB-SAHARAN AFRICA			(13)
					SUPPORT ENVI				
			EFT OR WIRE	40,000.	DEGRADATION	EUROPE (INCLUDE ICELAND			(12)
					REVERSE RAPI				
			EFT OR WIRE	8,500.	DECISIONS	SUB-SAHARAN AFRICA			(11)
					SUPPORT ENVI				
			EFT OR WIRE	30,200.	DEGRADATION	SOUTH AMERICA			(10)
					REVERSE RAPI				
			EFT OR WIRE	15,000.	CLIMATE	SOUTH AMERICA			(9)
					PROTECT				
			EFT OR WIRE	111,248.	DECISIONS	EAST ASIA/PACIFIC			(8)
					SUPPORT ENVI				
			EFT OR WIRE	26,633.	DEGRADATION	EAST ASIA/PACIFIC			(7)
					REVERSE RAPI				-
			EFT OR WIRE	132,551.	DEGRADATION	NORTH AMERICA			(6)
					REVERSE RAPI				
			EFT OR WIRE	120,000.	CLIMATE	SUB-SAHARAN AFRICA			(5)
				ı	PROTECT				
			EFT OR WIRE	17,689.	CLIMATE	EUROPE (INCLUDE ICELAND			(4)
					PROTECT				
			EFT OR WIRE	606,788.	SOLUTIONS	EUROPE (INCLUDE ICELAND			(3)
					PROMOTE SUST				
			EFT OR WIRE	14,495.	CLIMATE	EUROPE (INCLUDE ICELAND			(2)
					PROTECT				
			EFT OR WIRE	36,707.	CLIMATE	SOUTH ASIA			(1)
					PROTECT				
(i) Method of valuation (book, FMV, appraisal, other)	(h) Description of non-cash assistance	(g) Amount of non-cash assistance	(f) Manner of cash disbursement	(e) Amount of cash grant	(d) Purpose of grant	(c) Region	(b) IRS code section and EIN (if applicable)	(a) Name of organization	_

ω		1
Enter total number of other organizations or entities	by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt
	i	

Schedule F (Form 990) 2012

Schedule F (Form 990) 2012 Part II

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

(15)	(15)			(14)		(13)		(12)		(11)	i.e.	(10)		(9)		(8)		(7)		(6)		(5)		(4)		(3)		(2)		(1)			ا د
																																organization	(a) Name of
																																section and EIN (if applicable)	(b) IRS code
		EUROPE (INCLUDE ICELAND		SUB-SAHARAN AFRICA		SUB-SAHARAN AFRICA		SUB-SAHARAN AFRICA		EUROPE (INCLUDE ICELAND		CENT. AMERICA/CARIBBEAN		SUB-SAHARAN AFRICA		SOUTH AMERICA		EAST ASIA/PACIFIC		SOUTH ASIA		SOUTH AMERICA			(c) Region								
	PROMOTE SUST	DECISIONS	SUPPORT ENVI	DEGRADATION	REVERSE RAPI	DECISIONS	SUPPORT ENVI	DECISIONS	SUPPORT ENVI	DEGRADATION	REVERSE RAPI	CLIMATE	PROTECT	DEGRADATION	REVERSE RAPI	DEGRADATION	REVERSE RAPI	DEGRADATION	REVERSE RAPI	DECISIONS	SUPPORT ENVI	DEGRADATION	REVERSE RAPI	DECISIONS	SUPPORT ENVI	DECISIONS	SUPPORT ENVI	DECISIONS	SUPPORT ENVI	DEGRADATION	REVERSE RAPI	grant	(d) Purpose of
		13,000.		55,350.		7,348.		10,000.		32,362.		93,750.		38,488.		23,080.		63,000.		19,426.		523,264.		206,440.		31,449.		14,000.		81,864.		cash grant	(e) Amount of
		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		cash disbursement	(f) Manner of
																																non-cash assistance	(g) Amount of
																																of non-cash assistance	(h) Description
																	_				-								_			(book, FMV, appraisal, other)	(i) Method of valuation

J.		2
Enter total number of other organizations or entities	by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt
	1	

Schedule F (Form 990) 2012

Page 2

Schedule F (Form 990) 2012

Part II Grants ar

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. (i) Method of

(16)		(15)		(14)		(13)		(12)		(11)		(10)		(9)		(8)		(3)	Ì	(6)		(5)		(4)		(3)		(2)		(1)		
																																(a) Name of organization
																																(b) IRS code section and EIN (if applicable)
EUROPE (INCLUDE ICELAND		SOUTH ASIA		SOUTH AMERICA		EAST ASIA/PACIFIC		RUSSIA AND NEIGHBORING S		EUROPE (INCLUDE ICELAND		SOUTH ASIA		SUB-SAHARAN AFRICA		EAST ASIA/PACIFIC		EAST ASIA/PACIFIC		SUB-SAHARAN AFRICA		SUB-SAHARAN AFRICA		SOUTH ASIA		SOUTH ASIA		EAST ASIA/PACIFIC		EUROPE (INCLUDE ICELAND		(c) Region
CLIMATE	PROTECT	CLIMATE	PROTECT	CLIMATE	PROTECT	CLIMATE	PROTECT	DEGRADATION	REVERSE RAPI	CLIMATE	PROTECT	CLIMATE	PROTECT	DEGRADATION	REVERSE RAPI	DECISIONS	SUPPORT ENVI	SOLUTIONS	PROMOTE SUST	DECISIONS	SUPPORT ENVI	CLIMATE	PROTECT	DECISIONS	SUPPORT ENVI	CLIMATE	PROTECT	DEVELOPMENT	PROGRAM	CLIMATE	PROTECT	(d) Purpose of grant
7,280.		60,056.		70,000.		77,239.		35,300.		40,182.		33,315.		9,500.		80,000.		150,000.		20,475.		18,000.		42,000.		16,300.		13,005.		5,878.		(e) Amount of cash grant
EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		EFT OR WIRE		(f) Manner of cash disbursement
																																(g) Amount of non-cash assistance
																																(h) Description of non-cash assistance
																								•						,		(I) Method of valuation (book, FMV, appraisal, other)

١	ω		N
	3 Enter total number of other organizations or entities	by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter	2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt

Schedule F (Form 990) 2012

Page 2

Part II Schedule F (Form 990) 2012 Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

16)	15)	14)	13)	12)	11)	10)	9)	8)	7)	6)	5)	4)	3)	2)	1)	1
																(a) Name of organization
																(b) IRS code section and EIN (if applicable)
														EAST ASIA/PACIFIC	EUROPE (INCLUDE ICELAND	(c) Region
														REVERSE RAPI DEGRADATION	REVERSE RAPI DEGRADATION	(d) Purpose of grant
														8,868.	33,729.	(e) Amount of cash grant
														EFT OR WIRE	EFT OR WIRE	(f) Manner of cash disbursement
																(g) Amount of non-cash assistance
																(h) Description of non-cash assistance
																(i) Method of valuation (book, FMV, appraisal, other)

ω

Enter total number of other organizations or entities...

Schedule F (Form 990) 2012

59.

Schedule F (Form 990) 2012

Part III Grants an Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

art III call be aublicated II additional abace is Heeden.	illorial space is lieeded.						
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)						0	Sobodilo E (Ecro pon) 2012
						Sch	adule F (Form 990) 2012

Schedu	ule F (Form 990) 2012			Page 4
Part	IV Foreign Forms			
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Х	/es	No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Y	⁄es X	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)	X	⁄es	No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	\	/es X	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)	<u> </u>	/es X	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)		/es X	No

Schedule F (Form 990) 2012

Part V Supple

Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

SCHEDULE F, PART I, QUESTION 2

MONITORING GRANT FUNDS IS DONE THROUGH A COMBINATION OF REVIEWING

REQUIRED PROGRESS AND FINANCIAL REPORTS SUBMITTED BY ALL SUBRECIPIENTS,

RANDOM SITE VISITS TO SUBRECIPIENTS TO REVIEW FINANCIAL AND PROJECT

RECORDS AND OBSERVE OPERATIONS, AND REQUIRING AUDITS OF SUBRECIPIENTS, IN

ACCORDANCE WITH OMB CIRCULAR A-133.

SCHEDULE I (Form 990)

Department of the Treasury nternal Revenue Service

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

OMB No. 1545-0047

Open to Public 2012 Inspection

WORLD RESOURCES INSTITUTE Name of the organization Part General Information on Grants and Assistance Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and Employer identification number 52-1257057 \times Yes N_o

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
_(1) CLIMATE_POLICY_INITIATIVE							
235 MONTGOMERY ST SAN FRANCISCO, CA 94104	26-4129153	501 (C) (3)	79,029.				PROGRAM DEVELOPMENT
_(2) DEFENDERS_OF_WILDLIFE							REVERSE RAPID
1130 17TH ST, NW WASHINGTON, DC 20036	53-0183181	501 (C) (3)	12,500.				DEGRADATION
_(3) ENVIRONMENTAL_INVESTIGATION_AGENCY							REVERSE RAPID
PO BOX 53343 WASHINGTON, DC 20009	52-1654284	501 (C) (3)	416,400.				DEGRADATION
_(4) FUND_FOR CONSTITUTIONAL GOVERNMENT							SUPPORT
122 MARYLAND AVE NE WASHINGTON, DC 20002	23-7391766	501 (C) (3)	10,740.				ENVIRONMENT
(5) GREEN COMMUNITY VENTURES							REVERSE RAPID
1400 DETROIT ST DENVER, CO 80206	45-4842260	501 (C) (3)	84,107.				DEGRADATION
(6) LANDESA RURAL DEVELOPMENT INSTITUTE	'						SUPPORT
1424 4TH AVE SEATTLE, WA 98101	91-1158970	501(C)(3)	143,941.				ENVIRONMENT
_(7) RAINFOREST_ALLIANCE							REVERSE RAPID
233 BROADWAY, 28TH FLR NEW YORK, NY 10279	13-3377893	501 (C) (3)	428,045.				DEGRADATION
_(8) TEXAS INSTITUTE FOR APPLIED ENVIRONMENTAL R				·			REVERSE RAPID
PO BOX T0410 STEPHENVILLE, TX 76402	75-6001870	501 (C) (3)	117,585.				DEGREDATION
(9) UNIVERSITY OF MARYLAND						17.	REVERSE RAPID
UNIV. OF MARYLAND COLLEGE PARK, MD 20742	52-600-2033		585, 627.				DEGRADATION
(10) MEST_VIRGINIA_UNIVERSITY_RESEARCH_CORPORATI_							REVERSE RAPID
886 CHESTNUT RIDGE RD MORGANTOWN, WV 26506	55-0665758	501 (C) (3)	12, 135.				DEGRADATION
[11] WORLD WILDLIFE FUND - US							REVERSE RAPID
1250 24TH ST, NW WASHINGTON, DC 20037	52-1693387	501 (C) (3)	10,000.				DEGRADATION
							5
2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	overnment or	ganizations list	ed in the line 1 table	e			11.
3 Enter total number of other organizations listed in the line 1 table	d in the line 1	table				· · · ·	
For Paperwork Reduction Act Notice, see the Instructions for Form 990.	structions for	Form 990.				Schedu	Schedule I (Form 990) (2012)

Schedule I (Form 990) (2012)

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

Part I	7	6	5	4	ω	2	
Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.							(a) Type of grant or assistance
is part to prov							(b) Number of recipients
vide the informat							(c) Amount of cash grant
tion required in							(d) Amount of non-cash assistance
Part I, line 2, Part III,					٠		(e) Method of valuation (book, FMV, appraisal, other)
column (b), and any other additional							(f) Description of non-cash assistance

SCHEDULE I, PART IV

MONITORING GRANT FUNDS IS DONE THROUGH A COMBINATION OF REVIEWING

RANDOM SITE VISITS TO SUBRECIPIENTS TO REVIEW FINANCIAL AND PROJECT

REQUIRED PROGRESS AND FINANCIAL REPORTS SUBMITTED BY ALL SUBRECIPIENTS,

RECORDS AND OBSERVE OPERATIONS, AND REQUIRING AUDITS OF SUBRECIPIENTS, IN

ACCORDANCE WITH OMB CIRCULAR A-133. ALL OF THE ORGANIZATION'S SUBGRANTS

ORGANIZATIONS WERE WORKING ON ISSUES WHICH FURTHER WRI'S MISSION ARE MADE TO FURTHER ITS TAX EXEMPT PURPOSE AND MISSION. ALL OF THESE

Schedule I (Form 990) (2012)

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990,

Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047 Inspection

Department of the Treasury Internal Revenue Service Name of the organization

WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

Part	I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers,			
	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
-	organization or a related organization:	4a		Х
a b	Receive a severance payment or change-of-control payment? Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4a 4b		X
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
·	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	40		
	The to any of miles to of not the persons and provide the applicable amounts for each term in that in.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
a	The organization?	6a		X
b	Any related organization?	6b		X
-	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed	-		v
C	payments not described in lines 5 and 6? If "Yes," describe in Part III	7	-	X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in	0		
3	Regulations section 53.4958-6(c)?	9		
	212000000000000000000000000000000000000		I	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

Page 2

Schedule J (Form 990) 2012

Partill Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

				0	 	0	EMBARQ
	181,441.	7,150.	8,287.	0	C	166,004.	AN
				0	C	0	15 DIRECTOR ECOSYSTEM (ii)
	154,274.	9,364.	7,696.	2,025.	C	135,189.	RBOTTOM
				0	0	0	14 DIR GHG PROTOCOL (ii)
	167,156.	4,411.	12,594.	547.		149,604.	PANKAJ BHATIA (i)
				0	0	0	13 DIRECTOR, GLOBAL FOREST (ii)
	162,914.	10,014.	7,831.	470.	8,000.	136,599.	NIGEL SIZER (i)
				0	0	0	12 CHEIF OPERATING OFFICER (ii)
	162,704.	4,111.	11,820.	278.		146,495.	CLAYTON LANE (i)
				0	0	0	11 DIR MARKETS ENTERPRISE (ii)
	180,970.	3,183.	8,754.	322.		168,711.	KRISTY JENKINSON (i)
				0	Q		10 DIR. PEOPLE & ECOSYSTEMS (ii)
	183,748.	7,014.	13,411.	359.	0	162,964.	CRAIG HANSON (i)
				0	Q	0	9 PROGRAM CO-DIRECTOR (ii)
	154,648	3,230.	6,856.	1,805.	0	142,757.	JOHAN Y. SCHAAR (i)
				0	0	0	8 SENIOR ASSOCIATE III (ii)
	165,903.	5,111.	12,017.	1,282.	7,500.	139, 993.	PETER VEIT (i)
				0	Q	0	7 DIRECTOR, MAJOR EMERGING ECON. (ii)
	160,203.	6,837.	7,586.	452.		145,328.	SIDDARTHAN BALASUBRAMAN (i)
				0	0		6 CLIMATE, ENERGY, & POLLUTION (ii)
	204,753.	4,466.	11,516.	591.	3,000.	185,180.	JENNIFER MORGAN (i)
				1	0	0	5 VP FOR SCIENCE (ii)
	230,173.	3,400.	16,119.	965.	15,000.	194,689.	JANET RANGANATHAN (i)
					Ç	0	4 VP FOR EXTERNAL RELATION (ii)
	216,316.	13,037.	16,409.	2,826.	5,000.	179,044.	ROBERT MURPHY (i)
				0	Ç	0	3 VP FOR INSTITUTIONAL (ii)
	229,111.	4,111.	16,093.	964.	15,000.	192,943.	ELIZABETH COOK (i)
				C	C	0	2 CFO, VP FINANCE ADMIN (ii)
	230,462.	9,100.	17,231.	1,949.	5,000.	197,182.	STEVEN BARKER (i)
				0	C		DIR
	286,727.	1	17,200.	525.	35,000.	222,638.	MANISH BAPNA (i)
				compensation			
reported as deferred in prior Form 990	(B)(i)-(D)	benefits	other deferred compensation	(iii) Other reportable	(ii) Bonus & incentive compensation	(i) Base compensation	(A) Name and Title
(F) Compensation	(E) Total of columns	(D) Nontaxable	(C) Retirement and	compensation	(B) Breakdown of W-2 and/or 1099-MISC compensation	(B) Breakdown	

Schedule J (Form 990) 2012

Schedule J (Form 990) 2012

Page 3

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Schedule J (Form 990) 2012

SCHEDULE O

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2012

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

FORM 990, PART III, LINE 1

ORGANIZATION'S MISSION

TO MOVE HUMAN SOCIETY TO LIVE IN WAYS THAT PROTECT EARTH'S ENVIRONMENT

AND ITS CAPACITY TO PROVIDE FOR THE NEEDS AND ASPIRATIONS OF CURRENT AND

FUTURE GENERATIONS.

FORM 990, PART III

PROGRAM SERVICES

THE WORLD RESOURCES INSTITUTE (WRI) IS AN ENVIRONMENTAL THINK TANK THAT GOES BEYOND RESEARCH TO FIND PRACTICAL WAYS TO PROTECT THE EARTH AND IMPROVE PEOPLE'S LIVES.

EVERY PROJECT UNDERTAKEN BY WRI CONTRIBUTES TO ONE OR MORE OF THE FOLLOWING GOALS:

- PEOPLE AND ECOSYSTEMS: REVERSE RAPID DEGRADATION OF ECOSYSTEMS AND ASSURE THEIR CAPACITY TO PROVIDE HUMANS WITH NEEDED GOODS AND SERVICES.
- MARKET AND ENTERPRISE: HARNESS MARKETS AND ENTERPRISE TO EXPAND ECONOMIC OPPORTUNITY AND PROTECT THE ENVIRONMENT.
- CLIMATE PROTECTION: PROTECT THE GLOBAL CLIMATE SYSTEM FROM FURTHER HARM

 DUE TO EMISSIONS OF GREENHOUSE GASES AND HELP HUMANITY AND THE NATURAL

 WORLD ADAPT TO UNAVOIDABLE CLIMATE CHANGE.
- GOVERNANCE: EMPOWER PEOPLE AND SUPPORT INSTITUTIONS TO FOSTER ENVIRONMENTALLY SOUND AND SOCIALLY EQUITABLE DECISION-MAKING.

9:42:10 AM

WITH A STAFF OF OVER 350 SCIENTISTS, ECONOMISTS, POLICY EXPERTS, BUSINESS ANALYSTS, STATISTICIANS, LAWYERS, AND MAPMAKERS, AND NEARLY 400 PARTNER ORGANIZATIONS AROUND THE WORLD, WRI ADMINISTERS ITS ACTIVITIES THROUGH THE SEVEN PROGRAMS DESCRIBED BELOW.

FORM 990, PART III, LINE 4A

PROGRAM SERVICES

CLIMATE, ENERGY AND POLLUTION PROGRAM: FOCUSES ON REDUCING THE RISK OF CLIMATE CHANGE IN WAYS THAT DRIVE SUSTAINABLE DEVELOPMENT. PROJECTS INCLUDE DEVELOPING APPROACHES FOR GLOBAL AGREEMENTS TO REDUCE GREENHOUSE GAS EMISSIONS AND ADAPT TO CLIMATE CHANGE; US CLIMATE POLICY EFFORTS AT THE LOCAL, STATE AND NATIONAL LEVEL; AND ACTIVE ENGAGEMENT WITH THE BUSINESS COMMUNITY. THE PROGRAM DEVELOPS AND MAINTAINS TOOLS AND DATABASES, DESIGNS BUSINESS MODELS, AND CONVENES STAKEHOLDER GROUPS TO PROVIDE ADVICE TO ALL LEVELS OF GOVERNMENT AND CIVIL SOCIETY.

FORM 990, PART III, LINE 4B

PROGRAM SERVICES

EMBARQ-WRI'S CENTER FOR SUSTAINABLE TRANSPORT: EMBARQ CATALYZES AND HELPS
IMPLEMENT SOCIALLY, FINANCIALLY, AND ENVIRONMENTALLY SUSTAINABLE
TRANSPORT SOLUTIONS TO IMPROVE QUALITY OF LIFE IN CITIES. WORKING THROUGH
PUBLIC-PRIVATE PARTNERSHIPS WITH POLITICALLY AND FINANCIALLY EMPOWERED

DECISION MAKERS IN MAJOR CITIES AROUND THE WORLD, EMBARQ REDUCES THE

COST, RISK, TIME, AND COMPLEXITY OF FINDING AND IMPLEMENTING SUSTAINABLE
TRANSPORT SOLUTIONS. EMBARQ HAS CREATED CENTERS FOR SUSTAINABLE TRANSPORT
IN MEXICO, BRAZIL, AND THE ANDEAN REGION, WHICH MANAGE ITS DAY TO DAY

INTERACTIONS WITH LEADERSHIP OF CITIES IN THOSE REGIONS, AND HAS SIGNIFICANT PROJECT ACTIVITIES IN INDIA AND TURKEY. TYPICAL SOLUTIONS WHICH EMBARQ HELPS CITIES ACHIEVE INCLUDE: CLEAN FUELS/CLEAN VEHICLES STRATEGIES; IMPROVED TRANSIT SERVICES SUCH AS BUS RAPID TRANSIT, DEMAND MANAGEMENT AND NON-MOTORIZED TRANSPORT.

FORM 990, PART III, LINE 4C

PROGRAM SERVICES

PEOPLE AND ECOSYSTEMS PROGRAM: WORKS TO DEVELOP AND PROMOTE STRATEGIES TO REVERSE RAPID DEGRADATION OF ECOSYSTEMS AND ASSURE THEIR CAPACITY TO PROVIDE HUMANS WITH NEEDED GOODS AND SERVICES. THESE STRATEGIES EMPHASIZE MULTI-SCALE APPROACHES TO MANAGING ECOSYSTEMS, STRESS THE IMPORTANCE OF ECOSYSTEM BENEFITS TO PEOPLE, AND RELY ON PARTNERSHIPS TO CREATE LASTING SOLUTIONS. STAFF WORK IN TWO FOCAL AREAS:

- (1) MAINSTREAMING ECOSYSTEM SERVICES (THE BENEFITS PEOPLE OBTAIN FROM NATURE) AND
- (2) FOREST LANDSCAPE INFORMATION. THE FIRST WORKS TOWARD A WORLD IN WHICH GOVERNMENTS AND BUSINESSES VALUE AND INVEST IN ECOSYSTEMS-FORESTS, WETLANDS, CORAL REEFS, ETC.—IN ORDER TO SECURE ECONOMIC GROWTH AND PEOPLE'S WELL BEING. THE FOREST TEAM WORKS TO ENABLE GOVERNMENTS, BUSINESSES, AND CIVIL SOCIETY TO ACT UPON BETTER AND MORE WIDELY SHARED INFORMATION TO STRENGTHEN THE MANAGEMENT OF WORKING FORESTS, REDUCE DEFORESTATION, AND SAFEGUARD PRIMARY FOREST IN FOREST—RICH REGIONS.

FORM 990, PART III, LINE 4D

OTHER PROGRAM SERVICES

INSTITUTIONS AND GOVERNANCE PROGRAM: BY PARTNERING WITH GOVERNMENTAL AND

NON-GOVERNMENTAL ORGANIZATIONS IN MORE THAN 50 COUNTRIES, IGP PROMOTES
GREATER TRANSPARENCY, INCLUSIVENESS, AND ACCOUNTABILITY IN DECISIONS
REGARDING NATURAL RESOURCES AND THE ENVIRONMENT. IGP'S CURRENT PROJECTS
PROMOTE SYSTEMIC IMPROVEMENTS IN ACCESS TO INFORMATION, PUBLIC
PARTICIPATION AND ACCESS TO JUSTICE; IMPROVE GOVERNANCE IN THE
ELECTRICITY SECTOR AND IN FOREST MANAGEMENT IN THE CONTEXT OF LOW CARBON
DEVELOPMENT; STRENGTHEN THE ENVIRONMENTAL AND SOCIAL STANDARDS AND
SAFEGUARDS OF INTERNATIONAL FINANCIAL INSTITUTIONS, INCLUDING THOSE BASED
IN EMERGING ECONOMIES; AND PROMOTE THE SOUND MANAGEMENT AND EQUITABLE
DISTRIBUTION OF BENEFITS DERIVED FROM NATURAL RESOURCES, PARTICULARLY IN
AFRICA.

MARKET & ENTERPRISE PROGRAM: WRI'S MARKETS AND ENTERPRISE GROUP PRODUCES
ECONOMICALLY SOUND POLICIES, BOLD VISION, AND PRACTICAL SOLUTIONS IN
COLLABORATION WITH THE BUSINESS COMMUNITY. TO CHANNEL THE PRIVATE SECTOR
TO INCORPORATE ENVIRONMENTAL AND SOCIAL OPPORTUNITIES INTO CORE BUSINESS
STRATEGIES, WE EMPLOY THE FOLLOWING APPROACHES:

-BUILD MARKET DEMAND: EXPAND THE MARKET FOR GOODS AND SERVICES THAT

PROTECT THE CLIMATE AND ECOSYSTEMS -- SUCH AS GREEN POWER, CERTIFIED

FOREST PRODUCTS, AND RESPONSIBLY MINED METALS -- BY ENABLING THE

ENVIRONMENT FOR THESE PRODUCTS TO GROW AND BY DEVELOPING COST-COMPETITIVE

PROCUREMENT STRATEGIES.

- CREATE SUSTAINABLE ENTERPRISES: DEMONSTRATE NOT ONLY A NEW WAY OF DOING BUSINESS, BUT ALSO THE POWER OF THE PRIVATE SECTOR TO REDUCE POVERTY AND PROTECT THE ENVIRONMENT. ENABLE ENTREPRENEURS AND CORPORATIONS TO DEVELOP

PROFITABLE BUSINESS APPROACHES TO CLIMATE CHANGE, ECOSYSTEM DEGRADATION,
AND IMPROVING PEOPLE'S LIVES.

- TOOLS AND ANALYSIS: WRI HAS DEVELOPED TOOLS AND DATABASES TO GIVE

 CORPORATIONS, NGOS, AND ENTREPRENEURS FROM ACROSS THE GLOBE ACCESS TO THE

 MODELS AND IDEAS THEY NEED FOR SUCCESS. FOR EXAMPLE, WRI HAS DEVELOPED A

 GLOBAL WATER RISK ATLAS, CALLED AQUEDUCT.
- PROMOTE GREEN INVESTING: CHANGE HOW FINANCIAL MARKETS VALUE COMPANIES

 BY MAKING THE INCORPORATION OF ENVIRONMENTAL VALUE AND RISK INTO

 INVESTMENT DECISIONS STANDARD PRACTICE AS A MEANS TO INFLUENCE CORPORATE

 PERFORMANCE AND STRATEGY.

SPECIAL STUDIES AND INNOVATION PROGRAM: UNDERTAKES OR MENTORS NEW

ACTIVITIES DESIGNED TO FOSTER INNOVATION ACROSS THE INSTITUTE. ACTIVITIES

FOCUS ON NEW PROJECTS OR OBJECTIVES, AND ON NEW TOOLS AND CAPACITIES IN

AREAS SUCH AS MODELING AND COMMUNICATIONS.

EXTERNAL RELATIONS PROGRAM: MANAGES WRI'S EFFORTS TO COMMUNICATE ITS WORK
TO DIVERSE AUDIENCES, INCLUDING GOVERNMENTS, CORPORATIONS, AND
INTERNATIONAL ORGANIZATIONS TO SUPPORT THE ACCOMPLISHMENT OF THE
OBJECTIVES OUTLINED IN PROGRAM PLANS. IN ADDITION, WE SEEK WAYS OF
ENHANCING WRI'S OVERALL PROFILE THROUGH CONTINUED ATTENTION TO
COMMUNICATION OPPORTUNITIES. WE UTILIZE A WIDE VARIETY OF MECHANISMS TO
COMMUNICATE WRI'S WORK APPROPRIATE TO THE GOALS OF EACH PROGRAM; WE ARE
CONSTANTLY EXPLORING NEW MEANS OF COMMUNICATING OUR WORK MORE EFFECTIVELY
TO KEY AUDIENCES.

Schedule O (Form 990 or 990-EZ) 2012

Name of the organization

WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

PROGRAM DESCRIPTION	GRANTS	EXPENSES
INSTITUTIONS & GOVERNANCE	\$1,059,359	\$4,649,641
MARKET & ENTERPRISE	\$22,135	\$2,801,304
SPECIAL STUDIES & INNOVATION	\$125,059	\$2,956,785
EXTERNAL RELATIONS	\$8,868	\$2,199,726
TOTAL	\$1,215,421	\$12,607,456

FORM 990, PART VI, LINE 11A

FORM 990 REVIEW

THE INSTITUTE'S MANAGEMENT REVIEWED A DRAFT OF THE FORM 990 WHICH WAS PREPARED BY WRI'S EXTERNAL ACCOUNTING ADVISORS. THE ORGANIZATION SHARED A COPY OF THE FORM 990 WITH ITS BOARD OF DIRECTORS BEFORE FILING THE RETURN WITH THE IRS. IF THE DRAFT IS AVAILABLE BEFORE A BOARD MEETING, IT IS GIVEN OUT AT THE MEETING. COMMENTS FROM BOARD MEMBERS ARE SENT TO THE CFO OR CONTROLLER. A DEADLINE IS GIVEN FOR BOARD MEMBERS TO RESPOND.

FORM 990, PART VI, LINE 12C

CONFLICT OF INTEREST POLICY

BOARD MEMBERS: A COPY OF CONFLICT OF INTEREST FORM IS GIVEN TO BOARD

MEMBERS ANNUALLY WITH LIST OF VENDORS THAT WE DO BUSINESS WITH. EACH

BOARD MEMBER SIGNS THE FORM LETTING THE ORGANIZATION KNOW IF THERE ARE

ANY CONFLICTS. THOSE WITH CONFLICTS ARE NOT PERMITTED TO PARTICIPATE IN

ANY DELIBARATIONS AND DECISIONS AFFECTING THE SOURCE OF THE CONFLICT.

EMPLOYEES/OFFICERS: EVERY STAFF MEMBER SIGNS OFF ON A CONFLICT OF

INTEREST FORM. OFFICERS AND MANAGEMENT TEAM ARE SUPPOSED TO RE-SIGN

CONFLICT OF INTEREST FORMS EACH CALENDAR YEAR. STAFF MEMBERS ARE DIRECTED

TO RAISE QUESTIONS TO THEIR IMMEDIATE SUPERVISORS OR PROGRAM

DIRECTORS/VPS IF THEY HAVE A QUESTION ON AN ACTIVITY WHICH THEY THINK

MIGHT POSE A CONFLICT OF INTEREST. HUMAN RESOURCES STAFF IS AVAILABLE TO

ASSIST WITH QUESTIONS.

ANY PROGRAM DIRECTOR OR VP CAN DETERMINE THAT THERE IS A CONFLICT OF INTEREST AND REQUEST THAT THE ACTIVITIES STOP. THE CONFLICT OF INTEREST POLICY SPECIFIES THAT THE STAFF MEMBER IS PROHIBITED FROM PARTICIPATING IN THE DELIBERATIONS PROCESS IF THEIR ACTIVITY IS IN QUESTION. HUMAN RESOURCES STAFF INFORM STAFF WHEN THERE IS A CONFLICT OF INTEREST AND ASSIST WITH ENSURING COPMLIANCE.

FORM 990, PART VI, LINES 15A & 15B

COMPENSATION DETERMINATION

THE ORGANIZATION BRINGS IN INDEPENDENT CONSULTANTS PERIODICALLY TO DO A COMPARATIVE REVIEW OF ITS SALARY STRUCTURE AND ALSO REVIEWS SALARY SURVEYS. THE MANAGING DIRECTOR SETS PAY INCREASES FOR ALL DEPARTMENT HEADS; THE PRESIDENT DOES THE SAME FOR THE MANAGING DIRECTOR, CFO, AND ALL VICE-PRESIDENTS; THE BOARD OF DIRECTORS DOES THE SAME FOR THE PRESIDENT. THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS DETERMINES THE PRESIDENT'S ANNUAL SALARY INCREASES AND BONUSES AS APPROPRIATE. THE HUMAN RESOURCES DIRECTOR MAKES A RECOMMENDATION ON THE PERCENTAGE INCREASE AND BONUS AMOUNT, AND PARTICIPATES IN THE EXECUTIVE COMMITTEE OF THE BOARD MEETING WHICH EVALUATES THE PRESIDENT'S PERFORMANCE. THE HUMAN

Schedule O (Form 990 or 990-EZ) 2012

Name of the organization
WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

RESOURCES DIRECTOR TAKES NOTES /MINUTES OF THIS PORTION OF THE MEETING

AND THESE MINUTES TO DOCUMENT THE DECISION MADE REGARDING THE PRESIDENT'S

ANNUAL SALARY.

FORM 990, PART VI, LINE 19

HOW DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST

POLICY AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC TO THE EXTENT

REQUIRED BY LAW.

ATTACHMENT 1

FORM 990, PART V, LINE 4B - FOREIGN COUNTRIES

BELGIUM

CHINA

INDIA

UNITED KINGDOM

ATTACHMENT 2

FORM 990, PART VI, LINE 17 - STATES

AL, AK, AZ, AR, CA, CO, CT, DE,

DC, FL, GA, HI, IL, KS, KY, LA, ME, MD, MA, MI,

MN, MS, MT, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA,

RI, SC, TN, UT, VA, WA, WV, WI,

Name of the organization
WORLD RESOURCES INSTITUTE

Employer identification number 52-1257057

ATTACHMENT 3

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
APA TEN G LLC 750 FIRST STREET, N.E. SUITE 250 WASHINGTON, DC 20002	FACILITIES/RENT	2,390,179.
ATEN DESIGN GROUP 3507 RINGSBY COURT, #111 DENVER, CO 80216	WEBSITE	620,604.
UNIVERSITY OF MARYLAND 4101 CHESAPEAKE BUILDING COLLEGE PARK, MD 20742	DEVELOP FOREST DATA	555,627.
MINDSHIFT TECHNOLOGIES P.O. BOX 200105 PITTSBURGH, PA 15251-0105	IT SERVICE	431,293.
RAINFOREST ALLIANCE 1025 CONNECTICUT AVENUE, N.W. WASHINGTON, DC 20036	FOREST RESTORATION	428,045.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Department of the Treasury

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

▶ Attach to Form 990.

▶ See separate instructions.

OMB No. 1545-0047 2012

Open to Public

 $_{-}(7)$ _(5) _(2)___ Internal Revenue Service _(6) (1) WORLD RESOURCES INSTITUTE FUND Name of the organization Part II Part I WORLD RESOURCES INSTITUTE (4) (3) (1) (6) (5) (4) (3) (2) 10 G STREET, NE **Identification of Related Tax-Exempt Organizations** (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.) Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.) (a)
Name, address, and EIN of related organization (a) Name, address, and EIN (if applicable) of disregarded entity MASHINGTON, DC 20002 SUPPORT (b) Primary activity (b) Primary activity DC Legal domicile (state or foreign country) (c)
Legal domicile (state or foreign country) 501 (C) (3) Exempt Code section <u>a</u> (e)
Public charity status
(if section 501(c)(3)) 11-I (d) Total income WRI (e) End-of-year assets (f) Direct controlling entity Employer identification number Schedule R (Form 990) 2012 52-1257057 (g) Section 512(b)(13) controlled entity? (f) Direct controlling Yes Inspection entity N 0

2E1307 1.000

90340H 649C 4/7/2014

Schedule R (Form 990) 2012 Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

	(7)	(6)	(5)	(4)	(3)	(2)	(1)			
Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV									(a) Name, address, and EIN of related organization	
d Organizations									(b) Primary activity	-
Taxable								couldy)	Legal domicile (state or foreign	
as a Corporati									(d) Direct controlling entity	
on or Trust (Comp									(e) Predominant income (related, unrelated, excluded from tax under	
ete if the organi									Share of total income	
zation answere									Share of end-of- year assets	1-1
d "Yes"								Yes No	(II) Disproportionate allocations?	/L1
to Form 990,									Code V-UBI General or amount in box 20 managing of Schedule K-1 partner? (Form 1065)	/A/
Part IV,								Yes No	General or managing partner?	/2/
									Percentage ownership	/1.7/

Part IV line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(7)	(6)	(5)	(4)	(3)	(2) MRIENVIRON. MAN. CONSULTANCY_CO. LTD NO. 6 B CHAONAI STREET 100020 BEIJING, CHAOYANG DISTRICT FUNCTION SUPPORT	(1) MRI - CHINA LIMITED THREE PACIFIC PLACE/1QUEEN'S RD E. HONG KONG, HK FUNCTION SUPPORT		(a) (b) Name, address, and EIN of related organization Primary activity
ī					ORT CH	ORT HK		
					WRI	WRI		(c) Legal domicile Direct controlling (state or foreign country)
,					C CORP	C CORP		(e) Type of entity (C corp, S corp, or trust)
					-1,657,934.	-16,467.		(f) Share of total income
					551,352.			(g) Share of end-of-year assets
					551,352. 100.0000 X	0 100.0000 x		(h) Percen- tage ownership
					×	×	Yes No	(i) Section 512(b)(13) controlled entity?

Par	Schedu
Ĭ.	e R (Forn
Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)	990) 2012

Schedule R (Form 990) 2012	Sc			SA
				6
				(5)
				(4)
				(3)
				(2)
CASH	1,700,020. C	Ġ.) WRI - ENVIRONMENTAL MANAGEMENT CONSULTANCY CO	3
(d) Method of determining amount involved	(c) Amount involved	(b) Transaction type (a-s)	(a) Name of other organization	
transaction thresholds.	relationships and	is line, including covere	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered	2
				s
			Other transfer of cash or property to related organization(s)	7
			ו אפווו שמו שפור שמו שי ו פומיפים יו אמוויבמושיו(ש) ועו פאשפו שכיש	
1			Reimbursement paid to related organization(s) for expenses	ז נ
15 ×				
10 ×				0
1n ×				ח
1 m ×				3
: : :				_
1k ×			 Lease of facilities, equipment, or other assets from related organization(s) 	~
			Lease of facilities, equipment, or other assets to related organization(s)	_
: ::			Exchange of assets with related organization(s)	
1h ×				ד
. 1g				В
: 1f				-
; ;				Ф
				d
				C
				Ь
1a ×				
	zations listed in Parts II-IV?	elated organizations liste	During the tax year, did the organization engage in any of the following transactions with one or more related organi	_
Yes No			Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.	Note

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

າ 990) 201	Schedule R (Form 990) 2012	Schedu								
										(16)
										(15)
										(14)
										(13)
				÷						(12)
										(11)
										(10)
										(9)
										(8)
										(7)
										(6)
										(5)
			_							(4)
										(3)
										<u>(2)</u>
			_							(1)
(k) Percentage ownership	General or managing partner? Yes No	Code V-UBI 0 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Disproportionate allocations? Yes No	(9) Share of end-of-year assets	(f) Share of total income	Are all partners section 501(c)(3) organizations?	(d) Predominant income (related, unrelated, excluded from tax under section 512-514)	(e) Legal domicile (state or foreign country)	(b) Primary activity	(a) Name, address, and EIN of entity
	111			1_1		1.1				

Schedule R (Form 990) 2012

Page 5

Part VII Supplemental Information
Complete this part to provide additional information for responses to questions on Schedule R (see