## Form **990**

## Return or Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

		f the Treasury ue Service	► The organization may	benefit trust or priva have to use a copy of th			eauirements.	Open to Public Inspection
			dar year, or tax year beginning			2004, and ending	•	
_	ck if applica		C Name of organization		10/04	200 17 4114 5114111		r identification number
Cne	Address change		WORLD RESOURCES INSTI	TUTE			52-125	
	Name cha	label or	Number and street (or P.O. bo		street addres	ss) Room/suite	E Telephoi	
$\vdash$	Initial retu	pilitoi	, vambor and out out (or viscos)			, , , , , , , , , , , , , , , , , , , ,		
	Final retur	See	10 G STREET, NE				(202) 7	729-7600
	Amended	opecine –	City or town, state or country, a	nd ZIP + 4		•	F Accounting method:	
	return Applicatio pending		WASHINGTON, DC 20002					ner (specify)
	pending		ction 501(c)(3) organizations and	4947(a)(1) nonexempt (	haritable	H and I are not ap	plicable to sec	ction 527 organizations.
		tru	sts must attach a completed Scho	edule A (Form 990 or 99	0-EZ).	H(a) Is this a grou	p return for aff	iliates? Yes X No
G W	ebsite:	► www.	WRI.ORG			H(b) If "Yes," ente	er number of at	filiates 🛌
JO	rganizat	tion type (che	ck only one) ▶ X 501(c) (3 ) ◀ (	insert no.) 4947(a)(1	) or52			Yes No
K C	heck her	re 🕨	if the organization's gross receipts a	are normally not more tha	n \$25,000. Th	ie (If "No," attac H(d) is this a separa	ch a list. See in te return filed by	•
0	rganizati	ion need not	file a return with the IRS; but if the o	rganization received a For	m 990 Packag	e organization co	overed by a group	
in	the ma	iil, it should fil	e a return without financial data. Some st	ates require a complete re	turn.	I Group Exem	ption Number	<u> </u>
						M Check ▶	if the or	rganization is not required
L G			es 6b, 8b, 9b, and 10b to line 12 🕨		590,824.		<del></del>	), 990-EZ, or 990-PF).
Par	t I R		xpenses, and Changes in Net		ces (See pa	ge 18 of the instru	ictions.)	
	1		ns, gifts, grants, and similar amount		1 1			
	a	Direct publ	ic support		1a	12,323,340.	_	
	b	•	blic support		1b		-	
	C		nt contributions (grants)		1c	3,954,631.		
	1		s 1a through 1c) (cash \$16,2*			)	1d	16,277,971.
	2	*	ervice revenue including governmen					36,227.
	3						1.1	
	4		savings and temporary cash investr				5	200 004
	5					• • • • • • • • • • • • • • • • • • • •	.   3	290,294
	1	Gross rents			6h		+	
			l expenses				6c	
ō	l _		income or (loss) (subtract line 6b fro stment income (describe			· • • • • • • • • • • • • • • • • • • •	7	
Revenue	7		unt from sales of assets other	(A) Securities		(B) Other		
Rev	" "		tory	18,977,563.	<u> </u>	(=) =	7	
	Ь		or other basis and sales expenses	16,944,449.	<del></del>		_	
			ss) (attach schedule) Exhibit 1	2,033,114.				
	1		(loss) (combine line 8c, columns (A				8d	2,033,114
	9	•	ents and activities (attach schedule)					
	a			of				
		contribution	ns reported on line 1a)		9a			
	b	Less: direc	t expenses other than fundraising ex	penses	9b			
	С	Net income	e or (loss) from special events (subt	ract line 9b from line 9a)	<i></i>		9c	
	10 a	Gross sale	s of inventory, less returns and allow	ances	10a		_	
	b	Less: cost	of goods sold		10ь		_	
	C	Gross prof	it or (loss) from sales of inventory (	attach schedule) (subtrac	t line 10b fron	n line 10a)	10c	
	11		nue (from Part VII, line 103)					8,769
	12		enue (add lines 1d, 2, 3, 4, 5, 6c,				1 1	18,646,375
	13		ervices (from line 44, column (B)) .					16,364,463
Expenses	14	Manageme	ent and general (from line 44, colum	n (C))			14	2,161,034
per	15		g (from line 44, column (D))					1,582,890
Ä	16		to affiliates (attach schedule)					
	17		enses (add lines 16 and 44, colum					20,108,387
ets	18		(deficit) for the year (subtract line 1)					-1,462,012
Ass	19	Net assets	or fund balances at beginning of ye	ear (trom line 73, column	(A))		. 19	44,882,392
Net Assets	20	Other char	nges in net assets or fund balances or fund balances at end of year (co	(autach explanation)	201 - STMI	F. 44	21	3,063,803 46,484,183
_	21	พะเ สรรษเร	OF THE DATABLES AT CITY OF YEAR (CO	MINDING III IGO 10, 13, di 10 A		· · · · · · · · · · · · · · · · · · ·	14.1	30,303,100

Form 990 (2004)

For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

Pa			ions must complete columr 4947(a)(1) nonexempt char			
	Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22				35111303	arra garrara	
	(cash \$)	22				
23		23				
24	Benefits paid to or for members (attach schedule)	24				
25	Compensation of officers, directors, etc.	25	1,119,005.	832,596.	171,476.	114,933
26	Other salaries and wages	26	6,567,994.	4,886,901.	1,006,511.	674,582
27	Pension plan contributions	27	525,793.	389,492.		
28	Other employee benefits	28	1,095,555.	811,556.		115,137
29	Payroll taxes	29	545,696.	404,236.	84,110.	57,350
30	Professional fundraising fees	30	48,250.			48,250
31	•	31				
32	9	32				
33		33	66,352.			6,924
34		34	70,375.	63,031.	* .	7,344
35	11 0 1 1 1 1 1 1 1	35	15.	13.		2
	Occupancy	36	1,595,690.	1,429,174.		166,516
37		37	163,304.	146,263.	9.250	17,041
	Printing and publications	38	1,196,244. 876,237.	1,102,819. 773,403.	8,259. 55,668.	
39 40		40	566,100.		82,369.	
41	Interest	41	300,100.	430,910.	82,309.	24,813
42	_	42	236,613.	211,922.		24,691
	Other expenses not covered above (itemize): <b>STMT</b> _3_	43a	5,435,164.	4,794,711.	502,737.	
	)	43b	, ,	-,,	, , , , , , , , , , , , , , , , , , , ,	
c		43c				
c	 	43d				
e	)	43e				
44	Total functional expenses (add lines 22 through 43). Organizations completing columns (B)-(D), carry these totals to lines 13-15	44	20,108,387.	16,364,463.	2,161,034.	1,582,890
	nt Costs. Check ► if you are follow					<u> </u>
	any joint costs from a combined educational					
If "Y	es," enter (i) the aggregate amount of these jo	int co	sts \$	; (ii) the amount alloc	ated to Program services	\$
<u> </u>	the amount allocated to Management and ger				Illocated to Fundraising \$	
Pa	art III Statement of Program Service	e A	complishments (Se	ee page 25 of the in	structions.)	Down Or of the
Wh	at is the organization's primary exempt purpose	? ▶	SEE EXHIBIT 2			Program Service Expenses
of	organizations must describe their exempt p clients served, publications issued, etc. Disc anizations and 4947(a)(1) nonexempt charita	cuss	achievements that are	not measurable. (Sectio	n 501(c)(3) and (4)	(Required for 501(c)(3) and (4) orgs., and 4947(a)(1) trusts; but optional for others.)
а	SEE EXHIBIT 2					
			(Grants a	and allocations \$	)	16,364,463
b						
						1
			(Grants a	and allocations \$	·	
С			(Oranio e	and anodations y	/	
·						
			Grants a	and allocations \$		
d			(Stanto e	чистини		
-						
						•
			(Grants a	and allocations \$		
е	Other program services (attach schedule	)	-	and allocations \$	)	
f	Total of Program Service Expenses (she		<del></del>			16,364,463

Р	art IV	Balance Sheets (See page 25 of the instructions.)			
N	Note:	Where required, attached schedules and amounts within the description column should be for end-of-year amounts only.	(A) Beginning of year		<b>(B)</b> End of year
	45	Cash - non-interest-bearing	1,000.	45	1,000.
	46	Savings and temporary cash investments	3,024,259.	46	3,149,191.
		and the last			
		Accounts receivable		470	
	D	Less: allowance for doubtful accounts		47c	
	182	Pledges receivable			
		Less: allowance for doubtful accounts		48c	
	49	Grants receivable	7,239,924.		6,705,998.
	50	Receivables from officers, directors, trustees, and key employees			
		(attach schedule)		50	
	51a	Other notes and loans receivable (attach			
		schedule)			
Assets	b	Less: allowance for doubtful accounts		51c	
Ass	52	Inventories for sale or use		52	
	53	Prepaid expenses and deferred charges	73,050.		252,665.
	54	Investments - securities (attach schedule) STMT 4. ▶ Cost X FMV	36,661,135.	54	39,503,429.
	55a	Investments - land, buildings, and			
		equipment: basis			
	D	Less: accumulated depreciation (attach schedule)		55c	
	56	Investments - other (attach schedule)		56	
		Land, buildings, and equipment basis STMT 5 57a 2,718,451.			
		Less: accumulated depreciation (attach			
		schedule)	664,658.	57c	544,498.
	58	Other assets (describe ► STMT 6 )	151,996.		141,702.
	59	Total assets (add lines 45 through 58) (must equal line 74)	47,816,022.		50,298,483.
	60	Accounts payable and accrued expenses	1,272,640.		1,581,848.
	61	Grants payable		61	
	62	Deferred revenue	234,380.	5388500000	826,328.
iabilities	63	Loans from officers, directors, trustees, and key employees (attach		63	
Ξq	64-	schedule) Tax-exempt bond liabilities (attach schedule)	<del></del>	64a	
Ë		Mortgages and other notes payable (attach schedule)		64b	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	65	Other liabilities (describe ► STMT 7 )	1,426,610.	1 1	1,406,124.
	66	Total liabilities (add lines 60 through 65)	2,933,630.	66	3,814,300.
	Orga	nizations that follow SFAS 117, check here ▶ x and complete lines			
		67 through 69 and lines 73 and 74.			
es	67	Unrestricted	9,808,633.		12,335,433.
anc	68	Temporarily restricted	9,973,759.		9,048,750.
Bal	69	Permanently restricted	25,100,000	69	25,100,000.
Net Assets or Fund Balances	Orga	anizations that do not follow SFAS 117, check here ▶ and complete lines 70 through 74.			
٥.	70	Capital stock, trust principal, or current funds		70	
ţ	71	Paid-in or capital surplus, or land, building, and equipment fund		71	
SSe	72	Retained earnings, endowment, accumulated income, or other funds		72	
Ą	73	Total net assets or fund balances (add lines 67 through 69 or lines			
Š		70 through 72;	44,882,392	72	46,484,183.
	74	column (A) must equal line 19; column (B) must equal line 21)			50,298,483.

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

Pane	Δ

Pa	rt IV-A	Reconciliation of Revenue Financial Statements with Return (See page 27 of the	١R٤	evenue per	Pa	rt IV-B	Reconciliation Financial State Return	of Expense ments with	s pe i Exp	r Audited enses per
a	Total rev	venue, gains, and other support			a a	Total	expenses and lo	sses per	TT	
		ted financial statements		21,710,17	8.	audited	financial statemen	ts <b>⊳</b>	a	20,108,387.
b	Amount	s included on line a but not on			b	Amoun	ts included on line	a but not		
	line 12,	Form 990:				on line	17, Form 990:		2.1	
(1)	Net unrea	alized gains			(1	) Donated	services			
	on invest	ments \$ 3,063,803.				and use	of facilities \$			A CONTRACTOR OF THE CONTRACTOR
(2)	Donated				(2	) Prior yea	ar adjustments		-	
	and use o	of facilities \$				reported	on line 20,			
(3)	Recoverie		١.			Form 99	0 <u>\$</u>			
	year gran	ts \$			(3	) Losses	reported on			
(4)	Other (sp					line 20,	Form 990 \$			
	` .	•			(4	) Other (s	pecify):			
		\$							1 1	
	Add am	ounts on lines (1) through (4) ▶	b	3,063,80	з.		\$			
		,, , ,				Add amo	ounts on lines (1) thro	ough (4) ▶	b	
С	Line a m	inus line b	С	18,646,37	5. c	Line a r	minus line b		С	20,108,387.
d	Amount	s included on line 12.			d		ts included on line			
		90 but not on line a:				Form 9	90 but not on line	a:		
(1)		ent expenses			11	1) Investm	ent expenses			
( - ,		ded on line			\	•	ided on line			
		990 \$			. ]		n 990 <u>.</u> \$			
(2)	Other (sp				12	2) Other (s			1 1	
(2)	Other (sp	ecny).			\ \	.) Other (s	pecity).		1. 1	
							•			
	Add am	ounts on lines (1) and (2) ➤	۱,	·		Add an	nounts on lines (1)	and (2)		
_			l u	-	e		xpenses per line 17		<u> </u>	
е		venue per line 12, Form 990	١_	10 646 00	1 '		•			20 100 207
	(line c p	lus line d) · · · · · · · ▶ List of Officers, Directors, T	е.	18,646,37			olus line d) · · · ·			
Pe			rus	stees, and Key	Embi	oyees (L	ist each one even	n not compe	ะทรลแ	eu, see page 27 oi
	Ţ	he instructions.)			(D) Title	and average	(C) Compensation	(D) Contributi	ons to	(E) Expense
		(A) Name and address			hours	per week	(If not paid, enter	employee benefit deferred compe	t plans 8	account and other
		T 2 011				to position	-0)	deterred compe	ensauon	allowances
	NATHAN					IDENT	000 405	0.5	420	NONE
	SHINGT				37.5		282,425.	25,	,438	. NONE
		. SANGEORGE					LATIONS		000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
		ASE, MD			37.5		169,793.	16,	, 930	. NONE
		HAMMOND				PECIAL	PROJECTS			
	THESDA				37.5		144,189.	19	<u>,720</u>	. NONE
	UL E.					VP. M	ANAG. DIR.			
AL	EXANDR	IA, VA			37.5		187,560.	23	<u>, 633</u>	. NONE
DA	VID J.	JHIRAD				F RESEA				
WA	SHINGT	ON, DC			37.5		144,831.	9	,575	. NONE
$\underline{\text{EL}}$	IZABET	H A. COOK				XT. REI	LATIONS			
MA	RYLAND				37.5		141,842.	15	<u>, 486</u>	. NONE
ST	EVE BA	RKER				F ADMI				•
FA	IRFAX,				37.5		48,365	5	<u>, 077</u>	NONE
		BIT 3 - LIST OF DIRE	CT	ORS	Cur	rent Ye	ar Premium -	11,	684	
		and officers liability insurance	e				<u> </u>		- <del></del>	
		have been paid by the								
or	ganizati	on. This benefit is being		`						
re	ported in	n total and is not shown in						****		
	*	ion of Part V.								
		officer, director, trustee, or key emp	oloy	ee receive aggrega	ite comp	ensation of	more than \$100,000 to	rom your		
	-	tion and all related organizations, o	-							Yes X No
	-	attach schedule - see page 28 of the								
	,			<del></del>						

orr	n 990 (2004) 52-1′ 057		P	age 5
Pa	rt VI Other Information (See page 28 of the instructions.)		Yes	
76	Did the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity	76		x
77	Were any changes made in the organizing or governing documents but not reported to the IRS?	77		x
	If "Yes," attach a conformed copy of the changes.			
78 a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?	78a		<u> </u>
b	If "Yes," has it filed a tax return on Form 990-T for this year?	78b	N/	<u>A</u>
79	Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," attach a statement	79		<u>x</u>
30 a	Is the organization related (other than by association with a statewide or nationwide organization) through common			
	membership, governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization?	80a	х	
b	If "Yes," enter the name of the organization ► WORLD RESOURCES INSTITUTE FUND			
	and check whether it is X exempt or nonexempt.			
31 a	Enter direct and indirect political expenditures. See line 81 instructions			
b	Did the organization file Form 1120-POL for this year?	81b		<u> </u>
82a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge			
	or at substantially less than fair rental value?	82a	X	50000000000
b	If "Yes," you may indicate the value of these items here. Do not include this amount			
	as revenue in Part I or as an expense in Part II. (See instructions in Part III.)	<b>/</b>		
	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	X	
	Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	83b	X	
	Did the organization solicit any contributions or gifts that were not tax deductible?	84a	N/	A.
b	If "Yes," did the organization include with every solicitation an express statement that such contributions		/	
	or gifts were not tax deductible?	84b	N/	
	501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members?	85a	N/	
D	Did the organization make only in-house lobbying expenditures of \$2,000 or less?  If "Yes" was answered to either 85a or 85b, <b>do not</b> complete 85c through 85h below unless the organization	85b	N/	A.
	received a waiver for proxy tax owed for the prior year.			
	Dues, assessments, and similar amounts from members 85c N/A			
	Section 162(e) lobbying and political expenditures 85d N/A			
	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices 85e N/A			
	Taxable amount of lobbying and political expenditures (line 85d less 85e)  85f N/A			
	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	85g	N/	A
h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable			
	estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?	85h	N/	<u>A</u>
86	501(c)(7) orgs. Enter: a Initiation fees and capital contributions included on line 12			
b	Gross receipts, included on line 12, for public use of club facilities			
87	501(c)(12) orgs. Enter: a Gross income from members or shareholders			
b	Gross income from other sources. (Do not net amounts due or paid to other			
	sources against amounts due or received from them.) N/A			
88	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or			
	partnership, or an entity disregarded as separate from the organization under Regulations sections			
	301.7701-2 and 301.7701-3? If "Yes," complete Part IX	88		X
вуа	501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under:			
L	section 4911 ► NONE; section 4912 ► NONE; section 4955 ► NONE  501(c)(3) and 501(c)(4) orgs. Did the organization engage in any section 4958 excess benefit transaction			**********
k.	during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach			
	a statement explaining each transaction	89b		х
	Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under	030		
•	sections 4912, 4955, and 4958		1	NONE
c	I Enter: Amount of tax on line 89c, above, reimbursed by the organization			NONE
	List the states with which a copy of this return is filed <b>SEE ATTACHMENT 1</b>			
	Number of employees employed in the pay period that includes March 12, 2004 (See instructions.)	90b	158	
	The books are in care of ► ARTHUR K. DROE Telephone no. ► 202-72			
	Located at ▶ 10 G STREET, NE, WASHINGTON, DC ZIP+4 ▶ 20002			
92	Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041 - Check here		•	<b>-</b>
	and enter the amount of tax-exempt interest received or accrued during the tax year		N/A	

Form **990** (2004)

52-1 7057

		malysis of income-produc		•		<del></del>	(E)
Note: indicat		ss amounts unless otherwise	(A)	ated business ind (B)	come Excluded b	y section 512, 513, or 514 (D)	(E)  Related or exempt function
93	Program	service revenue:	Business code	Amount		Amount	income
	•	CATIONS			15	19,148	17,079.
-							
_							
		Medicaid payments					
g	Fees and	contracts from government agencies					
94	Members	hip dues and assessments				·	
95	Interest on	savings and temporary cash investments •					
96	Dividend	and interest from securities			14	290,294	
97	Net renta	l income or (loss) from real estate:					
а	debt-fina	nced property					
b	not debt-	financed property					
98	Net rental is	ncome or (loss) from personal property					
99	Other inv	estment income					
100	Gain or (los	s) from sales of assets other than inventory			18	2,033,114	· •
101	Net incor	ne or (loss) from special events.					
	-	fit or (loss) from sales of inventory					
		enue: a					
		INCOME			01	8,769	<del>).</del>
d .			ļ				<del>-</del>
е.		(5) (5)				0 251 205	17.070
		(add columns (B), (D), and (E))				2,351,325	
	•	d line 104, columns (B), (D), and (I plus line 1d, Part I, should equal to				· · · · · · · · · · · · · · · · · · ·	2,368,404.
		Relationship of Activities			of Exempt Purpos	ses (See page 34 o	of the instructions )
		plain how each activity for which					·
Line	_	the organization's exempt purpor					iccompilaritient
93A	<del>'</del>	PUBLICATION INCOME I					
<u> </u>		ORLDWIDE FURTHERING					
		ESOURCES INSTITUTE.	1112 012		<u> </u>		
		abouting impirions.					
Part	IX Ir	formation Regarding Taxa	ble Subsi	diaries and D	isregarded Entitie	s (See page 34 of	the instructions.)
	Non	(A) ne, address, and EIN of corporation,		(B) Percentage of	(C)	(D)	(E) End-of-year
	мал	artnership, or disregarded entity		ownership interest	Nature of activities	Total income	assets
N/A				%			
				%			
				%			
				%			
Part	X ir	formation Regarding Tra	nsfers Ass	ociated with	Personal Benefit	Contracts (See page	
		ganization, during the year, receive a					Yes X No
		organization, during the year				ersonal benefit contr	act? Yes X No
Not	te: If "Ye	s" to <b>(b),</b> file Form 8870 <b>and</b> F				1.	
		Under penalties of perjury, I declarand belief, it is true, correct, and	are that I have complete. Dec	examined this retur claration of prepare	n, including accompanying er (other than officer) is base	schedules and statements, ed on all information of which	and to the best of my knowledge  i preparer has any knowledge.
Ple	ase					1	
Sig	n						
Hei		Signature of officer				Date	
	. •	Tuna value de la	1				
		Type or print name and title	1		↑ Date /	Charle if	Preparer's SSN or PTIN (See Gen. Inst. W
Date	ı	Preparer's signature	the 1	) 0 ll	1 5/2/2	Check if self-	Troparer a Gory or Filly (See Gen, Inst. W
Paid					· 12 0 0	employed P	
-	oarer's	Firm's name (or yours		NTON LLP		EIN ►	
USE	Only	address and 7IP + 4		BRIDGE RO		Phone no.	702 047 7500
		VIE	NNA, V	Α	2218	0 <u>/</u>	703-847-7500 Form <b>990</b> (2004)
							FORR 3 3 0 (2004)

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#### **SCHEDULE A**

Part I

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Organization Exempt Under Section 5.1(c)(3) (Except Private Foundation) and Section 501(e), 501(f), 501(k),

▶ MUST be completed by the above organizations and attached to their Form 990 or 990-EZ

501(n), or Section 4947(a)(1) Nonexempt Charitable Trust Supplementary Information - (See separate instructions.)

Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees

OMB No. 1545-0047

Name of the organization

WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

(See page 1 of the instructions. List	(b) Title and average	are none, enter 1	(d) Contributions to	(e) Expense
than \$50,000	hours per week devoted to position	(c) Compensation	employee benefit plans & deferred compensation	account and other allowances
	devoted to position		deletted compensation	allowarices
FRANCES J. SEYMOUR	DIRECTOR, IGP			
WASHINGTON, DC	37.5	142,710.	16,967.	NON
DANIEL B. TUNSTALL	DIRECTOR, INFO P	eoc		
DANIEL B. IUNGIALL	DIRECTOR, INFO F	w.		
MARYLAND	37.5	142,034.	18,619.	NON
		_		
NANCY KETE	SEN. FELLOW/CO-EN	18.		
VIRGINIA	37.5	139,663.	14,153.	NON
LUIZ ROS	DIR. LATIN AMERIC	A.		
POTOMAC, MD	37.5	137,400.	16,913.	NON
201012107 120	37.3	137,400.	10,313.	NON
JONATHAN PERSHING	PROGRAM DIRECTOR			
DOMONA C MO	37.5	122 160	17.047	21017
POTOMAC, MD  Total number of other employees paid ove		133,162.	17,247.	NON
\$50,000				
Part II Compensation of the Five High (See page 2 of the instructions. Lis	est Paid Indeper	ndent Contracto	rs for Profession	nal Services
(See page 2 of the instructions. Lis	each one (whethe	individuals of file	ins). If there are no	ne, enter None.
(a) Name and address of each independent contractor pai	d more than \$50,000	<b>(b)</b> Type	of service	(c) Compensation
ELENA PETKOVA				
3 ANTON KRUSTEVE, SOFIA 1616, BUL		CONSULTING		124,848.
BENOIT MERTENS				
LA ROUMANISSIERE 35,34270 LE TRIAI	OU FRA	CONSULTING		90,564.
	, , , , , , , , , , , , , , , , , , , ,	COMBOLITING		90,304.
ORIGO, INC.				

professional services NONE For Paperwork Reduction Act Notice, see the Instructions for Form 990 and Form 990-EZ

Schedule A (Form 990 or 990-EZ) 2004

DEVER DESIGNS

PHILIP S. ANGEL

580 CALIFORNIA STREET, SAN FRANCISCO, CA

1056 WEST STREET, LAUREL, MD 20707

420 FORELAND RD, ANNAPOLIS, MD 21401

Total number of others receiving over \$50,000 for

CONSULTING

CONSULTING

CONSULTING

88,299.

81,955.

74,650.

An organization organized and operated to test for public safety. Section 509(a)(4). (See page 5 of the instructions.)

Schedule A (Form 990 or 990-EZ) 2004

Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12.) Use cash method of accounting. Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting. Calendar year (or fiscal year beginning in) (a) 2003 (b) 2002 (c) 2001 (d) 2000 (e) Total Gifts, grants, and contributions received. (Do not include unusual grants. See line 28.) . . . . . | 19,213,932. 15,297,180. 17,749,984. 17,466,973. 69,728,069. Membership fees received . . . . . . . . . . . . . Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose . . . . . . 81,515. 93,160. 174,675. Gross income from interest, dividends, 18 amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975 . . . . . 321,774 320,930. 345,888. 506,657. 1,495,249. Net income from unrelated business activities not included in line 18 . . . . . . . . . Tax revenues levied for the organization's benefit and either paid to it or expended on The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the Other income. Attach a schedule. Do not STMT 9 include gain or (loss) from sale of capital assets 9,982. 34,696. 188,888. 257,499 491,065. 23 15,745,966. 18,284,760. 18,231,129 71,889,058. 71,714,383. Enter 1% of line 23 . . . . . . . . . . . . . . . . 182,848. 182,311 196,272. 157,460. 1,434,288. b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2000 through 2003 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts > 26b 1,000,975. c Total support for section 509(a)(1) test: Enter line 24, column (e) 71714383. **d** Add: Amounts from column (e) for lines: 18 1,495,249. 19 491,065. 26b 1,000,975. . . . . . . . . ▶ 26d 2.987.289. 68727094. Do not file this list with your return. Enter the sum of such amounts for each year: (2003) \_\_\_\_\_(2002) \_\_\_\_(2001) \_\_NOT APPLICABLE (2000) \_\_\_\_ For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000. (Include in the list organizations described in lines 5 through 11, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year: (2003) \_\_\_\_\_\_ (2002) \_\_\_\_\_ (2001) \_\_\_\_\_ (2000) \_\_\_\_\_ c Add: Amounts from column (e) for lines: 15 \_\_\_\_\_\_ 16 \_\_\_\_\_ and line 27b total . . . . . . . . . . . . . . . . ≥ 27d Total support for section 509(a)(2) test: Enter amount from line 23, column (e) . . . . . . . ▶ 27f 

Schedule A (Form 990 or 990-EZ) 2004

Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 2000 through 2003, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief

description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15.

Pa	Private School Questionnaire (See page 7 of the instructions.)  NOT APPLIC  (To be completed ONLY by schools that checked the box on line 6 in Part IV)	ABLE	:	
29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws,		Yes	No
	other governing instrument, or in a resolution of its governing body?	29		
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its			
	brochures, catalogues, and other written communications with the public dealing with student admissions,			
	programs, and scholarships?	30		
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during			
	the period of solicitation for students, or during the registration period if it has no solicitation program, in a way			
	that makes the policy known to all parts of the general community it serves?	31		-
	If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)			
32	Does the organization maintain the following:			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	32a		
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory			
	basis?	32b		
· c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	32c		
4	Copies of all material used by the organization or on its behalf to solicit contributions?	32d		
	ooples of all material used by the organization of on its behalf to solicit contributions:	320		
	If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)			
33	Does the organization discriminate by race in any way with respect to:			
_	Students' rights or privileges?	22-		
а	Students' rights or privileges?	33a		
b	Admissions policies?	33b		
c	Employment of faculty or administrative staff?	33c		
d	Scholarships or other financial assistance?	33d		
е	Educational policies?	33e		
	No. of facilities O			
t	Use of facilities?	33f		
g	Athletic programs?	33g		
ħ	Other extracurricular activities?	33h		
	If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)			
34 a	Does the organization receive any financial aid or assistance from a governmental agency?	34a		
k	Has the organization's right to such aid ever been revoked or suspended?	34b		
	If you answered "Yes" to either 34a or b, please explain using an attached statement.			
35	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation	35		

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Fa	rt VI-A	, ,	pleted <b>ONLY</b> by an	•		-				ICAR	LE
Che	ck ▶a	<u> </u>	zation belongs to an affi		k <b>▶ b</b>			ed "a" and	limite		rol" provisions apply
			imits on Lobbying	-	urred.)			(a Affiliate tot	d grou	р	(b) To be completed for ALL electing organizations
36	Total lob		tures to influence pub	<u></u>		)	36				
37			tures to influence a le				37				
38			tures (add lines 36 ar				38				
39			expenditures				39				
40			expenditures (add lin	on 20 and 20\			40				
41			mount. Enter the am								
		ount on line		bbying nontaxable a	-						
	Not over \$	500,000		the amount on line 40		)					
			\$1,000,000 \$100,0							l	
	Over \$1,00	0,000 but not ove	er \$1,500,000 \$175,0	00 plus 10% of the excess	over \$1,000,	000 >	41				
			er \$17,000,000 \$225,0							ŀ	
	Over \$17,0	000,000	\$1,000	,000		丿	1,1			.	
42	Grassro	ots nontaxable	amount (enter 25% o	of line 41)			42				
43			ine 36. Enter -0- if line				43				
44	Subtract	line 41 from li	ine 38. Enter -0- if line	e 41 is more than line	38		44				
								ļ·		ļ	
	Caution:	If there is an	amount on either line					1			
	(Sc	ome organizati	ions that made a sec	r Averaging Period tion 501(h) election d ons for lines 45 throu	o not have	to com	plete	all of the fi		umns t	pelow.
				Lobbying Expend	ditures Du	ıring 4	-Yea	Averagin	g <sup>.</sup> Pei	iod	
	-	year (or fiscal	(a)	(b)	1	(c)			d)	}	(e)
<u>y</u>		nning in) 🕨	2004	2003	2	2002		20	01		Total
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45	•					-	<del></del>				
		ceiling amount	I .								
46	(150% of	line 45(e))						·			
47	Total lobby	ring expenditures									
	Grassroo	ts nontaxable									
48	amount ·										
	Grassroots	ceiling amount								ļ	
49	(150% of li	ine 48(e))	41						1,1		
	Grassroo	ts lobbying									
		res			<u>.l</u>			<u> </u>			
Pa	rt VI-B		Activity by Nonelect			54 \ A	۸۱ /۵	NOT			
			ing only by organiz						1 01 1	ne ins	structions.)
			ization attempt to influe				ing an	y	Yes	No	Amount
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a	voluntee	ers			norted on li	 inoo e ti					
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e			hed or broadcast state								-····
T ~		_	zations for lobbying p islators, their staffs, ç								
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n ;			is, seminars, conveni itures (Add lines <b>c</b> thr								
'			itures (Add illies <b>c</b> trir above, also attach a s						tivities	<u>.</u>	
	n res	to any or the a	above, also attach a s	tatement giving a de	talled desc	white (	n uie	ioppying ac	uvides		

JSA 4E1240 1.000

Schedule A (Form 990 or 990-EZ) 2004 Page 6 Information Regarding Transfers To and Transactions and Relationships With Noncharitable Part VII Exempt Organizations (See page 11 of the instructions.) 51 Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? a Transfers from the reporting organization to a noncharitable exempt organization of: No Yes Х a(ii) Х b Other transactions: (i) Sales or exchanges of assets with a noncharitable exempt organization b(i) X (ii) Purchases of assets from a noncharitable exempt organization b(ii) х (iii) Rental of facilities, equipment, or other assets b(iii) Х x b(iv) х b(v) b(vi) Х (vi) Performance of services or membership or fundraising solicitations c Sharing of facilities, equipment, mailing lists, other assets, or paid employees d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received: (a) (b) Line no. Amount involved Name of noncharitable exempt organization Description of transfers, transactions, and sharing arrangements N/A 52a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations Yes X No described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule: (a) Description of relationship Type of organization Name of organization N/A

Schedule A (Form 990 or 990-EZ) 2004

FORM 990,	PART I -	OTHER	INCREASES	IN	FUND	BALANCES

DESCRIPTION AMOUNT

UNREALIZED GAIN ON INVESTMENTS

3,063,803.

TOTAL

3,063,803.

52-1257057

Control   Cont	Date   Unadjusted   Placed in Cost   Cost	Bus. reduction % in basis 100.000 100.	depli 1,		Seginning Acumulated Apreciation c		4		MA CRS CRS		Current-year
1.75 146   1.75 146   1.00 000   1.01 145   1.55 114   1.51 115   1.55 114   1.51 115   1.55 114   1.51 115   1.55 114   1.51 115   1.55 114   1.51 115   1.55 114   1.51 115   1.55 114   1.51 115   1.55 114   1.51 115   1.55 114   1.51 115   1.55 114   1.51 115   1.55 114   1.51 115   1.55 114   1.51 115   1.55 115	NAR 1,735,144.  NAR 1,735,144.  NAR 803,806.  NAR 803,806.  NAR 8125.  NAR 8,825.  Stroperty  Itied Assets	100.000	1,		431,829.		200		ass class		
1	NAR 170,676.  O IMROV. VAR 803,806.  VAR 8,825.  VAR 8,825.  Itied Assets		. 1 8	<del>-                                    </del>				П		.	118,290.
Dispect   Note   612-65   DOL COLO   8-625   Stock	Mar   803,806.   Mar   8,825.   Ma			8,825.	79,505.	113,974.					34,469.
## Secretary   Page   8,825, 00,000   8,825,   NORE   NORE	war 8,825.			8,825.	426,006.	509,860.					83,854.
First Assets					NONE	NONE					NONE
Field Assets   Field Accumulated Accumulate											
First Assets   2,718,451,   2,718,451,   1,537,340,   2,173,563,   2,718,451,   1,537,340,   2,173,563,   2,718,451,   2,718,451,   1,537,340,   2,173,563,   2,718,451,   2,718,451,   1,537,340,   2,173,563,   2,718,451,   2,718,451,   1,537,340,   2,173,563,   2,718,451,   2,718,451,   1,537,340,   2,173,563,   2,718,451,   2,718,451,   2,718,451,   1,537,340,   2,173,563,   2,718,451,   2,718,451,   2,718,451,   2,718,451,   1,537,340,   2,173,563,   2,718,451,   2											
First Assets											
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First Assets											
ried Assets											
red Assets   2,718,451   2,718,451   1,937,340   2,173,953								$\dashv$	-		
Fired Assets								-			
Fired Assets									+		
Fired Assets											
First Assets											
Property											
Property			7.2	Τ.	937.340.	2.173.953.					
First Assets	Less: Retired Assets										
Section   Sect	Less: Retired Assets										
Section   Date   Cost   Service   Dasis	Less: Retired Assets								-		
Ired Assets	Less: Retired Assets										
S	Subtotals										
TIZATION         Date placed in service         Cost basis         Accumulated amortization amortization         Ending amortization         Code Life											
Date Cost Ending Ending Accumulated Accumulated Accumulated amortization amortization amortization   Pasis   P		51.	2,7	⊣	,937,340.	2,173,953.					236,613.
sset description service basis  Service basis  Service basis	oto					Ending		-			
	placed in service			A B	cumulated A	Accumulated amortization Cod					Current-year amortization
								· · · · ·			
	0.14101							] ]			

\*Assets Retired JSA 4X9024 1.000

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STATEMENT 2

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FORM 990, PART II - OTHER EXPENSES

DESCRIPTION	TOTAL	PROGRAM SERVICES	MANAGEMENT AND GENERAL	FUNDRAISING
	1 1 1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		]   
COMMUNICATION EXPENSES	38,547.	38,547.		
OTHER DIRECT EXPENSES	720,033.	241,645.	445,246.	33,142.
LIBRARY & INFORMATION SERVICES	86,006.	77,031.		8,975.
INDIRECT SALARIES & BENEFITS	637,650.	571,110.		66,540
OTHER EXPENSES	27,930.	25,015.		2,915
SUBGRANTS/SUBRECIPIENTS	2,778,857.	2,778,857.		
RESEARCH EXPENSES	1,146,141.	1,062,506.	57,491.	26,144.
TOTALS	5,435,164.	4,794,711.	502,737.	137,716.

WRI

## FORM 990, PART IV - INVESTMENTS - SECURITIES

	ENDING
DESCRIPTION	BOOK VALUE
SHORT TERM INVESTMENTS	599,814.
LIMITED LIABILITY PARTNERSHIPS	16,697,933.
EQUITIES	22,205,682.
TOTALS	39,503,429.

INVESTMENT
FOR
HELD
Š
EQUIPMENT
BUILDINGS,
LAND,

STATEMENT 5

WRI

FORM 990, PART IV - OTHER ASSETS

DESCRIPTION ENDING BOOK VALUE

OTHER ASSETS 40,321. SECURITY DEPOSITS 101,381.

TOTALS 141,702.

## FORM 990, PART IV - OTHER LIABILITIES

		ENI	DING
DESCRIPTION		BOOK	VALUE
RENT ABATEMENT			33,794.
OBLIGATION UNDER CAPITAL	LEASE		65,923.
FUNDS HELD FOR OTHERS		1,	,306,407.
	TOTALS	1,	,406,124.
		======	

## SCHEDULE A, PART III - EXPLANATION FOR LINE 2D

SEE PART V, FORM 990

SCHEDULE A, PART IV-A - OTHER INCOME

TOTAL	351,021 140,044	491,065.
2000	238,304 19,195	257,499.
2001	112,717 76,171	188,888.
2002	34,696.	34,696.
2003	9,982	9,982.
DESCRIPTION	MISC. PUB REIMBURSEMENT OTHER REVENUE	TOTALS

WRI

თ

Description	Date Acquired	Date Sold	Gross Sales Price	Cost or Other Basis	Long-term Gain/Loss
CAPITAL GAINS (LOSSES) FROM SECURITIES					
GAIN ON SALE OF INVESTMENTS	VAR	VAR	18,977,563.	16,944,449.	2,033,114.
TOTAL CAPITAL GAINS (LOSSES) FROM SECURITIE	ES		18,977,563.	16,944,449.	2,033,114.
Totals			18,977,563.	16,944,449.	2,033,114.

29

JSA 4F0970 2.000

## STATEMENT OF PROGRAM ACTIVITIES for the year ended September 30, 2005

The World Resources Institute (WRI) is an environmental think tank that goes beyond research to find practical ways to protect the earth and improve people's lives.

Every project undertaken by WRI contributes to one or more of the following goals:

- People and ecosystems: Reverse rapid degradation of ecosystems and assure their capacity to provide humans with needed goods and services.
- Markets and Enterprise: Harness markets and enterprise to expand economic opportunity and protect the environment.
- Climate Change: Protect the global climate system from further harm due to emissions of greenhouse gases and help humanity and the natural world adapt to unavoidable climate change.
- Access: Guarantee public access to information and decisions regarding natural resources and the environment.
- With a staff of over 130 scientists, economists, policy experts, business analysts, statisticians, and mapmakers, and nearly 400 partner organizations around the world, WRI administers its activities through the eight programs described below.

**CLIMATE, ENERGY AND POLLUTION PROGRAM**: Focuses on reducing the risk of climate change in ways that drive sustainable development worldwide. Projects include the development of approaches for implementing key features of the Framework Convention on Climate Change and the Kyoto Protocol and a broad-based sustainable energy initiative aimed at helping developing countries reduce energy costs and greenhouse gas emissions.

\$1,750,459

EMBARQ: EMBARQ catalyzes socially, financially, and environmentally sound solutions to the problems of urban mobility. Working through public-private partnerships with politically and financially empowered decision makers in major cities around the world, EMBARQ reduces the cost, risk, time, and complexity of finding and implementing sustainable transport solutions. EMBARQ has created Centers for Sustainable Transport in Mexico and Brazil which manage its day to day interactions with leadership of cities in those countries, and has significant project activities in China and Turkey. Typical solutions which EMBARQ helps cities achieve include: clean fuels/clean vehicles strategies; improved transit services such as Bus Rapid Transit, demand management and promotion of non-motorized transport. EMBARQ also helps find and arrange financing for the solutions it proposes.

\$1,774,482

BIOLOGICAL RESOURCES PROGRAM: Works to develop and promote strategies to sustainably use and protect the world's biological wealth. Projects emphasize large-scale ecological approaches to managing biological resources, stress the importance of benefits to people, and rely on partnerships to create lasting solutions. Staff works in coastal and marine, freshwater, agricultural and forest ecosystems, and reshaping strategies to manage wildlands and protected areas. An international data and mapping network that combines on-the-ground knowledge with digital technology to provide accurate information about the world's forests. Its goal is to infuse transparency and accountability into the forest sector, by empowering civil society with the information needed to assure forests are managed in the public interest. The Global Forest Watch network has 75 partners operating in 8 countries with plans to expand into others.

\$2,605,276

INFORMATION PROGRAM: Creates the tools that people can use to analyze and disseminate environmental information. Projects include developing a multi-audience, web-based environmental information portal; designing poverty maps; developing new indicators of ecosystem conditions, e.g. threats to coral reefs; and promoting effective environmental information policies and institutions through support to environmental information system programs in developing countries in Africa and other regions. WRR is the yearly flagship publication of the World Resources Institute. Every year it analyzes a new or current idea in environmental thinking and policy, offering a wealth of background and statistical information. Since its inception in 1986, it has become an invaluable reference for environmental and development decision makers around the world, who draw not only from its fact-based analysis, but also from its recommendations. In 2006, the World Resources Report is being re-engineered, making the print publication just one part of a multi-media effort. This includes a web-based "living" publication, which includes the book's text hyper-linked for those who want to delve deeper into the subject; audio slideshows of the book's case studies; ready-made PowerPoint presentations of each chapter's main points; one-pagers for easy digestion; interactive graphics; and much more.

\$3,033,805

INSTITUTIONS AND GOVERNANCE PROGRAM: Promotes more equitable and effective management of natural resources, particularly in developing and transition countries. Projects include developing indicators needed by civil society to assess public authorities compliance with emerging environmental governance norms embodied in the Aarhus Convention; working with Central and Eastern European governments to incorporate climate objectives into the general reform process; working with partners in Cameroon, Mali, Uganda and Zimbabwe to identify the kinds of decentralization policies most supportive of sustainable forest management; and identifying innovative options for watershed governance in the upland communities in southeast Asia.

SUSTAINABLE ENTERPRISE: Fosters the success of private sector enterprises using innovation to improve people's lives while protecting the environment. Projects include SafeClimate.net, an internet site that helps people understand their contribution to greenhouse gas emissions and how to reduce these emissions; supporting the infusion of sustainable management curriculum in business schools by training and networking faculty and publishing curriculum and supporting course development; developing an Environmental Enterprise Corps, a network of students, professors and executives, who provide business development assistance to environmental entrepreneurs in Latin America; and establishing sustainability criteria for genetic engineering and engaging the leading agbiotech companies to stimulate their investment in research and development of appropriate technologies and products.

\$2,223,301

**SPECIAL STUDIES AND INNOVATION**: Undertakes or mentors new activities designed to foster innovation across the institute. Activities focus on new projects or objectives, and on new tools and capacities in areas such as modeling and communications.

\$1,260,199

**COMMUNICATIONS**: Manages WRI's efforts to communicate its work to diverse audiences, including governments, corporations, and international organizations to support the accomplishment of the objectives outlined in program plans. In addition, we seek way of enhancing WRI's overall profile through continued attention to communication opportunities. We utilize a wide variety of mechanisms to communicate WRI's work appropriate to the goals of each program; we are constantly exploring new means of communicating our work more effectively to key audiences.

\$731,605

TOTAL PROGRAM EXPENSES

\$16,364,463

#### WRI Board of Directors 2005

## James A. Harmon (Chairman of the Board)

Chairman, Harmon & Co.; former President of the Export-Import Bank, United States

## Julia Marton-Lefèvre (Vice-Chair)

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