Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements.

2003

One had P 16 lies &

A	For the	2003 calendar year, or tax year beginning		and endi	SEP 30		10808EHDID
_	Check if	C Name of organization	<u> </u>	und ondi	N SEF 30		dontification number
á	applicable	e: Please Use IRS				n Embioset i	dentification number
Γ	Addres	ss label or WORLD RESOURCES INST	ם יייוויי די			E	057057
F	Name	type N 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			D/		257057
F	Initial	Specific 10 G STREET NE	or denvered to street address)		Hoom/suite	E Telephone	
F	ireturn Final return	Instruc-		729-7600			
<u> </u>	Ameno	tions. City or town, state or country, and ZIP + 4 WASHINGTON, DC 2000	• •			F Accounting met	thod: Cash X Accrual
늗	ireturn Applic	ation Caption 501(a)(2) agranizations and 4047(a)		to L.		Other (specify)	
٠ ــــــ	lpendin	must attach a completed Schedule A (Form 9	90 or 990-EZ).	1"	•		tion 527 organizations.
	Mahaita	::▶WWW.WRI.ORG	• ,		(a) Is this a group re		
		ation type (check only one) X 501(c) (3) (inse	4> 1 4047/->/4>		(b) If "Yes," enter nu		
					(c) Are all affiliates i (If "No," attach a		N/A Yes No
		ere if the organization's gross receipts are norm			(d) is this a separate	return filed b	y an or-
i	n the m	ation need not file a return with the IRS; but if the organiz ail, it should file a return without financial data. Some sta	ation received a Form 990 Pac	kage	ganization cover		ruling? Yes X No
	11 1110 111	uni, it should file a seturn without infancial bala. Soffie sta	ies require à comprete return		Group Exemption		
	Proce re	egainter Add lines Ch. Oh. Oh. and 10h to line 10 h.	20 011 00		// Check ▶i	f the organiza	tion is not required to attach
	art I	Revenue, Expenses, and Changes in	38,811,82	Bolon:	Sch. B (Form 99	u, 990-EZ, or	990-PF).
N. T.	T					399939	
•	1.	Contributions, gifts, grants, and similar amounts received.	/eo:	MI	C 9,716,9		•
		Direct public support			9,716,9	13.	
	b			1b	# COO -		
	C	Government contributions (grants)	inspect	Chi		t/ ·	
	d					7 1d	13,339,554.
	2	Program service revenue including government fees a	· · ·	,		2	81,515.
	3						· · · · · · · · · · · · · · · · · · ·
	4	Interest on savings and temporary cash investments	······································			4	
	5	Dividends and interest from securities		1		5	321,774.
	6 a			6a			
	D			6b			
	C	, , , , , , , , , , , , , , , , , , ,	ia)			6c	
9	7	Other investment income (describe		· · · · · · · · · · · · · · · · · · ·) 7	<u> </u>
Revenue	8 a		(A) Securities		(B) Other		
æ	Ι.	than inventory	25,058,995.	8a			
) D	Less: cost or other basis and sales expenses	22,632,651.	8b			
	6	Gain or (loss) (attach schedule)		8c			
	٩	Net gain or (loss) (combine line 8c, columns (A) and (I			<u>:</u>	8d	2,426,344.
	9	Special events and activities (attach schedule). If any a		here 📂			
	a	Gross revenue (not including \$					
	Ι.	reported on line 1a)		9a			
	b	The state of the s		9b	· · · · · · · · · · · · · · · · · · ·		
	10.0	, , , , , , , , , , , , , , , , , , , ,	9b from line 9a)			9c	
	10 a	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		10a			
	b			10b			
	C	, the contract of the contract of	chedule) (subtract line 10b fro	m line 10a)	10c	
	11	Other revenue (from Part VII, line 103)					9,982.
	12	Total revenue (add lines 1d, 2, 3, 4, 5, 6c, 7, 8d, 9c, 1	Uc, and 11)		······································	12	16,179,169.
S	13	Program services (from line 44, column (B))	······································			13	17,162,228.
Expenses	14	Management and general (from line 44, column (C))				14	2,049,506.
Хре	15	Fundraising (from line 44, column (D))	15	1,752,744.			
ш	16	Payments to affiliates (attach schedule)				16	
	17	Total expenses (add lines 16 and 44, column (A))				17	20,964,478.
γı	18	Excess or (deficit) for the year (subtract line 17 from li	ne 12)			18	<4,785,309.
Net ssets	19	Net assets or fund balances at beginning of year (from	line 73, column (A))			19	48,521,090.
-8	-	Other changes in net assets or fund balances (attach e	xplanation)S	EE S'	PATEMENT :	2 20	1,146,611.
3230	21	Net assets or fund balances at end of year (combine lin				21	44,882,392.
12-1	01 7-03	LHA For Paperwork Reduction Act Notice, see the	eparate instructions.				Form 990 (2003)

(Grants and allocations \$ Other program services (attach schedule) (Grants and allocations \$ Total of Program Service Expenses (should equal line 44, column (B), Program services) 162,228. 323011 12-17-03 Form 990 (2003)

Part IV Balance Sheets

te: Wh	ner oul	e required, attached schedules and amounts ld be for end-of-year amounts only.	within the	description column	(A) Beginning of year		(B) End of year
45		Cash - non-interest-bearing			1,021	. 45	1,000
46		Savings and temporary cash investments			2,296,920	. 46	3,024,259
47	a	Accounts receivable	47a				
1	þ.	Less: allowance for doubtful accounts	47ь			47c	
ŀ							
48	a	Pledges receivable Less: allowance for doubtful accounts	48a				
- 1	þ	Less: allowance for doubtful accounts	48b		· · · · · · · · · · · · · · · · · · ·	48c	
49		Grants receivable			13,114,302	- 49	7,239,924
50		Receivables from officers, directors, trustees,		1 1	4		
		and key employees		1		50	
	a	Other notes and loans receivable	51a		,	2	•
		Less: allowance for doubtful accounts				51c	•
52		Inventories for sale or use			101 015	52	
53		Prepaid expenses and deferred charges		. [131,946		73,050
54 55	_	Investments - securities STMT 4		Cost LX FMV	36,874,700	. 54	36,661,135
1 22	a	Investments - land, buildings, and equipment: basis	1				
		equipment, basis	<u>558</u>			14.4	,
	h	Less; accumulated depreciation	EEN			EF-	
56	v	Investments - other				55c	
57	2		572	2 601 999		56	
	b	Less: accumulated depreciation STMT 5	57h	1 937 341	747,392	570 570	664,658
58	•	Other assets (describe			$\frac{747,352}{127,158}$	58	151,996
1			<u> </u>	,	127,130	• 30	131,330
59		Total assets (add lines 45 through 58) (must equa	al line 74)		53,293,439	. 59	47,816,022
60		Accounts payable and accrued expenses			1,014,541		1,272,640
61		Grants payable				61	
62		Deferred revenue			42,206	. 62	234,380
63 64		Loans from officers, directors, trustees, and key et	mployees			63	
64		Tax-exempt bond liabilities				64a	
	þ	Mortgages and other notes payable			2,240,221	- 64b	0
65		Other liabilities (describe	SEE S	TATEMENT 7)	1,475,381	65	1,426,610
66		Total liabilities (add lines 60 through 65)			4,772,349	. 66	2,933,630
	120	izations that follow SFAS 117, check here ▶ [molete lines 67 through	<u> </u>	• 00	4,333,030
"	,	69 and lines 73 and 74.	and or	inploto inico or tili ough	•	14.4	•
67		Unrestricted			8,593,005		9,808,633
68		Temporarily restricted			14,828,085		9,973,759
69		Permanently restricted		•••••••••••••••••••••••••••••••••••••••	25,100,000		25,100,000
Org	gan	nizations that do not follow SFAS 117, check here	▶ □	and complete lines	23,100,000		23,100,000
: `		70 through 74.					
70		Capital stock, trust principal, or current funds		70			
67 68 69 Org 70 71 72 73		Paid-in or capital surplus, or land, building, and ed		71			
72			ed earnings, endowment, accumulated income, or other funds				
73		Total net assets or fund balances (add lines 67 th				72	******
		column (A) must equal line 19; column (B) must e			48,521,090		44,882,392
74		Total liabilities and net assets / fund balances (a			53,293,439		47,816,022

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

323021 12-17-03

	990 (2003) WORLD RES	SOURCES INSTI				52-125	570!	57 Page 4
Pe	Reconciliation of Revenu Financial Statements wit Return	e per Audited h Revenue per	teariik		iliation of Exp al Statements	enses pe	er Au	dited
a	Total revenue, gains, and other support		1 4 1	otal expenses and los	sses per			
	per audited financial statements	[a 17,325,780.	au	ıdited financial stateı	ments	> a 2	20,9	964,478.
b	Amounts included on line a but not on			mounts included on ne 17, Form 990:	line a but not on			
	line 12, Form 990:			onated services				
(1)	Net unrealized gains		ar	nd use of facilities	\$			
	on investments\$_1,146,611.		(2) Pr	rior year adjustments	3			
(2)	Donated services		8	ported on line 20.				
• •	and use of facilities \$			orm 990	\$			
(3)	Recoveries of prior		4	osses reported on	Ψ			
.,	year grants \$		4	ne 20, Form 990	e		40,000	
(4)	Other (specify):		6	ther (specify):	Ψ			
(7)	e		(4) 0	mer (specify).	•			
	Add amounts on lines (4) through (4)	1 146 611	 -	4.1	\$	——[]]	•	
_	Add amounts on lines (1) through (4)			dd amounts on lines				0.
	Line a minus line b	cho,1/9,169.	I .	ne a minus line b		▶ 6	<u> </u>	964,478.
. 0	Amounts included on line 12, Form 990 but not on line a:			mounts included on 90 but not on line a:				
			33	o but not on line a.				
(1)	Investment expenses		a · ·	vestment expenses				
	not included on		no	ot included on				
	line 6b, Form 990\$		lir	ne 6b, Form 990	\$			
(2)	Other (specify):		(2) 0	ther (specify):				
	\$				\$		Maria de	
	Add amounts on lines (1) and (2)	d 0.	A	dd amounts on lines	(1) and (2)	▶ d		0.
е	Total revenue per line 12, Form 990		1	otal expenses per lin				
	(line c plus line d)	e 16,179,169.	(li	ne c plus line d)	•	► e	20.9	964,478.
Pa	rt V List of Officers, Directors, 1	rustees, and Key I	mploy	ees (List each one	even if not compen	sated.)		
			(B) Title	and average hours		(D) Contributi	ons to	(E) Expense
	(A) Name and address	,	perw	eek devoted to position	(If not paid, enter	employee be plans & defe compensat	erred	àccount and other allowances
JO	NATHAN LASH	-	PRES	IDENT		compensat	ion	· ·
	SHINGTON, DC		1				-	
	2.1.1.10.1.0.1.1.1.2.2		37.5		275,000.	27,18	اء	0.
RO	BERT SANGEORGE			XT. RELAT		4/,10	90.	<u> </u>
	EVY CHASE, MD		V F IS	AI. KELAI	TONS		l	
211	HVI.CIMDEL IID		37.5	,	141,750.	100		0
λT.	LEN HAMMOND			PECIAL PR		16,61	LU.	0.
	THESDA. MD		VP S	PECIAL PR	OUECTS		1	
ÐΕ	THESDA' MD		\		454 540	00.4		•
D 2	TTT TOR TOTAL		37.5	(3.23.33.00	154,540.	22,14	<u> </u>	0.
	UL FAETH		EXEC	VP/MANAG	DIK		1	
₩ï	EXANDRIA, VA							
			37.5		169,500.	23,29	30. 	0.
	VID JHIRAD		VP O	F RESEARC	H		- 1	
ΜĀ	SHINGTON, DC							
			37.5		138,299.		94.	0.
	RJORIE BEANE		VP O	F ADMINIS	TRATION/C	FO	- 1	
ΗĒ	ATHSVILLE, VA						- 1	
			37.5		71,154.	8,04	17.	0.
PH	YLLIS BENSON		VP O	F ADMINIS	TRATION/C			
	LLS CHURCH, VA					_	<i>:</i>	
			37.5		64,560.	4,99	99	0.
SE	E EXHIBIT 2		1					· ·
	rectors and officers liability						1	
	urance premiums have been paid				σ.	ļ. <u>-</u>		^
	the organization. This benefit is	\	 		<u> </u>	 	0.	0.
	ing reported in total and is not			<u>`</u>			l	
				THEODY V	Dagasissus	11 0		
_	own in the allocation of Part V.			urrent Year		11,08		
75	Did any officer, director, trustee, or key employee r						ed.	
	organizations, of which more than \$10,000 was pro	ovided by the related organiz	ations? If	"Yes," attach schedu	le. 🕨 🔃 Yes	X No		

	Other Information 52-1257	<u> 057</u>		Page 5
		·	Yes	No
76 77	Did the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity	76		X
• •	Were any changes made in the organizing or governing documents but not reported to the IRS? If "Yes," attach a conformed copy of the changes.	77	11/2	X
78 a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?			
, o a		78a		X
79	If "Yes," has it filed a tax return on Form 990-T for this year? Was there a liquidation, dissolution, termination, or substantial contraction during the year?	78b 79	-	X
	If "Yes," attach a statement	/9		â
80 a	Is the organization related (other than by association with a statewide or nationwide organization) through common membership,			
	governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization?	80a	X	
b	If "Yes," enter the name of the organization WORLD RESOURCES INSTITUTE FUND	002		30.00
	and check whether it is X exempt or nonexempt.			200
81 a	Enter direct or indirect political expenditures. See line 81 instructions 81a 0.		186	
ď	Did the organization file Form 1120-POL for this year?	81b	Str. Codings	X
82 a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than			
	fair rental value?	82a	X	
b	If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an			
`.	expense in Part II. (See instructions in Part III.)	a Park	a-t	all section
83 a	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	X	
b	Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	83b	X	L
84 a	Did the organization solicit any contributions or gifts that were not tax deductible?	84a		
Þ	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not		***	200 S
0E	tax deductible? N/A	84b		<u> </u>
85 b	501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members? N/A	85a	ļ	├─
U	Did the organization make only in-house lobbying expenditures of \$2,000 or less? N/A	85b	821236	3563535
	If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year.			
		100.00		
d	Dues, assessments, and similar amounts from members Section 162(e) lobbying and political expenditures 856 N/A			
e	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices 85e N/A			
f	Taxable amount of lobbying and political expenditures (line 85d less 85e) 85f N/A			
g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f? N/A	85g		okani-i
h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues	OUN	l	
	allocable to nondeductible lobbying and political expenditures for the following tax year?	85h		ľ
86	501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on line 12 N/A		All Co	
þ	Gross receipts, included on line 12, for public use of club facilities 86b N/A			
87	501(c)(12) organizations. Enter: a Gross income from members or shareholders 87a N/A			
b	Gross income from other sources. (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
88	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership,			· ·
-	or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3?			
00 -	If "Yes," complete Part IX	88	N/ 1780	X_
09 a	501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under:	4.0		11230
h	section 4911 \triangleright 0.; section 4912 \triangleright 0.; section 4955 \triangleright 0. 501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit			5075 S
D	transaction during the year or did it become aware of an excess benefit transaction from a prior year?			ĺ
	If "Yes," attach a statement explaining each transaction	-		
c	Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under	89b	L	X
	sections 4912, 4955, and 4958			Λ
d	Enter: Amount of tax on line 89c, above, reimbursed by the organization			0.
90 a	List the states with which a copy of this return is filed SEE STATEMENT 8			<u> </u>
b	Number of employees employed in the pay period that includes March 12, 2003 90b			146
91	The books are in care of ► ARTHUR K. DROE Telephone no. ► 202-72	9-7		
			<u>,,,</u>	
	Located at ► 10 G STREET, NE, WASHINGTON, DC ZIP+4 ► 2	000	2	
92	Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041- Check here		▶[
0000	and enter the amount of tax-exempt interest received or accrued during the tax year 92	N/	A	
32304		Enre	2 000	(2003)

lote: Eni							
	ter gross amounts unless otherv	vise -		ed business income		led by section 512, 513, or 514	(E)
dicated		ì	(A) Business	(B) Amount	(C) Exclu- sion	(D) Amount	Related or exempt
_	ram service revenue;	-	code		code		function income
	BLICATIONS				15	20,177.	61,338
	· · · · · · · · · · · · · · · · · · ·						
							
'					-		
Modi					+-+		
	care/Medicaid payments and contracts from government age				+		
	bership dues and assessments				+	·	
	est on savings and temporary cash i				1		
	ends and interest from securities		· 		14	321,774.	
	ental income or (loss) from real esta	nto-			1 1 1	· Property of the second secon	
	financed property	110.					<u> </u>
not d	ebt-financed property	·····			+		
Net rr	ental income or (loss) from persona	I property			1		
Other	investment income	ii property			1		
	or (loss) from sales of assets				+-+		
	than inventory				18	2,426,344.	
Net in	ncome or (loss) from special events				-	#1 44V J44 +	
	s profit or (loss) from sales of inven				1 1		
	revenue:	,			1 1		
OT	HER INCOME				01	9,982.	
Cuba	otal (add salumna (D) (D) and (E))			0	10000	2 770 277	64 000
Subit	otal (auu colullius (b), (D), anu (E))		940	<u> </u>			61,338
Total	otal (add columns (B), (D), and (E)) (add line 104, columns (B), (D), an	d (E))					2,839,615
Total : <i>Line</i>	(add line 104, columns (B), (D), an e 105 plus line 1d, Part I, should	d (E)) I equal the amou	ınt on line 1	2, Part I.		>	2,839,615
Total : Line int VI	(add line 104, columns (B), (D), and 105 plus line 1d, Part I, should Relationship of Active	d (E)) I equal the amou vities to the A	int on line 1 Accompl	2, Part I. ishment of Exem	pt Pur	poses (See page 34 of the	2,839,615 instructions.)
Total : <i>Line</i> irt VI e No.	(add line 104, columns (B), (D), an e 105 plus line 1d, Part I, should Relationship of Active Explain how each activity for which	d (E)) I equal the amou vities to the A ch income is repor	nt on line 1 Accomplerted in colum	2, Part I. ishment of Exempore (E) of Part VII contribute	pt Pur	poses (See page 34 of the	2,839,615 instructions.)
Total : Line int VI e No. V	(add line 104, columns (B), (D), an a 105 plus line 1d, Part I, should Relationship of Active Explain how each activity for which exempt purposes (other than by	d (E)) I equal the amou vities to the A ch income is repor providing funds fo	nt on line 1 Accompleted in column or such purpo	2, Part I. ishment of Exem n (E) of Part VII contribute ses).	p t Pur d import	poses (See page 34 of the antly to the accomplishment	2,839,615 instructions.) of the organization's
Total : Line irt VI e No. A	(add line 104, columns (B), (D), an a 105 plus line 1d, Part I, should Relationship of Active Explain how each activity for white exempt purposes (other than by PUBLICATION INCO	d (E)) I equal the amou vities to the A ch income is repor providing funds fo OME IS RI	nt on line 1 Accompleted in column or such purpo	2, Part I. ishment of Exemple of Exemple of Part VII contribute (Ses). TO THE PUBLE	pt Pur	poses (See page 34 of the antly to the accomplishment	2,839,615 instructions.) of the organization's TED WORLDWID
Total: Line H: VI No. A	(add line 104, columns (B), (D), an a 105 plus line 1d, Part I, should Relationship of Active Explain how each activity for which exempt purposes (other than by	d (E)) I equal the amou vities to the A ch income is repor providing funds fo OME IS RI	nt on line 1 Accompleted in column or such purpo	2, Part I. ishment of Exemple of Exemple of Part VII contribute (Ses). TO THE PUBLE	pt Pur	poses (See page 34 of the antly to the accomplishment	2,839,615 instructions.) of the organization's TED WORLDWID
Total: Line H: VI No. A	(add line 104, columns (B), (D), an a 105 plus line 1d, Part I, should Relationship of Active Explain how each activity for white exempt purposes (other than by PUBLICATION INCO	d (E)) I equal the amou vities to the A ch income is repor providing funds fo OME IS RI	nt on line 1 Accompleted in column or such purpo	2, Part I. ishment of Exemple of Exemple of Part VII contribute (Ses). TO THE PUBLE	pt Pur	poses (See page 34 of the antly to the accomplishment	2,839,615 instructions.) of the organization's TED WORLDWID
Total : Line int VI e No. A	(add line 104, columns (B), (D), an a 105 plus line 1d, Part I, should Relationship of Activ Explain how each activity for white exempt purposes (other than by PUBLICATION INCOFURTHERING THE	d (E)) I equal the amouvities to the A ch income is repor providing funds fo OME IS RI OVERALL A	ent on line 1 Accompline din colum or such purpo ELATED AIMS &	2, Part I. ishment of Exemple In (E) of Part VII contribute ISSES). TO THE PUBLE OBJECTIVES	pt Pund import	poses (See page 34 of the anthy to the accomplishment TION DISTRIBU WORLD RESOURC	2,839,615 instructions.) of the organization's TED WORLDWID ES INSTITUTE
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art. X b) Did	Information Regardi the organization, during the year, re the organization, during the year, re signature and complex or grants. Information Regardi the organization, during the year, re the organization, during the year, re signature anofficer Preparer's signature Firm's name (or yours if Relationship, (D), and Part I, should Relationship for white exempt purposes (other than by PUBLICATION INCO FURTHERING THE (A) Information Regardi the organization, during the year, re the organization, during the year, re signature Firm's name (or yours if GRANT	d (E)) dequal the amouvities to the Achincome is reported from the Israel of Israe	Int on line 1 Accomplemented in column or such purpose ELATED AIMS & Subsidiar to the subsi	ishment of Exemple (E) of Part VII contribute (Ses). TO THE PUBLOBJECTIVES ies and Disregard (C) Nature of activities Atted with Personal rectly, to pay premiums of the contribute (S). g accompanying schedules and all information of which prepared (C) Date	DE Purid important disposed impo	poses (See page 34 of the antity to the accomplishment and the page 34 of the model of the page 34 of the (D) Total income Titles (See page 34 of the (D) Total income Total income	instructions.) of the organization's TED WORLDWID ES INSTITUTE instructions.) End-of-year assets e 34 of the instructions.) Yes X No. Yes X No.

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or Section 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information-(See separate instructions.)

▶ MUST be completed by the above organizations and attached to their Form 990 or 990-EZ

OMB No. 1545-0047

2003

Name of the organization **Employer identification number** WORLD RESOURCES INSTITUTE 52 1257057 Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees (See page 1 of the instructions. List each one. If there are none, enter "None.") (b) Title and average hours (a) Name and address of each employee paid (e) Expense account and other allowances per week devoted to (c) Compensation employee benefit plans & deferred more than \$50,000 position compensation ANTONIO LA VAINA DIR. BIO RES. MARYLAND 37.5 132,093. 19,146 JONATHAN PERSHING CO-DIRECTOR WASHINGTON, DC 37.5 137,500 16,165 0. FRANCES SEYMOUR DIRECTOR, IGP WASHINGTON, DC 37.5 133,849. 18,019 0. DANIEL TUNSTALL DIR. INFO PRO MARYLAND 37.5 136,272. 18,238 0. NANCY KETE CO-DIRECTOR VIRGINIA 37.5 142,844. 20,007 0. Total number of other employees paid over \$50,000 46 Part II | Compensation of the Five Highest Paid Independent Contractors for Professional Services (See page 2 of the instructions. List each one (whether individuals or firms). If there are none, enter "None.") (a) Name and address of each independent contractor paid more than \$50,000 (b) Type of service (c) Compensation CAUDILL WEBSITE DESIGN 734 15TH ST. NW 10TH FLOOR, WASHINGTON, DC 20005 CONSULTING 130,725. DELTEK SYSTEMS, INC P.O. BOX 79581, BALTIMORE, MD CONSULTING 173,316. KETCHUM, INC. ______ 5151 BELTLINE ROAD, SUITE #900, DALLAS, TX FUNDRAISING 69,428. Total number of others receiving over

323101/12-05-03 LHA

For Paperwork Reduction Act Notice, see the Instructions for Form 990 and Form 990-EZ.

Schedule A (Form 990 or 990-EZ) 2003

\$50,000 for professional services

Schedule A (Form 990 or 990-EZ) 2003

An organization organized and operated to test for public safety. Section 509(a)(4). (See page 6 of the instructions.)

Page 3

a.c.	Note: You may use the	complete only if you one worksheet in the in	hecked a box on line 1 structions for converting	0, 11, or 12.) Use cast og from the accrual to t	n method of accountil he cash method of acc	ng. Counting
	ndar year (or fiscal year	(a) 2002	(b) 2001	(c) 2000	(d) 1999	(e) Total
15	Gifts, grants, and contributions received. (Do not include unusual grants. See line 28.)	15,297,180	17.749.984.			62,844,931.
16	Membership fees received				12/330//54.	02,044,551.
17	Gross receipts from admissions, merchandise sold or services performed, or furnishing of					
	facilities in any activity that is					
	related to the organization's				·	·
18	Cross income from interest	93,160	•			93,160.
16	Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the					
	organization after June 30, 1975	320,930	345,888.	506,657.	1,945,998.	3,119,473.
19	Net income from unrelated business	,	,			
	activities not included in line 18 Tax revenues levied for the					
20	organization's benefit and either paid to it or expended on its behalf				·	
21	The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge					
22	Other income, Attach a schedule.			SEE STATEME	NT 9	
	Do not include gain or (loss) from sale of capital assets	34,696	188,888.		125,459.	606 542
23	Total of lines 15 through 22		18,284,760.			606,542. 66,664,106.
24	Line 23 minus line 17		18,284,760.			66,570,946.
25	Enter 1% of line 23	157,460			144,023.	
26	Organizations described on lines 10	D or 11: a Enter 2% o	f amount in column (e), Iir	ne 24	▶ 26a	1,331,419.
b	Prepare a list for your records to sho	w the name of and amo	unt contributed by each p	erson (other than a gover	nmental ""	
	unit or publicly supported organization of file this list with your return.		•			
c	Total support for section 509(a)(1) to		- (-)	••••••		2,063,531.
d	Add: Amounts from column (e) for li		L19,473. 19		100,000	66,570,946.
	,		506,542. 26b	2,063,53	1. ► 26d	5,789,546.
е	Public support (line 26c minus line 2	26d total)		•	▶ 26e	60,781,400.
<u>f</u>	Public support percentage (line 26	<u>e (numerator) divided b</u>	<u>y line 26c (denominator)</u>	1	▶ 26f	91.3032%
27	Organizations described on line 12:	: a For amounts included	d in lines 15, 16, and 17 th	nat were received from a *c	disqualified person," prepa	are a list for your
	records to show the name of, and to		each year from, each "disc	jualified person." Do not fi	le this list with your retu	rn. Enter the sum of
	such amounts for each year: (2002)	N/A				
b	For any amount included in line 17 th	nat was received from e	(2 ach nerson (other than "dis	(UUU)	(1999)	to about the manner of
	and amount received for each year, t	that was more than the I	arger of (1) the amount of	on line 25 for the year or <i>t</i>	are a rist for your records 2) \$5,000, (Include in the	lo snow the name of,
	described in lines 5 through 11, as w	vell as individuals.) Do n	ot file this list with your r	eturn. After computing th	e difference between the a	mount received and
	the larger amount described in (1) of (2002)	r (2), enter the sum of th (2001)	nese differences (the exces 2)	ss amounts) for each year 2000)	: N/A (1999)	
C	Add: Amounts from column (e) for li	nes: 15_		_ 16		***************************************
	17	20 _		21	▶ 27c	N/A
ď	Add: Amounts from column (e) for li 17 Add: Line 27a total	a	nd line 27b total	•••••	> 27d	N/A
6	Public support (line 2/c total minus	line 2/d total)			270	<u> </u>
ï	Total support for section 509(a)(2) to	est. Enter amount on line	e 23, column (e)	▶ 27f	N/A	37.7-
y h	Public support percentage (lin- Investment income percentage					N/A %
28 I	Inusual Grants: For an organization o show, for each year, the name of the	n described in line 10, 1	or 12 that received any	unusual grante during	Q through 2002 prepare	N/A % a list for your records not file this list with
3	rour return. Do not include these gran 1 12-05-03	ts in line 15.	ONE	•		ule A (Form 990 or 990-EZ) 2003

Schedule A (Form 990 or 990-EZ) 2003

(To be completed ONLY by schools that checked the box on line 6 in Part IV)

N/A

	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?		'es	No
	nistrument, or in a resolution of its governing body? Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues,	\$63600000000000000000000000000000000000		
U	and other written communications with the public decline with student educations are a reasonable to the communications with the public decline with student educations are a reasonable to the communications with the public decline with student educations are a second as the communications.			
1	and other written communications with the public dealing with student admissions, programs, and scholarships?	30	0.00	289.7
	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of			
	solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known			
	to all parts of the general community it serves?	31	6720.000	7440
	If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)			
		- 5		94
•		-		
•				S
	Dogs the averagination assists to the feet of	_		
	Does the organization maintain the following:	V. 22.22		
a	Records indicating the racial composition of the student body, faculty, and administrative staff?	328		
	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	32b		
	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student			
	admissions, programs, and scholarships?	32c		
ď	Copies of all material used by the organization or on its behalf to solicit contributions?	32d		are constru
	If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)			A. Sec
•		— e e e e		
}	Does the organization discriminate by race in any way with respect to:			0.100 €0.1000
a .	Students' rights or privileges?	33a	XISON 9	De Gregoria.
b .	Admissions policies?	33b		
C	Employment of faculty or administrative staff?	33c		
đ	Scholarships or other financial assistance?	33d		
e	Educational policies?	33e	$\neg \dagger$	
f	Use of facilities?	331	$\neg \dagger$	
g .	Athletic programs?	33g	$\neg \dagger$	
h	Other extracurricular activities?	33h	$\neg \dagger$	
	If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)	77.859		
	, and the second of the second			
				í.
		- M		
a	Does the organization receive any financial aid or assistance from a governmental agency?	34a	X AND TO S	ડોઇપ્લોનો
b 1	Has the organization's right to such aid ever been revoked or suspended?	34b	 	
	f you answered "Yes" to either 34a or b, please explain using an attached statement.			
5	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50,		9035	A5527
	1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation	35	- 1	

Schedule A (Form 990 or 990-EZ) 2003

Lobbying Expenditures by Electing Public Charities (See page 9 of the instructions.)

(To be completed ONLY by an eligible organization that filed Form 5768)

N/A

Che	eck ▶ a ☐ if the organization belongs to an affiliated group. Check ▶ b ☐ if	you ch	ecked "a" and "limited control"	provisions apply.
	Limits on Lobbying Expenditures (The term 'expenditures' means amounts paid or incurred.)		(a) Affiliated group totals	(b) To be completed for ALL electing organizations
			N/A	
36	Total lobbying expenditures to influence public opinion (grassroots lobbying)	36		
37	Total lobbying expenditures to influence a legislative body (direct lobbying)	37		
38	Total lobbying expenditures (add lines 36 and 37)	38		
39	Other exempt purpose expenditures	39		
40		40		
41	Lobbying nontaxable amount. Enter the amount from the following table -			
	If the amount on line 40 is - The lobbying nontaxable amount is - Not over \$500,000 20% of the amount on line 40			
	Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000		1000	
	Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000	41		
	Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000			
	Over \$17,000,000 \$1,000,000			
42		42		
43		43		
44	Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38	44		
	Caution: If there is an amount on either line 43 or line 44, you must file Form 4720.			

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 45 through 50 on page 11 of the instructions.)

		Lobbying Ex	N/A		
Calendar year (or fiscal year beginning in)	(a) 2003	(b) 2002	(c) 2001	(d) 2000	(e) Total
45 Lobbying nontaxable amount					
46 Lobbying ceiling amount (150% of line 45(e))	and the		entraria de la companya de la compa		
47 Total lobbying expenditures					
48 Grassroots nontaxable amount					
49 Grassroots ceiling amount (150% of line 48(e))	S		an and a second second		
60 Grassroots lobbying expenditures					

Part VI-B Lobbying Activity by Nonelecting Public Charities

(For reporting only by organizations that did not complete Part VI-A) (See page 12 of the instructions.)

Dui	ing the year, did the organization attempt to influence national, state or local legislation, including any attempt to	l		_
infl	uence public opinion on a legislative matter or referendum, through the use of:	Yes	No	Amount
a	Volunteers		Х	
b	Paid staff or management (Include compensation in expenses reported on lines c through h.)		Х	
	Media advertisements		Х	
d	Mailings to members, legislators, or the public		X	
е	Publications, or published or broadcast statements		X	
f	Grants to other organizations for lobbying purposes		X	
g	Direct contact with legislators, their staffs, government officials, or a legislative body		Х	
	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means		X	
	Total lobbying expenditures (Add lines c through h.)			0.
	If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities.			

323141 12-05-03

Schedule A (Form 990 or 990-EZ) 2003

Par		garding Transfers To and zations (See page 12 of the instru		d Relationships With Noncharit	able		
51		irectly or indirectly engage in any of t		v organization described in section			
		section 501(c)(3) organizations) or in					
		ganization to a noncharitable exempt		or garneautorio.	ſ	Yes	No
			- T		51a(i)		X
	(ii) Other assets		***************************************		a(ii)		X
b (Other transactions:		**************************************		. -		
		ts with a noncharitable exempt organ	ization		b(i)		X
	(ii) Purchases of assets from a	noncharitable exempt organization			b(ii)		X
(iii) Rental of facilities, equipme	ent, or other assets	***************************************		b(iii)		X
	(iv) Reimbursement arrangeme	ents	***************************************		b(iv)		X
•	(v) Loans or loan guarantees						X
		membership or fundraising solicitati	nns				X
c	Sharing of facilities, equipment.	mailing lists, other assets, or paid en	nnlovees		C C		X
				always show the fair market value of the			
		given by the reporting organization.					
		nent, show in column (d) the value of			,	N/A	
(a)	(b)	(c)	and goods, outsi docots, c	(d)		N/A	
Line no	o. Amount involved	Name of noncharitable exe	mpt organization	Description of transfers, transactions, and s	harino arr	anoen	nents
				, , , , , , , , , , , , , , , , , , , ,			
							· · · · ·
					· · · · · · · · · · · · · · · · · · ·		
			The state of the s				
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				1			
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			ne or more tax-exempt or	ganizations described in section 501(c) of the	÷		_
	Code (other than section 501(c)			▶ ∟	_ Yes	X	No
<u> </u>	If "Yes," complete the following			,			
	(a Name of or		(b) Type of organization	(c)			
	ivalite of or	gamzanon	Type of organization	Description of relationsh	iib		<u>.</u>
				',			
					····		
						·	
	*						
323151 12-05-0	3			Schedule A (Forr	n 990 or 9	90-EZ	2003

2003 DEPRECIATION AND AMORTIZATION REPORT FORM 990 PAGE 2

Amount Of Depreciation	150,032.	83,630.	268,131.				
Current Sec 179			0				
Accumulated Depreciation	1281797.	342,377.	1669210.				
Basis For Depreciation	1620486. 170,676.	802,012.	2601999.	e ac			
Reduction In Basis			0				
Bus % Excl							
Unadjusted Cost Or Basis	1620486. 170,676.	802,012. 8,825.	2601999.				
No.	1 9 1 9	16 16					
Life	000	000					2.324
Method					ar.		
Date Acquired							
	FURNITURE AND EQUIPMENT EQUIPMENT UNDER CAPITAL LEASE AGREEMEN	Ы	PAGE 2				
Description	TURE AND MENT UNDI		088				Vasta
	FURNITURE LEQUIPMENT EQUIPMENT RCAPITAL L	ш м	DEPR				
Asset No.							

* ITC, Section 179, Salvage, HR 3090, Commercial Revitalization Deduction

FORM 990 GAIN (L	OSS) FROM	PUBI	LICLY T	RADED SI	ECURIT	IES	STATEMENT	1
DESCRIPTION	S.		OSS PRICE	COST OTHER I		EXPENSE OF SALE		
SALE OF INVESTMENTS	2	5,058	8,995.	22,632	,651.	0	. 2,426,3	44.
TO FORM 990, PART I, LI	NE 8 2	5,058	8,995.	22,632,	,651.	O.	2,426,3	44.
FORM 990 OTHER C	HANGES IN	NET	ASSETS	OR FUNI	D BALAI	NCES	STATEMENT	2
DESCRIPTION							AMOUNT	,
UNREALIZED GAIN ON INVESTMENTS							1,146,611.	
TOTAL TO FORM 990, PART	I, LINE	20				- -	1,146,6	11.
FORM 990		ОТН	ER EXPE	NSES			STATEMENT	3
DESCRIPTION	(A) TOTAL		PRO	B) GRAM VICES	MANA	C) GEMENT GENERAL	(D)	NG
COMMUNICATION EXPENSES OTHER DIRECT	114,	251.	1	13,661.		150.	4	40.
EXPENSES LIBRARY AND	819,	672.	3	14,176.		468,396.	37,1	00.
INFORMATION SERVICES INDIRECT SALARIES	105,	385.		92,443.	e ye e ekerê.		12,9	42.
AND BENEFITS	555,		4	87,653.	A CONTROL OF		68,2	
OTHER EXPENSES RESEARCH EXPENSES SUBGRANTS/	23, 1,263,	969.	1,0	20,958. 77,688.		11,813.	174,4	3 4. 68.
RESEARCH EXPENSES	23,	385.	1,0			11,813.	· ·	68.

FORM 990	NON-GOVERNMENT SECURITIES				STATEMENT	4
SECURITY DESCRIPTION	CORPORATE STOCKS	CORPORATE BONDS	OTHER PUBLICLY TRADED SECURITIES	OTHER SECURITIE	TOTAL NON-GOV'T SECURITIES	
SHORT TERM INVESTMENTS LIMITED LIABILITY	Kan Peri		and the second second	1,196,818	. 1,196,81	8.
PARTNERSHIPS	20,660,209.		<u> </u>	14804108	. 14,804,10 20,660,20	
TO 990, LN 54 COL B	20,660,209.			16000926	. 36,661,13	5.
FORM 990 DEPRECI	ATION OF ASSI	ETS NOT HEL	D FOR INVES	PMENT -	STATEMENT	5
DESCRIPTION		COST OR OTHER BAS		ULATED CIATION	BOOK VALUE	<u> </u>
FURNITURE AND EQUIPME EQUIPMENT UNDER CAPIT AGREEMENT	AL LEASE	1,620, 170,	676.	431,829. 79,505.	188,65 91,17	71.
LEASEHOLD IMPROVEMENT ARTWORK	S	802, 8,	012. 825.	426,007. 0.	376,00 8,82	
TOTAL TO FORM 990, PA	RT IV, LN 57	2,601,	999. 1,9	937,341.	664,65	8.
				Politica de la composição		
FORM 990	(OTHER ASSET	S		STATEMENT	6
DESCRIPTION	i sageriajens sig				AMOUNT	. :
OTHER ASSETS SECURITY DEPOSITS					50,61 101,38	
TOTAL TO FORM 990, PA	RT IV, LINE !	58, COLUMN	В	-	151,99	6.

FORM 990	OTHER LIABILITIES	STATEMENT	7
DESCRIPTION		AMOUNT	
RENT ABATEMENT OLBIGATION UNDER CAPT FUNDS HELD FOR OTHERS	S	43,93 100,84 1,281,83	3.
TOTAL TO FORM 990, PA	ART IV, LINE 65, COLUMN B	1,426,61	0.
FORM 990 1	LIST OF STATES RECEIVING COPY OF RETURN PART VI, LINE 90	STATEMENT	8

STATES

ARKANSAS, ALABAMA, ARIZONA, CALIFORNIA, COLORADO, CONNECTICUT, FLORIDA, GEORGIA, ILLINOIS, KANSAS, KENTUCKY, MASSACHUSETTS, MARYLAND, MAINE, MINNESOTA, MISSOURI, MISSISSIPPI, NORTH CAROLINA, NORTH DAKOTA, NEW HAMPSHIRE, NEW JERSEY, NEW MEXICO, NEW YORK, OHIO, OKLAHOMA, OREGON, PENNSYLVANIA, RHODE ISLAND, SOUTH CAROLINA, TENNESSEE, UTAH, VIRGINIA, WASHINGTON, WISCONSIN, WEST VIRGINIA, ALASKA, MICHIGAN, DISTRICT OF COLUMBIA

SCHEDULE A	OTHER INC	OME		STATEMENT 9
DESCRIPTION	2002	2001	2000	1999
	AMOUNT	AMOUNT	AMOUNT	AMOUNT
MISC. PUB. REIMBURSEMENT	0.	112,717.	238,304	
OTHER REVENUE	34,696.	76,171.	19,195	
TOTAL TO SCHEDULE A, LINE 22	34,696.	188,888.	257,499	. 125,459.

STATEMENT OF PROGRAM ACTIVITIES for the year ended September 30, 2004

The World Resources Institute (WRI) is an environmental think tank that goes beyond research to find practical ways to protect the earth and improve people's lives.

Every project undertaken by WRI contributes to one or more of the following goals:

- Biological Resources: Reverse rapid degradation of ecosystems and assure their capacity to provide humans with needed goods and services.
- Access: Guarantee public access to information and decisions regarding natural resources and the environment.
- Climate Change: Protect the global climate system further harm due to emissions of greenhouse gases and help humanity and the natural world adapt to unavoidable climate change.
- Sustainable Enterprises: Harness markets and enterprise to expand economic opportunity and protect the environment.

With a staff of 139 scientists, economists, policy experts, business analysts, statisticians, and mapmakers, and nearly 400 partner organizations around the world, WRI administers its activities through the eight programs described below.

CLIMATE, ENERGY AND POLLUTION PROGRAM: Focuses on reducing the risk of climate change in ways that drive sustainable development worldwide. Projects include the development of approaches for implementing key features of the Framework Convention on Climate Change and the Kyoto Protocol and a broad-based sustainable energy initiative aimed at helping developing countries reduce energy costs and greenhouse gas emissions.

\$2,431,288

BIOLOGICAL RESOURCES PROGRAM: Works to develop and promote strategies to sustainably use and protect the world's biological wealth. Projects emphasize large-scale ecological approaches to managing biological resources, stress the importance of benefits to people, and rely on partnerships to create lasting solutions. Staff works in coastal and marine, freshwater, agricultural and forest ecosystems, and reshaping strategies to manage wildlands and protected areas. An international data and mapping network that combines on-the-ground knowledge with digital technology to provide accurate information about the world's forests. Its goal is to infuse transparency and accountability into the forest sector, by empowering civil society with the information needed to assure forests are managed in the public interest. The Global Forest Watch network has 75 partners operating in 8 countries with plans to expand into others.

\$2,064,679

INFORMATION PROGRAM: Creates the tools that people can use to analyze and disseminate environmental information. Projects include developing a multi-audience, web-based environmental information portal; designing poverty maps; developing new indicators of ecosystem conditions, e.g. threats to coral reefs; and promoting effective environmental information policies and institutions through support to environmental information system programs in developing countries in Africa and other regions. (Add something about WRR)

\$5,174,126

INSTITUTIONS AND GOVERNANCE PROGRAM: Promotes more equitable and effective management of natural resources, particularly in developing and transition countries. Projects include developing indicators needed by civil society to assess public authorities compliance with emerging environmental governance norms embodied in the Aarhus Convention; working with Central and Eastern European governments to incorporate climate objectives into the general reform process; working with partners in Cameroon, Mali, Uganda and Zimbabwe to identify the kinds of decentralization policies most supportive of sustainable forest management; and identifying innovative options for watershed governance in the upland communities in southeast Asia.

\$2,763,433

SUSTAINABLE ENTERPRISE: Fosters the success of private sector enterprises using innovation to improve people's lives while protecting the environment. Projects include SafeClimate.net, an internet site that helps people understand their contribution to greenhouse gas emissions and how to reduce these emissions; supporting the infusion of sustainable management curriculum in business schools by training and networking faculty and publishing curriculum and supporting course development; developing an Environmental Enterprise Corps, a network of students, professors and executives, who provide business development assistance to environmental entrepreneurs in Latin America; and establishing sustainability criteria for genetic engineering and engaging the leading ag-biotech companies to stimulate their investment in research and development of appropriate technologies and products.

\$2,857,916

SPECIAL STUDIES AND FELLOWS: Includes a collaborative research effort with several major digital companies to document prototype digital dividend ventures and research and define potential markets for digital dividend applications; support local communities in global environment and development processes such as international trade and multilateral environment agreements; and, particularly in 2002, a project to ensure strong participation by civil society organizations worldwide at the World Summit on Sustainable Development.

\$1,275,028

EXTERNAL RELATIONS: Focuses on communicating WRI's content to diverse audiences, including governments, corporations, international organizations, development and environment professionals, researchers, teachers, students, and the interested public. Delivers WRI content through publications, seminars, lectures, discussion groups, web materials, television, and radio appearances.

\$595,759

TOTAL PROGRAM EXPENSES

\$ 17,162,228

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