Return of Organization Exempt From Income Tax

OMB No. 1545-0047 2011

Open to Public

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation) The organization may have to use a copy of this return to satisfy state reporting requirements.

Inspection

09/30,20 12 10/01, 2011, and ending A For the 2011 calendar year, or tax year beginning D Employer identification number C Name of organization B Check if applicable WORLD RESOURCES INSTITUTE Address change 52-1257057 Doing Business As Number and street (or P.O. box if mail is not delivered to street address) E Telephone number Room/suite Name change (202) 729-7600 10 G STREET, NE Initial return City or town, state or country, and ZIP + 4 Terminated 49,575,704. Amended G Gross receipts \$ WASHINGTON, DC 20002 return H(a) Is this a group return for Yes X No Application pending F Name and address of principal officer: ANDREW STEER No 10 G STREET, NE 20002 WASHINGTON DC H(b) Are all affiliates included? If "No," attach a list. (see instructions) 527 X 501(c)(3) Tax-exempt status: 501(c)(4947(a)(1) or H(c) Group exemption number ▶ Website: ▶ WWW.WRI.ORG L Year of formation: 1982 M State of legal domicile: Form of organization: X Corporation Association Trust Summary Part I Briefly describe the organization's mission or most significant activities: WRI FOCUSES ON THE INTERSECTION OF THE ENVIRONMENT AND SOCIO-ECONOMIC Governance DEVELOPMENT. WE GO BEYOND RESEARCH TO PUT IDEAS INTO ACTION, WORKING WITH GOVERNMENTS, BUSINESS, AND CIVIL SOCIETY TO BUILD SOLUTIONS. Check this box 🕨 🦳 if the organization discontinued its operations or disposed of more than 25% of its net assets. 2 Number of voting members of the governing body (Part VI, line 1a) 3 27. Activities Number of independent voting members of the governing body (Part VI, line 1b) 329. Total number of individuals employed in calendar year 2011 (Part V, line 2a) 3. Total number of volunteers (estimate if necessary) 0 7 a Total gross unrelated business revenue from Part VIII, column (C), line 12 0 **Current Year** Prior Year 44, 171, 816. 47, 451, 943. Contributions and grants (Part VIII, line 1h) 8 Program service revenue (Part VIII, line 2g) 9 **PUBLIC INSPECTION** 787,784. 2,600,022. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d), . . . 542,643. 27,211. 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 45,502,243. 50,079,176. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 7,510,034. 8,413,070. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 14 Benefits paid to or for members (Part IX, column (A), line 4) 20,377,835. 20,623,957. 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) b Total fundraising expenses (Part IX, column (D), line 25) ▶ ____1,817,256. 15, 160, 055: 12,399,021. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) 43,950,960. 40,533,012. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 1,551,283. 9,546,164. End of Year Beginning of Current Year 73,015,976. 65, 224, 571. 20 Total assets (Part X, line 16) 8,159,199. 21 Total liabilities (Part X, line 26) 5,322,724. Net assets or fund balances. Subtract line 21 from line 20. . . 64,856,777. 59,901,847. 22 Signature Block Under penalties of perjury, I declare that I have examined this return, including a companying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer tother than officer is based on all information of which preparer has any knowledge. Sign Signature of officer Here Steven L. Barker, Chief Financial Officer Type or print name and title PTIN Check if Print/Type preparer's name Preparer's signature Paid foly (C employed > P00847851 TORRETTA Preparer FIN 36-6055558 GRANT THORNTON LLP Use Only 703-847-7500 Phone no. > 2010 CORPORATE RIDGE, SUITE 400 MCLEAN, VA 22102 Firm's address ▶ X Yes May the IRS discuss this return with the preparer shown above? (see instructions) Form 990 (2010) For Paperwork Reduction Act Notice, see the separate instructions.

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WORLD RESOURCES INSTITUTE

	Briefly describe the organization's m	nission:		
	SEE SCHEDULE O	•		
		significant program services during the		Yes X No
	Did the organization cease cond services?	ucting, or make significant changes		Yes X No
	expenses. Section 501(c)(3) and	m service accomplishments for each	n of its three largest program service 4947(a)(1) trusts are required to rep reach program service reported.	
	(Code:) (Expenses \$ SEE SCHEDULE O	10,190,745. including grants of \$	4,104,962)(Revenue\$)
		•		
	5		-	
10				
	Code:) (Expenses \$	8,624,371. including grants of \$	1,895,893.) (Revenue \$)
W W W		9		
		·		
		·		
	Codo: VEvenence ©		V.Pavania S	
	Code:) (Expenses \$ SEE SCHEDULE O		418,983)(Revenue\$	
			418,983) (Revenue \$	
			418,983)(Revenue\$	
			418, 983) (Revenue \$	
		7,771,567. including grants of \$	418,983)(Revenue \$	

Part	IV Checklist of Required Schedules		, to [NI -
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		v	
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	^	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to	,		Х
	candidates for public office? If "Yes." complete Schedule C, Part I	3	-	Λ_
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)	,	X	
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,		. 1	
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,	5		
	Part III			
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors		- 1	
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If	6	- 1	Х
	"Yes," complete Schedule D, Part I	-		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	7		Χ
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	-		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	8		Х
	complete Schedule D, Part III			
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X, line 21; serve as a custodian for amounts not listed in Part X, line 21; serve as a custodian for amounts not listed in Part X, line 21; serve as a custodian for amounts not listed in Part X, line 21; serve as a custodian for amounts not listed in Part X, line 21; serve as a custodian for amounts not listed in Part X, line 21; serve as a custodian for amounts not listed in Part X, line 21; serve as a custodian for amounts not listed in Part X, line 21; serve as a custodian for amounts not listed in Part X, line 21; serve as a custodian for amounts not listed in Part X, line 21; serve as a custodian for amounts not listed in Part X, line 21; serve as a custodian for amounts not listed in Part X, line 21; serve as a custodian for amounts not listed in Part X, line 21; serve as a custodian for amounts not listed in Part X, line 21; serve as a custodian for amounts not listed in Part X, line 21; serve as a custodian for amounts not listed in Part X, line 21; serve as a custodian for amounts not listed in Part X, line 21; serve as a custodian for listed in Part X, line 21; serve as a custodian for listed in Part X, line 21; serve			
	X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	Х	
	Did the organization, directly or through a related organization, hold assets in temporarily restricted			1
10	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Χ	
-	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
11			100	BEN
_	VII, VIII, IX, or X as applicable. Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete			
а	Schedule D, Part VI	11a	X	
h	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more			
D	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
c	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more	_		
	of its total assets reported in Part X. line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets		1	1 22
	reported in Part X line 16? If "Yes." complete Schedule D, Part IX	11d		X
. е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	-
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		V	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	-
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes,"	420		X
	complete Schedule D. Parts XI, XII, and XIII	12a		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if	12b	X	
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	13	1	X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	14a	X	
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	1-74	† ·	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate	14b	X	
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	1		
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any	15	>	
95988	organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV			
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance	16		Х
System	to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV			
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services	17		X
9000000	on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)			
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	18		ζ .
0.2(0.00	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II			
19	If "Yes," complete Schedule G, Part III	19		>
	If "Yes," complete Schedule G, Part III	_		>
20 a	b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	201		
1) II Tes to line 20a, did the diganization attach a copy of its addited interior external to a service of the		m 99	0 120

Pari	Checklist of Required Schedules (continued)			
	ï		Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization		.,	
	in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	_
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States		İ	17
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated		,,	
	employees? If "Yes," complete Schedule J	23	X	
24 a				
	\$1,00,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			v
	through 24d and complete Schedule K. If "No," go to line 25	24a		_X_
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a				v
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		_X_
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		_X_
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or	0.0		v
	disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II.	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled	07.		Х
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Λ_
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
1351	Part IV instructions for applicable filing thresholds, conditions, and exceptions):	28a		Х
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	204		
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete	28b		Х
	Schedule L, Part IV	200		
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)	28c		X
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	29		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	2.5		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	30		X
0.4	conservation contributions? If "Yes," complete Schedule M	00		
31		31		X
20	Part I	-		
32	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,			
34	IV, and V, line 1	34	X	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
b				
D	meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
30	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
31	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,	1	1	
	Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and			
00	19? Note. All Form 990 filers are required to complete Schedule O	38	X	
-	10: Mate. All 1 of 11 000 file of a restriction to complete confidence of 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	For	m 990	(2011

Pari	Statements Regarding Other IRS Filings and Tax Compliance			
CALL	Check if Schedule O contains a response to any question in this Part V	• • •		X
			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		147	1150
1a	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		4	
b	Did the organization comply with backup withholding rules for reportable payments to vendors and			
С	Did the organization comply with backup within backup with	1c	Х	
	reportable gaming (gambling) winnings to prize winners?	200	ME	3.55
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return.	2b	Х	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	20	ALC:	2989
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	•		V
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	- "	_X_
h	If "Yes " has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority	,		
14	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a	Х	
6	If "Yes," enter the name of the foreign country: ▶ <u>ATTACHMENT 1</u>	30	The state of	6535
D	See instructions for filling requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.	133		
120	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
5a	Was the organization a party to a prohibited tax shelter transaction?	-5b		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5c		
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	-		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		Х
	organization solicit any contributions that were not tax deductible?	Ua		
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	CI-		
	gifts were not tax deductible?	6b	The State of	17.50
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	1000	1000	
	and services provided to the payor?	7a	X	
h	If "Yes " did the organization notify the donor of the value of the goods or services provided?	7b	Х	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
C	required to file Form 8282?	7 c		X
-1	If "Yes," indicate the number of Forms 8282 filed during the year	1130	100	1
a	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
e	Did the organization receive any turing, directly or indirectly, to pay promising our personal benefit contract?	7f		X
t	Did the organization, during the year, pay premiums, directly of mulicody, on a percent which are sequired?	7g		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7h		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	A COL	nau.	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring	8	10-34-3	
- 12	organization, have excess business holdings at any time during the year?	5586	1000	275
9	Sponsoring organizations maintaining donor advised funds.	9a	Continue	
а	Did the organization make any taxable distributions under section 4966?		-	· ·
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b	l secto	
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
h	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities [10b]			
11	Section 501(c)(12) organizations. Enter:			
	o I (subsequence of a characholdoro	100		
a	Gross income from other sources (Do not net amounts due or paid to other sources			
i)	against amounts due or received from them.)			
04-020	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
12a	Section 4947(a)(1) non-exempt charitable trusts, is the organization limit of the very	135		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	- 100		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	13a		
а	Is the organization licensed to issue qualified health plans in more than one state?	136	2 550	
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which		1	
	the organization is licensed to issue qualified health plans			n vAnd
c	Enter the amount of reserves on hand	1	170	91 MAY - 1
1/10	Did the organization receive any payments for indoor tanning services during the tax year?	. 148		X
140	of If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	. 141	-	
	THE FOOT THE RESIDENCE OF STREET OF THE PERSON OF THE PERS	-	00	0 (2011)

Form 990 (2011) WORLD RESOURCES INSTITUTE 52-1257057 Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response to any question in this Part VI.............. Section A. Governing Body and Management No 1a Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? . . . 4 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets?.... 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a The governing body?..... X Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) No b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . b Describe in Schedule O the process, if any, used by the organization to review this Form 990. X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c 13 X 13 Did the organization have a written whistleblower policy?.... 14 X 14 Did the organization have a written document retention and destruction policy?.......... Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions.) 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶_ATTACHMENT_2_____ Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Own website Another's website X Upon request Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, 19 and financial statements available to the public during the tax year.

State the name, physical address, and telephone number of the person who possesses the books and records of the

JSA

Form 990 (2011)

PAGE 6

organization: ▶ARTHUR K. DROE 10 G STREET, NE WASHINGTON, DC 20002

202-729-7679

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any, See instructions for definition of "key employees."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) **	(B)			(0	;)			(D)	(E)	(F)
Name and Title	Average hours per week (describe hours for	box,	unles r and	s pe	more rson	e than o is both or/trust	an	Reportable compensation from the organization	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the
u e	related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)		organization and related organizations
(1) JAMES A. HARMON CHAIRMAN	1.00	х		Х				(0	0
(2) HARRIET BABBITT VICE CHAIR	1.00	X		x				(0	0
(3) WILLIAM D. RUCKELSHAUS DIRECTOR	1.00	Х							0	0
(4) DR. ALICE F. EMERSON DIRECTOR	1.00	Х							. 0	0
(5) ROBERTO ARTAVIA DIRECTOR	1.00	Х						e	0 0	0
(6) FRANCES G. BEINECKE DIRECTOR	1.00	Х			L			j j	0 . 0	0
(7) AFSANEH BESCHLOSS DIRECTOR	1.00	Х						1	0 0	0
(8) FERNANDO HENRIQUE CARDOSO DIRECTOR	1.00	Х						1	0 0	0
(9) ROBIN CHASE DIRECTOR	1.00	Х							0 0	0
(10) CHEN JINING DIRECTOR	1.00	Х							0 (0
(11) TIFFANY CLAY DIRECTOR	1.00	Х						0.	0 (0
(12) LESLIE DACH DIRECTOR	1.00	Х							0 (0
(13) DANIEL L. DOCTOROFF DIRECTOR	1.00	Х							0 (0
	1.00	X							0	0

Form 990 (2011)

	Rand Will Section A. Officers, Directors, Tru (A) Name and title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(do r	not c	Pos heck ss pe	C) sition more	e than or/trusl e than or/trusl e than or/trusl e than or/trusl	one an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated
(15) THE HONORABLE AL GORE DIRECTOR	1.00	Х				8		C	(0
(16) KATHLEEN MCGINTY DIRECTOR	1.00	Х						C	(0
	17) PRESTON R. MILLER, JR. DIRECTOR	1.00	Х								0
	18) DOUGLAS R. OBERHELMAN DIRECTOR	1.00	Х						C	(0
	19) JAMIE LERNER DIRECTOR	1.00	Х								0
	20) GORAN PERSSON										
	DIRECTOR 21) MICHAEL POLSKY	1.00	Х								
	DIRECTOR 22) THEODORE ROOSEVELT IV DIRECTOR	1.00	X								0 0
	23) STEPHEN M. ROSS DIRECTOR	9600 10005000	X								
	24) ALLISON SANDER	1.00									
	DIRECTOR 25) JAMES GUSTAVE SPETH	1.00	Х								
	DIRECTOR 1b Sub-total	1.00		 		<u>. </u>		 	(
	c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	ection A .		• : • :					3,093,411. 3,093,411.		0 448,567. 0 448,567.
•	Total number of individuals (including but not reportable compensation from the organization)	limited to t		liste						\$100,000 of	
,	Did the organization list any former offic employee on line 1a? If "Yes," complete Schedu	er, directo	or, or	tru							Yes No
	4 For any individual listed on line 1a, is the sorganization and related organizations graindividual	eater than	\$15 • • • •	0,0	00?	? II	"Yes	s," · · ·	complete Schedu	le J for such	4 X
(=	5 Did any person listed on line 1a receive or for services rendered to the organization? If "Ye Section B, Independent Contractors	es," comple	mpen te Sch	sati iedu	on ile J	for	such	per	son	on or individual	5 X
10-	Complete this table for your five highest com compensation from the organization. Report c year.										
20	(A) Name and business add	ress						s	(B) Description of se	ervices	(C) Compensation
	ATTACHMENT 3										
								-			
2	O Total number of the tota	1 10	gg assess	1.			. 91	1	BELEER & Desires Value		gerstann ett
	2 Total number of independent contractors (ir more than \$100,000 in compensation from the				nite		thos	se I	isted above) who	received	

Form 990 (2011)			,							/	Page 0
Part VIII Section A. Officers, Directors, Tru	istees, Ke	y Em	plo			nd H	igh	202000		es (co	
(A) Name and title	(B) Average hours per week	box,	not ch unles	s pe	ition more rson i	than or s both a	an	(D) Reportable compensation from	(E) Reportable compensation related	from	(F) Estimated amount of other
	(describe hours for related organizations in Schedule O)	of or director		a Officer		Highest compensated employee	e) Former	the organization (W-2/1099-MISC)	organizatio (W-2/1099-M		compensation from the organization and related organizations
26) LEE M. THOMAS DIRECTOR	1.00	, X						C		0	. 0
27) TODD S. THOSON DIRECTOR	1.00	х						C)	0	C
28) BAPNA, MANISH EXEC VP/MANAGING DIR	40.00			Х				221,807.		o	41,471.
29) BARKER, STEVEN CFO, VP FINANCE ADMIN	40.00			Х				200,070.		0	35,546.
30) COOK, ELIZABETH VP FOR INSTITUTIONAL	40.00			Х				191,767.		0	25,272.
31) MURPHY, ROBERT VP FOR EXTERNAL RELATION	40.00			Х				217,303.		0	38,880
32) RANGANATHAN, JANET VP PRESIDENT FOR SCIENCE	40.00	3.2		Х				193,537.		0	19,928
33) MORGAN, JENNIFER CLIMATE, ENERGY & POLLUTION	40.00				Х			201,430.		0	22,361
34) DROE, ARTHUR CONTROLLER	40.00		_		X			134,632		О	32,370
SENIOR ASSOCIATE LLL	40.00				Х			164,511		0	23,174
DIR. PEOPLE AND ECOSYSTEMS	40.00				Х		L	161,937		0	30,236
1b Sub-total	Section A .										9
2 Total number of individuals (including but not reportable compensation from the organization)	limited to	those 4	liste	ed a	bov	e) wh	o re	eceived more thar	n \$100,000 o	f	
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched	cer, direct	or, o ich in	r tr divia	uste lual	ee, 	key	em	ployee, or highe	st compens	ated	Yes No
4 For any individual listed on line 1a, is the organization and related organizations grindividual	reater tha	n \$1 	50,0	000	? II	"Ye. • • • •	s," •••	complete Sched	ule J for s	uch •••	4 X
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	ompe	nsat	ion	fror	n any	uı v	nrelated organiza	tion or indivi	dual	5 X
Section B. Independent Contractors											
 Complete this table for your five highest concompensation from the organization. Report year. 	npensated compensat	indep tion fo	end or th	lent e c	cor alen	tracto dar ye	ors ear	that received mo ending with or wi	re than \$100 thin the orga	,000 d inizatio	in's tax
(A) Name and business ad	ldress							(B) Description of	services	((C) Compensation
									3.		
2 Total number of independent contractors (including t	out no	ot li	mit	ed t	o tho	se	listed above) wh	o received		

Form 990 (2011) Part VII Section A. Officers, Directors, Tru	intens IVa		las			nd L	lial	and Company	od Employ	000 /00	Page 8
(A) Name and title	(B) Average hours per week (describe	(do r	not che	(C Posit eck r s per	tion more son i	than or	ne an	(D) Reportable compensation from the	(E) Reportation compensation related organizati	ole n from	(F) Estimated amount of other compensation
	hours for related organizations in Schedule O)	Individual trustee or director				Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-		from the organization and related organizations
37) JENKINSON, KRISTY DIR. MARKETS ENTERPRISE	40.00				Х			186,020.		O	16,039.
38) LANE, CLAYTON CHIEF OPERATING OFFICER	40.00				Х			1,81,237.		0	16,354.
39) WERKSMAN, JACOB INSTITUTES & GOVERANCE	40.00					Х		173,696.		0	22,999.
40) METHOT, PIERRE SENIOR FELLOW	40.00					Х		156,206.		0	32,649.
DIRECTOR, GLOBAL FOREST	40.00					Х		146,975.		0	25,466.
42) BHATIA, PANKAJ DIR. GHG PROTOCOL 43) WINTERBOTTOM, ROBERT	40.00					Х		151,360.		0	23,769.
DIRECTOR ECOSYSTEM 44) JONATHAN LASH	40.00			-		Х		156,387.		0	15,041.
PRESIDENT	40.00				ш		Х	254,536.		0	27,012.
											ise:
1b Sub-total	ection A ,						△ △ △				
2 Total number of individuals (including but not reportable compensation from the organization	limited to t		liste				o re	eceived more than	\$100,000	of	
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched.											Yes No
4 For any individual listed on line 1a, is the organization and related organizations graindividual	sum of repeater than	portat	ole c 50,00	om 00?	pen If	satio	na s,"	nd other comper complete Schedu	sation from ule J for	the such	4 X
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Yo	accrue co	mper	satio	on f	from	any	ur	related organizat	ion or indiv	idual	5 X
Section B. Independent Contractors	00) 0011.010		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				1				
 Complete this table for your five highest com- compensation from the organization. Report of year. 	pensated i compensat	ndepo ion fo	ende r the	ent d cal	conf	tracto lar ye	rs ear	that received mor ending with or wil	e than \$100 hin the orga	0,000 d anizatio	of n's tax
(A) Name and business add	dress							(B) Description of s	ervices	((C) Compensation
2 Total number of independent contractors (in more than \$100,000 in compensation from the				nite	d to	thos	se	listed above) who	received		

WORLD RESOURCES INSTITUTE

	7 110	Statement of Revenue			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
1 a	a	Federated campaigns						
1	b	Membership dues		921,710.				
(С	Fundraising events		131,000.				
(Related organizations	1 1					
9		Government grants (contributions)	1e	4,390,208.				
	f	All other contributions, gifts, grants,	1f	38,728,898.				
	_	and similar amounts not included above .	Vietnama in the Control of the Contr					
9		Noncash contributions included in lines 1a-1 Total. Add lines 1a-1f			44,171,816.	CROWN BUILDING		Alexander Company
Τ΄		Total: Add lines 1a 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		Business Code	X ROLL TO THE	a transfer to the		
2 8	a							
ł	b	3						
	С					<u>*</u>		
	d							-
1	е							
		All other program service revenue Total. Add lines 2a-2f			0			a espirator a
1					0		A STATE OF THE STA	
3		Investment income (including divident other similar amounts)			413,759.			413,759
4		Income from investment of tax-exemp	t bond or	oceads Þ	0			
5		Royalties · · · · · · · · · · · · · · · · · · ·			14,765.			14,765
-		(i) R	eal	(ii) Personal				
68	а	Gross rents						
1	b	Less: rental expenses						
(С	Rental income or (loss)			尼西斯尼斯斯	PERSONAL PROPERTY.		N. CONSTRUCTO
'	d	Net rental income or (loss) (i) Sec		(ii) Other	0		E PERMIT	N COUNTY AND IN
7 :	a	Gross amount from sales of		(ii) Other				d and the same
		addate strict tricit milentary	70,468.					
1	b	Less: cost or other basis	92,644.	3,799.				
١.	С	and sales expenses		-3,799.				
	d	Net gain or (loss)			374,025.			374,02
8		Gross income from fundraising						
	,	events (not including \$131,000						
		of contributions reported on line 1c).	1					10 4
		See Part IV, line 18		890,050.	aklana .	A STATE OF THE STATE OF		
1		Less: direct expenses		477,018.				
		Net income or (loss) from fundraising	events .		413,032.			413,03
9 8	a	Gross income from gaming activities.			DEP N			
	h	See Part IV, line 19						
		Net income or (loss) from gaming acti			0			
10		Gross sales of inventory, les returns and allowances	s .					
,	b	Less: cost of goods sold						
		Net income or (loss) from sales of inve			0	The state of the s		
		Miscellaneous Revenue		Business Code		以是《元》 (1		
118	a	MISC REVENUE		900099	114,846.			114,84
1	b							
	С	(*)						
1		All other revenue		2		T 1251-1251-125-1	argy of the second	
1		Total. Add lines 11a-11d			114,846.			S. State SALM
12		Total revenue. See instructions		▶	45,502,243.			1,330,42 Form 990 (20

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Check if Schedule O contains a respe		200.2		
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and	1 001 117	1 001 117		
	organizations in the United States. See Part IV, line 21 .	1,091,117.	1,091,117.		
2	Grants and other assistance to individuals in	0			
	the United States. See Part IV, line 22	0			8
3	Grants and other assistance to governments,	¥	1		
	organizations, and individuals outside the	7,321,953.	7,321,953.		
02	United States. See Part IV, lines 15 and 16	7,321,933.	1,321,333.		
	Benefits paid to or for members	0			
5	Compensation of current officers, directors,	3,734,982.	2,395,385.	1,126,802.	212,795.
^	trustees, and key employees	3,134,302.	2/330/300.	1/200/000	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and	1	50		
	persons described in section 4958(c)(3)(B)	0	17 19		
7	Other salaries and wages	10,514,421.	9,348,641.	430,443.	735,337.
	Pension plan accruals and contributions (include section	10/01/1			
8	401(k) and 403(b) employer contributions)	1,040,556.	857,779.	108,077.	74,700.
9	Other employee benefits	3,969,395.	3,299,070.	415,671.	254,654.
10	Payroll taxes	1,118,481.	922,016.	116,171.	80,294.
11	Fees for services (non-employees):				
	Management	o			
	Legal	18,976.		18,976.	
	Accounting	218,512.		218,512.	
	Lobbying	33,919.	33,919.		
	Professional fundraising services. See Part IV, line 17	0			
	Investment management fees	105,136.		105,136.	
g	Other	0			
12	Advertising and promotion	0			
13	Office expenses ,	0		1	
14	Information technology	0			<i>V</i>
15	Royalties	0			011 050
16	Occupancy	2,911,096.	2,699,246.		211,850
17	Travel	2,065,221.	1,917,513.	128,516.	19,192
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	0	607 042	20 257	24,625
19	Conferences, conventions, and meetings	750,725.	687,843.	38,257.	24,023
20	Interest	0			
21	Payments to affiliates	0	545 500		42,815
22	Depreciation, depletion, and amortization	588,335.	545,520.		42,013
23	Insurance	. 0		0)	
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
		3,586,428.	3,553,465.	32,200.	763
_	RESEARCH EXPENSES	1,574,981.	136,086.	1,386,631.	52,264
	OTHER DIRECT COST	1,131,500.	1,068,920.	38,126.	24,454
	PUBLICATION EXPENSES EQUIPMENT RENTAL AND MAINT	803,950.	748,149.	20,220.	55,801
	ONTENNA 1979	1,371,276.	1,343,564.		27,712
	All other expenses Total functional expenses. Add lines 1 through 24e	43,950,960.	37,970,186.	4,163,518.	1,817,256
25 26	Joint costs. Complete this line only if the	15/550/5501	5.,2.0,2001		
5.55500	organization reported in column (B) joint costs				
	from a combined educational campaign and fundraising solicitation. Check here ▶ if				
	following SOP 98-2 (ASC 958-720)	. 0			4
JSA		- V			Form 990 (2011

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Parit >	© (2011) Balance Sheet			
		(A) Beginning of year		(B) End of year
1	Cash - non-interest-bearing	2,500.	1	2,500.
2		3,094,317.	2	3,748,634.
3	and the control of th	25,149,178.	3	30,485,518.
4	and the contract of the contra	O O	4	0
	- control of the cont			
`	employees, and highest compensated employees. Complete Part II of			
6	Schedule L Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary	0	6	0
S)	employees' beneficiary organizations (see instructions)	9	7	0
Assets	그는 일 요하는데 이렇게 되었는데 없는 이 이 없는 그 사람들이 가는 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이 이	0	8	0
	- 1000 - 1000 (10 m) - 10 m) - 10 m		9	806,856.
		608,433.	9	000,030.
10	a Land, buildings, and equipment: cost or			
	other basis. Complete Part VI of Schedule D 10a 5,773,053.	1,455,786.	100	1,316,997.
	b Less: accumulated depreciation	13,468,311.	110	13,143,385.
11			The Control	23,512,086.
12		21,446,046.	12	23,312,000.
13		0	13	0
14		0	14	0
15	s construction and the construction of the con	65,224,571.	16	73,015,976.
16			17	4,788,739.
17	그는 마음이어진에 가장하면 가지 마음이 되었다. 그는 그는 그는 그를 가지 않는 그를 가지 않는 것이 되었다. 그는 그를 가지 않는 것이 없는 것이 없는 것이다. 그는 그를 가지 않는 것이다.	3,837,935.		4,700,755.
18	그 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그	306,424.	19	289,309.
19		300,424.	20	203/303.
20		18,677.	21	15,687.
8 2	The second state of the second	10,077.	21	13,007.
22				
Liabilities	employees, highest compensated employees, and disqualified persons.		22	
	Complete Part II of Schedule L		23	
23			24	
24			124	
2	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X			
1		1,159,688.	25	3,065,464.
	of Schedule D	5,322,724.	-	8,159,199.
20	Organizations that follow SFAS 117, check here ▶ X and complete	0,022,121		
ě S	lines 27 through 29, and lines 33 and 34.	3,464,252.	27	3,440,098.
E 2		31,099,829.		36,078,913.
8 2		25,337,766.	_	25,337,766.
Net Assets or Fund Balances	Organizations that do not follow SFAS 117, check here ▶ ☐ and	23,331,100.	25	2373377133
ō	complete lines 30 through 34.	₩ ₩	0.0	
st 3		*	30	
3			31	
₹ 3		F0 001 017	32	
S 3		59,901,847	-	
3	Total liabilities and net assets/fund balances	65,224,571	34	73,015,976. Form 990 (2011

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. WORLD RESOURCES INSTITUTE

For	m 990 (2011)	9		Pa	ge 12
P	Reconciliation of Net Assets Check if Schedule O contains a response to any question in this Part XI		0 B B B B B B B B B B B B B B B B B B B	. [X]	
1	Total revenue (must equal Part VIII, column (A), line 12)	1	45,	502,	243.
2	Total expenses (must equal Part IX, column (A), line 25)	2	2022.00	950,	
3	Revenue less expenses. Subtract line 2 from line 1	3	1,	551,	283.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	59,	901,	347.
5	Other changes in net assets or fund balances (explain in Schedule O)	5	3,	403,	547.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33,				
- Tu	column (B))	6	64,	856 ,	777.
P	Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII			. 🗆	
_	Oncor il contodulo o containo a responso to any question in tino i arrivii i i i i i i i i i i i i i i i i i	10			No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," ex Schedule O.	plain	in		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for or				
	of the audit, review, or compilation of its financial statements and selection of an independent accounta	nt?	2c	X	
	If the organization changed either its oversight process or selection process during the tax year, e	xplain	in		
	Schedule O.				
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year	ear we	ere		
	issued on a separate basis, consolidated basis, or both: Separate basis X Consolidated basis Both consolidated and separate basis			1	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as se	forth	in		
	the Single Audit Act and OMB Circular A-133?		3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	ergo t	he	-	
_	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audit	S	3b	X	
			For	m 990	(2011)

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047
2011
Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

PartI	RESOURCES INST	T T O Y D								257057
LENGT.	Reason for Publi	c Charity Status	(All organizations mus	t com	olete t	his par	t.) See	instruc	ctions.	
no orga	nization is not a priva	te foundation here	use it is: (For lines 1 thro	ough 11	, chec	k only o	ne box.)		
	A church conventio	n of churches or a	ssociation of churches de	escribe	d in se	ction 1	70(b)(1)(A)(i).		
	A colored, convention	in coetion 170/b\/1	VAViil (Attach Schedule	F)						
2	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.)									
3	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the									
4			rated in conjunction with	i a iiu	spilai	describ	cu iii .	ocotion	110(2)(·//·///
	hospital's name, city	, and state:	efit of a college or unive				ated by		ernment	al unit described in
5				isity o	wneu	or oper	ated by	a gov	or more	ar arm accorded
	section 170(b)(1)(A)(iv). (Complete Pa	irt II.)			470/	L\/4\/A	V.A		
6	A federal, state, or	local government o	r governmental unit desc	noed in	secui	, , , , , , ,	oromor	/(v). stal unit	or from	the general public
7 X			s a substantial part of its	suppo	rt iron	ı a gov	emme	ılaı um	OI HOH	the general pash.
	described in section									
8	A community trust of	described in sectio	n 170(b)(1)(A)(vi). (Comp	olete Pa	art II.)		بطاعلمم	diana r	mombor	shin fees and ares
9	An organization that	t normally receives	s: (1) more than 331/3%	of its s	uppor	t from c	contribu	mons, i	nember	than 331/28 of its
	receipts from activi	ties related to its	exempt functions - subje	ect to	certain	excep	nons, a	na (2)	EAA to	w from businesses
	support from gross	s investment inco	me and unrelated busin	ess ta	xable	income	(less	section	511 ta	x) Irom businesse
	acquired by the org	anization after June	e 30, 1975. See section !	509(a)	(2). (C	omplete	Part III	.)		
10	An organization org	anized and operate	ed exclusively to test for p	oublic s	afety.	see sec	tion 50	19(a)(4)		as to corne out th
11	An organization or	ganized and opera	ated exclusively for the	benefi	t of, t	o perto	rm the	tuncu	ons oi,	or to carry out the
	purposes of one or	more publicly sup	oported organizations de	scribed	in se	ction 5	09(a)(1) or sec	CHON 50	5(a)(2). See Section
	509(a)(3). Check th	e box that describe	es the type of supporting	organiz	zation :	and con	npiete i	ines 11	e throug	Type III - Other
	a Type I	b Type I	C Type	III - Fu	nctiona	ally integ	grated			MINERAL STATE STATE OF THE STAT
e	By checking this b	oox, I certify that	the organization is not	contro	lled d	irectly	or indi	rectly b	y one c	described in section
	persons other than	foundation manag	gers and other than one	or mor	e publ	icly sup	portea	organi	zations	described in section
	509(a)(1) or section	1 509(a)(2).		100 1			22 I T	una II	or Tuno	III. cupporting
f			n determination from the						or Type	iii supporting
	organization, check	this box						tho		
g		006, has the orgar	ization accepted any gift	or cor	itributio	on from	any or	tne	7/4	
	following persons?			ð.		111-			ibad in	(ii) Yes No
	(i) A person who	directly or indire	ctly controls, either alon	e or to	ogetne	r with	person	s desci	ibeu iii	(")
			y of the supported organ							• • • • • • •
	(ii) A family memb	per of a person des	cribed in (i) above?							11g(iii)
			on described in (i) or (ii) a							[119(/]
h			ut the supported organiza			4 \ D:4		6.5) 1	o the	(vii) Amount of
(i) N	lame of supported	(ii) EIN	(iii) Type of organization (described on lines 1-9	(iv) I	ation in	(v) Did y the orga	ou notify		s the ation in	support
	organization		above or IRC section	col. (i)		in col	(i) of	col. (i) o		
			(see instructions))	docui	nent?	your st		in the Yes	No	
				Yes	No	Yes	No	res	NO	
(A)										
(^)										
(B)										
(5)										
(C)										
(0)										
(D)										
(D)								-		
/E\	102									74
(E)	19							140		
			1.1	1	1	1			1	
				1		1			1 .	

JSA

Schedule A (Form 990 or 990-EZ) 2011 Page 2 Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support (a) 2007 Calendar year (or fiscal year beginning in) (b) 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total contributions, membership fees received. (Do not include any "unusual grants.") 21,994,209 30,206,391 38,875,853 47,451,943 44,171,816. 182,700,212. Tax revenues levied organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3..... 21,994,209 30,206,391 38,875,853 47,451,943 44,171,816. 182,700,212. The portion of total contributions by each person (other than governmental unit supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). 32,626,477. Public support. Subtract line 5 from line 4. 150,073,735. Section B. Total Support (b) 2008 (a) 2007 (c) 2009 (d) 2010 (e) 2011 (f) Total Calendar year (or fiscal year beginning in) Amounts from line 4 21,994,209 30,206,391 182,700,212. 38,875,853 47,451,943 44,171,816 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources........... 748,305 129,037 364,585 2,097,288. Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets 8,800 -66,971 32,018 (Explain in Part IV.) . ATCH. 1 23,186 114,846 111,879. 11 Total support. Add lines 7 through 10 . . 184,909,379. 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2011 (line 6, column (f) divided by line 11, column (f)) 14 98.53% 16a 331/3% support test - 2011. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check b 331/3% support test - 2010. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, 17a 10%-facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in

Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.

b 10%-facts-and-circumstances test - 2010. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 pr 990-EZ) 2011

Part III Support Schedule for Organizations Described in Section 509(a)(2)

WORLD RESOURCES INSTITUTE

U	upport concedes for organizations a control of the Dead II
10	Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II
(Joinplete only if you checked the box of this of or the second of the se
IF	the organization fails to qualify under the tests listed below, please complete Part II.)

Sect	ion A. Public Support				(1) 0040	(2) 2011	(f) Total
Calend	dar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(i) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")					55.00	-
2	Gross receipts from admissions, merchandise			8			
	sold or services performed, or facilities						
	furnished in any activity that is related to the	20					
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities					*	
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b		8			10	
	Public support (Subtract line 7c from			3 *	X Lat.		
	line 6.)		8		i yaki		
Sect	tion B. Total Support					1,10044	(D Total
Calen	ndar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6,						_
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources		4	¥			
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses				*		
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business				14		
200	activities not included in line 10b,	60					1
	whether or not the business is regularly carried on						
4.2	Other income. Do not include gain or						
12	loss from the sale of capital assets			1			
	(Explain in Part IV.)						ļ
13	Total support. (Add lines 9, 10c, 11,						
10	and 12.)						1
14	First five years. If the Form 990 is for	r the organizati	on's first, second	, third, fourth,	or fifth tax year	as a section 50	1(c)(3)
0.27	organization, check this box and stop here						▶ 📘
Sec	tion C. Computation of Public Su	pport Percen	tage				
15	Public support percentage for 2011 (line 8	3, column (f) divi	ded by line 13, colu	umn (f))		. 15	%
16	Public support percentage from 2010 Sch						%
	tion D. Computation of Investme						
17	Investment income percentage for 2011 (I	line 10c, column	(f) divided by line	13, column (f)) .		. 17	%
18	Investment income percentage from 2010						%
100	331/3% support tests - 2011. If the o	rganization did	not check the b	ox on line 14, a	and line 15 is m	ore than 331/3%	, and line
ıva	17 is not more than 331/3%, check to	his box and st	op here. The or	ganization quali	fies as a publicly	y supported orga	nization 🕨 🔲
	331/3% support tests - 2010. If the org	anization did no	ot check a box or	line 14 or line	19a, and line 16	is more than 33	1/3%, and
D	line 18 is not more than 331/3%, chec	k this box and	stop here. The	organization qua	lifies as a public	ly supported orga	anization 🕨 💹
20	Private foundation. If the organization	did not check	a box on line	14, 19a, or 1	9b, check this	box and see ins	structions
20	riivate ioundation. Il the organization			and the second of the second o		Schedule A (Forn	n 990 or 990-EZ) 201

Part IV Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

SCHEDULE A, PART II	- OTHER INCOM	E	•		ATTACHMENT 1	
DESCRIPTION	2007	2008	2009	2010	2011	TOTAL
OTHER REVENUE	32,018.	8,800.	-66,971.	23,186.	114,846.	111,879.
TOTALS	32,018	8,800_	-66,971	23,186_	114,846	111,879

Schedule B

(Form 990, 990-EZ, or 990-PF) Department of the Treasury

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

Name of the organization		Employer identification number			
WORLD RESOURCES INSTI	TUTE	52-1257057			
Organization type (check one):		0			
Filers of:	Section:				
Form 990 or 990-EZ	X 501(c)(³) (enter number) organization				
	4947(a)(1) nonexempt charitable trust not treated as a private for	undation			
	527 political organization				
Form 990-PF	501(c)(3) exempt private foundation				
	4947(a)(1) nonexempt charitable trust treated as a private found	ation			
	501(c)(3) taxable private foundation				
Check if your organization is co Note. Only a section 501(c)(7), instructions.	overed by the General Rule or a Special Rule. (8), or (10) organization can check boxes for both the General Rule and a	Special Rule. See			
General Rule		u.			
	ling Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 ne contributor. Complete Parts I and II.	or more (in money or			
Special Rules					
under sections 509(a	3) organization filing Form 990 or 990-EZ that met the 33 1/3 % support (1) and 170(b)(1)(A)(vi) and received from any one contributor, during to 000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form II.	he year, a contribution of			
during the year, total	7), (8), or (10) organization filing Form 990 or 990-EZ that received from contributions of more than \$1,000 for use exclusively for religious, charities, or the prevention of cruelty to children or animals. Complete Parts I,	able, scientific, literary,			
For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year					
990-EZ, or 990-PF), but it must	s not covered by the General Rule and/or the Special Rules does not file t answer "No" on Part IV, line 2, of its Form 990; or check the box on line PF, to certify that it does not meet the filing requirements of Schedule B (F	e H of its Form 990-EZ or on			
For Paperwork Reduction Act Notice,	see the Instructions for Form 990, 990-EZ, or 990-PF. Schedu	e B (Form 990, 990-EZ, or 990-PF) (201			

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Description
Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047
2011
Open to Public

Department of the Treasury Internal Revenue Service

▶ See separate instructions.

Interi	nal Revenue Service				megazzien				
		to Form 990, Part IV, line 3, or Form 9		Political Campaign Activitie	es), then				
	 Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B. 								
			'arts I-A and C below, D	o not complete Part 1-6.					
	Section 527 organizations: Comp	to Form 990, Part IV, line 4, or Form 9	100.F7 Part VI line 47	(Lohhving Activities), then					
	20. C.	that have filed Form 5768 (election und		20 20 1/20 (42)	nlete Part II-B				
		that have NOT filed Form 5768 (election							
		to Form 990, Part IV, line 5 (Proxy Ta							
	Section 501(c)(4), (5), or (6) organization	The transfer of the second of the transfer of	x) 01 F01111 990-E2, Fait	v, line 330 (Floxy Tax), ar	CIT				
_	e of organization	anizations. Complete Fait III.		Employer identif	ication number				
	LD RESOURCES INSTITU	ITT	4	52-125					
		rganization is exempt under s	ection 501(c) or is						
2000		organization's direct and indirect p			isattorii .				
1 2					· ·				
3									
3	volunteer nours								
Par		rganization is exempt under se							
1	Enter the amount of any exc	ise tax incurred by the organization	n under section 4955	5 ▶ \$					
2	Enter the amount of any exc	cise tax incurred by organization ma	anagers under section	on 4955 ▶ \$					
3	If the organization incurred a	a section 4955 tax, did it file Form	4720 for this year?.		. Yes No				
4a	Was a correction made?	* 200 * * 20 * * 20 * * * 20 * * * 20 * * * 20 * * *	****		Lyes LNo				
b	If "Yes," describe in Part IV.								
Par		rganization is exempt under s).				
1		xpended by the filing organization							
	activities			▶ \$					
2	Enter the amount of the filing	ng organization's funds contributed	to other organization	ons for section					
	527 exempt function activities	es							
3		enditures. Add lines 1 and 2. En							
4	Did the filing organization file	e Form 1120-POL for this year?			∐ Yes ∐ No				
5	Enter the names, addresses	and employer identification numb	er (EIN) of all section	on 527 political organiz	ations to which the filing				
	organization made payment	s. For each organization listed, en	ter the amount paid	from the filing organization	zation's funds. Also enter				
	the amount of political cont	ributions received that were prom nd or a political action committee	iptly and directly de	ilvered to a separate po	information in Part IV				
	as a separate segregated ful	no or a political action committee	(PAC). II additional s	l	1 - 14 ×2				
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political contributions received and				
				filing organization's funds. If none, enter -0	promptly and directly				
					delivered to a separate				
					political organization. If none, enter -0				
-	**								
(1)			8						
(0)									
(2)									
(3)	12		4						
(4)									
(5)			-						
(6)			+						
			1	1	1				

JSA 1E1264 1.000 Schedule C (Form 990 or 990-EZ) 2011

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

۰.	edule C (Form 990 or 990-EZ) 2011 WORLD	RESOURCES INSTITUTE		257057	Page 2
	crt II-A Complete if the organization section 501(h)).	on is exempt under section 501(c)(3) and			
Α	Check ▶ if the filing organization	belongs to an affiliated group (and list in Pa	rt IV each affiliated gr	oup memb	er's
, ,	name, address, FIN, expe	enses, and share of excess lobbying expend	litures).		
В	Check ▶ if the filing organization	checked box A and "limited control" provision	ons apply.		
_	Limits on Lobb	ying Expenditures eans amounts paid or incurred.)	(a) Filing organization's totals	(b) Affilia group to	
1 2		public opinion (grass roots lobbying)			
b	Total lobbying expenditures to influence	a legislative body (direct lobbying)	33,919.		
600	Total labbying expenditures (add lines 1	a and 1b)	33,919.		
C			37,936,267.		
d	Tatal exampt purpose expenditures (add	I lines 1c and 1d)	37,970,186.		
e	Lobbying nontaxable amount. Enter the	amount from the following table in both			
Ī		amount from the following table in 22 in	1,000,000.		
	If the amount on line 1e, column (a) or (b) is:	The Johnving pontavable amount is:		7 N	
	The second secon	20% of the amount on line 1e.			
	Not over \$500,000	\$100,000 plus 15% of the excess over \$500,000.		2. 4	
	Over \$500,000 but not over \$1,000,000	\$175,000 plus 10% of the excess over \$1,000,000.			
	Over \$1,000,000 but not over \$1,500,000	\$225,000 plus 5% of the excess over \$1,500,000.	*		
	Over \$1,500,000 but not over \$17,000,000	\$1,000,000.			
-	Over \$17,000,000	5% of line 1f)	250,000.		-2
g		ess, enter -0-	0		0
h		ss, enter -0-			0
1	Subtract line 11 from line 1c. If zero of the	either line 1h or line 1i, did the organization file	Form 4720	Britanski	-
J	If there is an amount other than zero of	either line 111 of line 11, did the organization in		Yes	No
-	reporting section 4911 tax for this year				
		4-Year Averaging Period Under Section 501(h)		
	(Some organizations that	t made a section 501(h) election do not have	to complete all of the fi	ve	
	columns bel	ow. See the instructions for lines 2a through	Zi oli paye 4.7		
-		L. L. Franciskurse During A Voor Averaging P	Period		

	Lobbying Expend	itures During 4-Yea	r Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) Total
2 a Lobbying nontaxable amount	44,351.	1,000,000.	1,000,000.	1,000,000.	3,044,351.
b Lobbying ceiling amount (150% of line 2a, column (e))	1				4,566,527.
c Total lobbying expenditures	221,754.	228,728.	55,849.	33,919.	540,250.
d Grassroots nontaxable amount	11,088.	250,000.	250,000.	250,000.	761,088.
e Grassroots ceiling amount (150% of line 2d, column (e))				F	1,141,632.
f Grassroots lobbying expenditures			ž		rm 990 or 990-EZ) 201

Schedule C (Form 990 or 990-EZ) 2011

PAGE 25

Sche	WORLD RESOURCES INSTITUTE edule C (Form 990 or 990-EZ) 2011			-12570		Page 3
Pa	Complete if the organization is exempt under section 501(c)(3) and has NO (election under section 501(h)).	T filed	d For	n 5768		
For	each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description	(a	1)		(b)	
	he lobbying activity.	Yes	No	j j	Amount	
a b c d e f g h i j a b c	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: Volunteers? Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements? Mailings to members, legislators, or the public? Publications, or published or broadcast statements? Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities? Total. Add lines 1c through 1i Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? If "Yes," enter the amount of any tax incurred under section 4912					
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			-		
l 2	Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6). Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political expenditures from the prior year? IIII-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No"	 (c)(5)		ection	1 2 3	es No
a b	answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amount political expenses for which the section 527(f) tax was paid). Current year Carryover from last year	unts	of 	1 2a 2b		
c	Total	es n of th obbyli	ng	2c 3 4 5		
on . A	Supplemental Information splete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line so, complete this part for any additional information. PAGE 4	5; Pa	art II-A			

Schedule C (Form 990 or 990-EZ) 2011

Part IV Supplemental Information (continued)

PAID STAFF OR MANAGEMENT

SCHEDULE C, PART II-B, LINE 1B

MOST OF OUR LOBBYING ACTIVITIES ARE ON CAPITAL HILL WHERE WE ARE CALLED TO TESTIFY ON ISSUES OF CLIMATE CHANGE. WE WORK WITH CONGRESS TO DRAFT LEGISLATIONS ON CLIMATE CHANGE. ALL OF OUR LOBBYING EXPENSES ARE TRACKED IN PROJECT #00162 AND 02103

DIRECT CONTACT

SCHEDULE C, PART II-B, LINE 1G

WE WORK WITH CONGRESS IN DRAFTING LEGISLATIONS ON CLIMATE CHANGE. WE ARE CALLED ON CAPITAL HILL FROM TIME TO TIME TO TESTIFY. EXPENSES ARE TRACKED IN PROJECT # 00162, 02103.

SCHEDULF D (Form 990)

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990. Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

Inspection Name of the organization Employer identification number WORLD RESOURCES INSTITUTE 52-1257057 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the PartI organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Aggregate contributions to (during year) 2 3 Aggregate grants from (during year) Aggregate value at end of year. 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year 2a 2b Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06, and not on a Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located ▶ ______ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Part III Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

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Schedule D (Form 990) 2011

4	Describe in Fart Arv the interided uses of				
Pa	rttVI Land, Buildings, and Equipmer	nt. See Form 990, Pa	art X, line 10.		
	Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a	Land		(9)		
b	Buildings				
c	Leasehold improvements	•	1,188,944.	993,859.	195,085
	Equipment		3,483,711.	2,455,509.	1,028,202.
	Other		1,100,398.	1,006,688.	93,710
	al Add lines 1a through 1e (Column (d) mi			and the second second	1,316,997

Schedule D (Form 990) 2011

Schodula D	/ Earm	COOL	2011	
Schedule D	(FOIIII	990)	2011	

Schedule D (Form 990) 2011	on Dod V line	10	- rage o
Part VII Investments - Other Securities. See Forn		The second of th	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuati Cost or end-of-year marke	
(1) Financial derivatives	23,512,086.		
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
(I)			
A STATE OF THE STA	23,512,086.		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments - Program Related. See Form		. 12	
	The second secon	(c) Method of valuati	on!
(a) Description of investment type	(b) Book value	Cost or end-of-year mark	et value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			47 - 45 - 4
(8)			!
(9)	II.,		
(10)		3_	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)		- 15.1	
Part IX Other Assets. See Form 990, Part X, line	15.		
	scription		(b) Book value
(1)		•	
(2)			
(3)			
(4)			
(5)			
(6)			9
		(*)	
(8)			*
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Part X Other Liabilities. See Form 990, Part X, li			
1. (a) Description of liability	(b) Book value	原表现别是否是还然所以的正验	a li sul ci za seglit
(1) Federal income taxes	, , , , , , , , , , , , , , , , , , ,		
(2) CAPITAL LEASE OBLIGATION-CURRENT	2,898,6	523.	
(3) CAPITAL LEASE OBLIGATION-LONG TERM	10,0		
(4) RENT ABATEMENT	156,7		
1 - 3 - 2	130,7		
(5)			
(6)			
(7)			
(8)			
(9)		Stot Ward in the set sheet	
(10)		—— 外部在中华美国的	
(11)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	▶ 3,065,4	64.	

WORLD RESOURCES INSTITUTE

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

Schedule	9 D (Form 990) 2011	Anna Co.		Page 4
Part >	Reconciliation of Change in Net Assets from Form 990 to Audited Financial Staten	nent	S	45 500 042
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	-	45,502,243.
2	Total expenses (Form 990, Part IX, column (A), line 25)	.2		43,950,960.
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3		1,551,283.
4	Net unrealized gains (losses) on investments	4		3,403,647.
5	Donated services and use of facilities	5		
6	Investment expenses	6		
7	Prior period adjustments	7		
8	Other (Describe in Part XIV.)	8		
9	Total adjustments (net), Add lines 4 through 8	9		3,403,647.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	10		4,954,930.
Parit	Reconciliation of Revenue per Audited Financial Statements With Revenue per Re	turn		
1	Total revenue, gains, and other support per audited financial statements		1	49,277,772.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
	Net unrealized gains on investments 2a 3,403,64	47.		
b	Donated services and use of facilities 2b			
	Recoveries of prior year grants 2c		- 1	
ď	Other (Describe in Part XIV.)	18.	.	
	Add lines 2a through 2d		2e	3,880,665.
3	Subtract line 2e from line 1		3	45,397,107.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a 105, 1	36.		
b	Other (Describe in Part XIV.)			8
	Add lines 4a and 4b]	4c	105,136.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	[5	45,502,243.
Dent	Reconciliation of Expenses per Audited Financial Statements With Expenses per	Retu	rn	
1	Total expenses and losses per audited financial statements		1	44,322,842.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities 2a 2a			
b	Prior year adjustments 2b		- 1	
c	Other losses 2c			
d	Other losses Other (Describe in Part XIV.) 2c 2d 477, 0	18.		
e	Add lines 2a through 2d		2e	477,018.
3	Subtract line 2e from line 1		3	43,845,824.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a 105, 1	136.		
b	Other (Describe in Part XIV.)			
c			4 c	105,136.
5	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.).		5	43,950,960.
Dar	VIV Supplemental Information			
Canan	lote this part to provide the descriptions required for Part II lines 3, 5, and 9; Part III, lines 1a and 4;	Part l'	V, line	s 1b and 2b;
Part V	, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also con	npiete	e this	part to provide
any a	dditional information.			
SEE	PAGE 5			
-			Sci	nedule D (Form 990) 2011

Part XIV Supplemental Information (continued)

ESCROW OR CUSTODIAL ACCOUNT LIABILITY

SCHEDULE D, PART IV, LINE 2B

THE INSTITUTE HELD \$15,687 OF PASS-THROUGH FUNDING FOR ANOTHER ORGANIZATION. THE FUNDS WERE FOR A CELINE COUSTEAU EVENT (THE OCEAN INSPIRATION EVENT).

INTENDED USES OF ENDOWMENT FUNDS

SCHEDULE D, PART V, LINE 4

PROCEEDS FROM THE ENDOWMENTS ARE TO BE USED TO FUND THE OPERATIONS. THE ORGANIZATION HAS THREE ENDOWMENTS. THE LARGEST IS \$25,000,000 FROM THE MACARTHUR FOUNDATION. THE TWO SMALLER ENDOWMENTS ARE TO FUND INTERNSHIPS AT THE ORGANIZATION.

SCHEDULE D, PART X, LINE 2

FIN 48 FOOTNOTE

THE INSTITUTE IS EXEMPT FROM FEDERAL INCOME TAXES UNDER THE PROVISIONS OF SECTION 501(C)3 OF THE INTERNAL REVENUE CODE. NO MATERIAL TAXABLE UNRELATED BUSINESS INCOME WAS GENERATED AND, ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS BEEN MADE IN THE ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS.

THE INSTITUTE FOLLOWS THE ACCOUNTING GUIDANCE THAT CREATES A SINGLE MODEL TO ADDRESS UNCERTAINTY IN TAX POSITIONS AND CLARIFIES ACCOUNTING FOR INCOME TAXES BY PRESCRIBING THE MINIMUM RECOGNITION THRESHOLD A TAX POSITION IS REQUIRED TO MEET BEFORE BEING RECOGNIZED IN ITS CONSOLIDATED FINANCIAL STATEMENTS. UNDER THE REQUIREMENTS OF THIS GUIDANCE, ORGANIZATIONS COULD NOW BE REQUIRED TO RECORD AN OBLIGATION AS THE RESULT

Schedule D (Form 990) 2011

Part XIV Supplemental Information (continued)

OF TAX POSITIONS THEY HAVE HISTORICALLY TAKEN ON VARIOUS TAX EXPOSURE ITEMS. THE INSTITUTE IS NOT REQUIRED TO RECORD SUCH AN OBLIGATION.

SCHEDULE D, PART XII, LINE 2D

OTHER REVENUE

RECLASS OF FUNDRAISING EXPENSES: \$477,018.

SCHEDULE D, PART XIII, LINE 2D

OTHER EXPENSES

RECLASS OF FUNDRAISING EXPENSES: \$477,018.

WRI

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047 **Open to Public**

Department of the Treasury Internal Revenue Service Name of the organization

Inspection Employer identification number

52-1257057

WORLD RESOURCES INSTITUTE				32-1237037	
Part I General Information of Form 990, Part IV, line 14	b.			28	red "Yes" to
1 For grantmakers. Does the organ	nization mainta	in records to s	ubstantiate the amount of	its grants and other	
assistance, the grantees' eligibilit	ty for the grant	ts or assistance	e, and the selection criteri	a used to award the	
grants or assistance?					X Yes No
2 For grantmakers. Describe in assistance outside the United Sta		ganization's p	rocedures for monitoring	the use of its grants a	and other
3 Activities per Region. (The follow	dan Dari I Bas	2 table oon b	a duplicated if additional sn	ace is needed)	
3 Activities per Region. (The follow (a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
		rogion		2.8	,
(1) EAST ASIA AND THE PACIFIC			GRANTMAKING		775,934.
(1) EAST ASTA AND THE FACTIFIC			Old Millian Millian		
(2) EUROPE			GRANTMAKING		505,498.
				8	
(3) NORTH AMERICA			GRANTMAKING		1,858,346.
Table 2			A 400		2,896.
(4) RUSSIA/INDEPENDENT STATES	S		GRANTMAKING	SUPPORT ENVIRONMENT	2,090.
(6)					2,803,017.
(5) SOUTH AMERICA	*		GRANTMAKING		2/003/0211
(6)			GRANTMAKING		224,407.
(6) SOUTH ASIA	-	-	GRANIPARING		
(7) SUB-SAHARAN AFRICA			GRANTMAKING		1,151,855.
(1) SUB-SARAKAN AFRICA					
(8)					
(9)					
5				97	
(10)					
(11)					
(11)					1
(12)					
(13)				•	
(14)			,		
(46)			(2)		
(15)					
(16)				·	
<u> </u>					
(17)					
3a Sub-total					7,321,953.
b Total from continuation			±		
sheets to Part I					

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

c Totals (add lines 3a and 3b)

Schedule F (Form 990) 2011

7,321,953.

Schedule F (Form 990) 2011 Part II

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Check this box if no one recipient received more than \$5,000. ▶	Part II can be duplicated if additional space is needed.

	Part II can be duplicated if additional space is needed	additional space is	s needed.						
1 (a) orga	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
				EXPAND ECON.					
(F)			EAST ASIA/PACIFIC	THROUGH ENVR	222,692.	EFT OR WIRE			
				PROTECT CLIM					
(2)			EAST ASIA/PACIFIC	GREENHOUSE G	127,323.	EFT OR WIRE			
				REVERSE RAPI					
(3)			EAST ASIA/PACIFIC	DEGRAD. OF E	89,970.	EFT OR WIRE			
				SUPPORT ENVI					
(4)			EAST ASIA/PACIFIC	EQUITABLE DE	335,949.	EFT OR WIRE			
				PROMOTE ENVI					
(5)			EUROPE/ICELAND/GREENLAND	TRANSPORT SO	255,788.	EFT OR WIRE			
A CONTRACTOR OF THE PARTY OF TH				PROTECT CLIM					,
(9)			EUROPE/ICELAND/GREENLAND	GREENHOUSE G	22,500.	EFT OR WIRE			
				REVERSE RAPI				6	
(5)			EUROPE/ICELAND/GREENLAND	OF ECOSYSTEM	104,451.	EFT OR WIRE			
				SUPPORT ENVI					6
(8)			EUROPE/ICELAND/GREENLAND	EQUITABLE DE	122,759.	EFT OR WIRE			
				EXPAND ECON.				,	
(6)			NORTH AMERICA	THROUGH ENVI	.000,000	EFT OR WIRE			
				PROMOTE ENVI					
(10)			NORTH AMERICA	TRANSPORT SO	1,754,246.	EFT OR WIRE			
	一 一 一 一 一 一 一 一 一 一 一 一 一 一 一 一 一 一 一			REVERSE RAPI					
(11)	東京の のできる はいかん		NORTH AMERICA	OF ECOSYSTEM	54,100.	EFT OR WIRE			
				EXPAND ECON.					
(12)			SOUTH AMERICA	THROUGH EVIR	317,710.	EFT OR WIRE			
				PROMOTE ENVI			*: :4:		
(13)			SOUTH AMERICA	TRANSPORT SO	2,094,928.	EFT OR WIRE			
				PROTECT CLIA					
(14)			SOUTH AMERICA	GREENHOUSE G	15,000.	EFT OR WIRE			
				PROTECT CLIA					
(15)			SOUTH ASIA	GREENHOUES G	150,226.	EFT OR WIRE			
	STATE OF THE PARTY		8	SUPPORT ENVI					
(16)			SOUTH ASIA	EQUITABLE DE	74,181.	EFT OR WIRE			

 ² Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt
 by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter.
 3 Enter total number of other organizations or entities.

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PAGE 35

Schedule F (Form 990) 2011

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WORLD RES	WORLD RESOURCES INSTITUTE
Schedule F (Schedule F (Form 990) 2011
PartI	Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990.
	Part IV, line 15, for any recipient who received more than \$5,000. Check this box if no one recipient received more than \$5,000
	Part II can be duplicated if additional space is needed.

500000000000000000000000000000000000000	000000000000000000000000000000000000000							
(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			PROTECT CLIM					
(1)	Total Statement of the	SUB-SAHARAN AFRICA	GREENHOUSE G	103,933.	EFT OR WIRE			
			REVERSE RAPI					
(2)		SUB-SAHARAN AFRICA	OF ECOSYSTEM	793,470.	EFT OR WIRE			
			REVERSE RAPI					
(3)		SOUTH AMERICA	OF ECOSYSTEM	50,667.	EFT OR WIRE			
			SUPPORT ENVI					
(4)		SOUTH AMERICA	EQUITABLE DE	324,712.	EFT OR WIRE			
			SUPPORT ENVI					
(5)		SUB-SAHARAN AFRICA	EQUITABLE DE	254,452.	EFT OR WIRE			
(9)								
(2)								
(6)								
(6)						81 22		
(10)								
(11)								
(12)						142		
(13)						E		
(14)			*					
(15)						₹? @	v	
(16)								
2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter.	anizations listed abo	ve that are recognized as vided a section 501(c)(3)	s charities by the fequivalency letter	oreign country, reco	ognized as tax-e	xempt		76.
3 Enter total number of other organizations or entities	ations or entities					A		
1							Schedule F	Schedule F (Form 990) 2011

JSA 1E1275 1.000

WORLD RESOURCES INSTITUTE

Schedule F (Form 990) 2011

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. Part III

Schedule F (Form 990) 2011 (h) Method of valuation (book, FMV, appraisal, other) (g) Description of non-cash assistance (f) Amount of non-cash assistance (e) Manner of cash disbursement (d) Amount of cash grant (c) Number of recipients (b) Region (a) Type of grant or assistance (16) (18)(14) (15) (17) 6) (11) (13) (5) (8) (10)(12) Ξ (2) 3 (4) (9) 0

1E1276 1,000 JSA

9:02:45 AM 90340H 649C 2/12/2013 WORLD RESOURCES INSTITUTE

"Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions

for Form 5713)

Schedule F (Form 990) 2011

X

Yes

Schedule F (Form 990) 2011

Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

PROCEDURE FOR MONITORING USE OF GRANT FUNDS OUTSIDE U.S.

SCHEDULE F, PART I, LINE 2

MONITORING GRANT FUNDS IS DONE THROUGH A COMBINATION OF REVIEWING REQUIRED PROGRESS AND FINANCIAL REPORTS SUBMITTED BY ALL SUBRECIPIENTS, RANDOM SITE VISITS TO SUBRECIPIENTS TO REVIEW FINANCIAL AND PROJECT RECORDS AND OBSERVE OPERATIONS, AND REQUIRING AUDITS OF SUBRECIPIENTS, IN ACCORDANCE WITH OMB CIRCULAR A-133.

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding
Fundraising or Gaming Activities
Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ. See separate instructions.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Open to Public Inspection

Name of the organization					Employer identification	n number
WORLD RESOURCES INSTITUTE					52-1257057	
PartI Fundraising Activities. Cor Form 990-EZ filers are not	nplete if the organ	nization a lete this r	nswered ' oart.	'Yes" to Form 9	90, Part IV, line	17.
1 Indicate whether the organization ra				activities. Check a	all that apply.	-
a Mail solicitations	е			non-government g		
b Internet and email solicitations	f			overnment grants		
c Phone solicitations	g			sing events		
d In-person solicitations	·			9- 5- 0		
2a Did the organization have a written or key employees listed in Form 990	or oral agreement w), Part VII) or entity	vith any ind in connec	dividual (in tion with p	cluding officers, d rofessional fundra	irectors, trustees ising services?	Yes No
b If "Yes," list the ten highest paid ind compensated at least \$5,000 by the	ividuals or entities organization.	(fundraise	ers) pursua	nt to agreements	under which the	fundraiser is to be
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody o	ndraiser have or control of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			1
1						
2						
3						
4						
5						
6		*				
7						
8				,		
9			V:			
10	1 2					
10						
Total	ation is registered	or license	▶ d to solici	t contributions or	has been notified	l it is exempt from
registration or licensing.						
						control of the control of the state of the s

)-	'n	^	•
	C	ч	C	L

Pa	Fundraising Events. Com than \$15,000 of fundraising gross receipts greater than	plete if the organization answ event contributions and gross \$5,000.	ered "Yes" to Form 99 s income on Form 990-	0, Part IV, line 18, or i EZ, lines 1 and 6b. L	reported more List events with
-	gross rescripto greater than	(a) Event #1 DINNER	(b) Event #2	(c) Other Events	(d) Total events (add col. (a) through col. (c))
ø)		(event type)	(event type)	(total number)	001. (0))
Revenue	1 Gross receipts	1,021,050.			1,021,050.
Rev	contributions				131,000.
	3 Gross income (line 1 minus line 2)	890,050.			890,050.
	4 Cash prizes				-
	5 Noncash prizes				
enses	6 Rent/facility costs				
Direct Expenses	7 Food and beverages				
Dire	8 Entertainment				
	9 Other direct expenses	477,018.			477,018.
	10 Direct expense summary. Add li	nes 4 through 9 in column (d)	*********		(477,018.)
	11 Net income summary. Combine				413,032.
li-E	Gaming. Complete if the than \$15,000 on Form 9	organization answered "Y 990-EZ, line 6a.	es" to Form 990, Par	tiv, line 19, or repo	orted more
Revenue		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Reve	1 Gross revenue				
ses	2 Cash prizes				
Direct Expenses	3 Noncash prizes				
Direct [4 Rent/facility costs				
5 -4	5 Other direct expenses			30	
	6 Volunteer labor	Yes%	Yes% No	Yes%	5
	7 Direct expense summary. Add I	ines 2 through 5 in column (d))		()
	8 Net gaming income summary. (Combine line 1, column d, and	d line 7		
	a Is the organization licensed to ope		of these states?		
10:	a Were any of the organization's gal	ming licenses revoked, suspe	ended or terminated duri	ing the tax year?	, Yes No
_				Schedule	G (Form 990 or 990-EZ) 2011

52-1257057

Page (Yes No
Yes No
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Schedule G (Form 990 or 990-EZ) 2011

WRI

SCHEDULE Form 990)

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22. Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

▶ Attach to Form 990.

1545-0047	
OMB No.	200
J	

Open to Public Inspection

DEGRAD, OF ECOSYSTEM EGRED. OF ECOSYSTEM DEGRAD. OF ECOSYSTEM Š PROTECT ENVIRONMENT (h) Purpose of grant or assistance ECISION EQUITY SREENHOUSE GAS REVERSE RAPID REVERSE RAPID REVERSE RAPID Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. X Yes Employer identification number LIMATE PROTECT LIMATE ROTECT 52-1257057 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and (g) Description of non-cash assistance (f) Method of valuation (book, FMV, appraisal, other) (e) Amount of non-cash assistance 17,400. 9,928 287,882 174,000. 92,899 32,069 (d) Amount of cash grant 474,000 (c) IRC section if applicable 501(C)(3) 501(C)(3) 501 (C) (3) 501(C)(3) 501(C)(3) 501(C)(3) 501(C)(3) Part II can be duplicated if additional space is needed 22-3211448 15-4842260 91-1158970 71-0603560 13-3377893 75-6001870 52-1654284 (b) EIN (6) TEXAS INSTITUTE FOR APPLIED ENVIRONMENTAL 665 BROADWAY, 5TH FLR NEW YORK, NY 10012 2121 CRYSTAL DRIVE ARLINGTON, VA 22202 (a) Name and address of organization or government (2) ENVIRONMENTAL INVESTIGATION AGENCY (1) ADVANCED CONSERVATION STRATEGIES PO BOX 53343 WASHINGTON, DC 20009 1424 4TH AVE STE 300 SEATTLE, WA WORLD RESOURCES INSTITUTE P.O. BOX 1201 MIDWAY, UT 84049 PO BOX 1401 LAMOILLE, NV 89828 (4) LANDESA RURAL DEVELOPMENT (3) GREEN COMMUNITY VENTURES (7) WINROCK INTERNATIONAL (5) RAINFOREST ALLIANCE Name of the organization Part

9:02:45 AM 161288 1.30340Н 649С 2/12/2013

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Enter total number of other organizations listed in the line 1 table

43

Schedule I (Form 990) (2011)

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

6

10)

8

11

(12)

WORLD RESOURCES INSTITUTE

Schedule 1 (Form 990) (2011)

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

Part III can be auplicated if additional space is fleeded.	מכם וא וובבחבח.				
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
-					
c					5
1 (
77	t				
4					
ıcı	11				
9					
7					7.1
Part W Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional Information.	his part to pro	vide the informa	ation required in	Part I, line 2, and an	y other additional information.

PROCEDURE FOR MONITORING USE OF GRANT FUNDS INSIDE U.S.

SCHEDULE I, PART I, LINE 2

MONITORING GRANT FUNDS IS DONE THROUGH A COMBINATION OF REVIEWING REQUIRED SUBRECIPIENTS, RANDOM SITE WITH OMB CIRCULAR A-133. ALL OF THE ORGANIZATION'S SUBGRANTS ARE MADE TO OBSERVE OPERATIONS, AND REQUIRING AUDITS OF SUBRECIPIENTS, IN ACCORDANCE FURTHER ITS TAX EXEMPT PURPOSE AND MISSION. ALL OF THESE ORGANIZATIONS VISITS TO SUBRECIPIENTS TO REVIEW FINANCIAL AND PROJECT RECORDS AND WERE WORKING ON ISSUES WHICH FURTHER WRI'S MISSION PROGRESS AND FINANCIAL REPORTS SUBMITTED BY ALL

Schedule I (Form 990) (2011)

ASC

SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990,

Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

Part	Questions Regarding Compensation			
¥			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
	Discretionary spending account			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to	1b		
2	explain	מו		
2	directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		
	directors, trustees, and the GEO/Executive Director, regarding the items checked in line has			
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the		2	
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Executive Director. Explain in Part III.		1	
	Compensation committee Written employment contract		11	
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee		Jan 1	
	3			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:	1,7	*	
а	Receive a severance payment or change-of-control payment?	4a	Х	
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	W-	1	
	± ^g	AL LINE	10	
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.	V 13	100	
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any		Ч	
	compensation contingent on the revenues of:			
a	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:		ļ.	
a	The organization?	6a		X
b	Any related organization?	6b		X
	If "Yes" to line 6a or 6b, describe in Part III.		20	
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed	2000		
	payments not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			*
	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

Schedule J (Form 990) 2011

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Part II

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		· (B) Breakdown of	of W-2 and/or 1099-MISC compensation	compensation	Acc toomosts a (O)	oldexetack (C)	(E) Total of columns	(E) Companiation
(A) Name		(i) Base compensation		(iii) Other reportable compensation	other deferred compensation	benefits	(a)-(j)(a)	reported as deferred in prior Form 990
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Schedule J (Form 990) 2011

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII. Part |

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	of W-2 and/or 1099-MISC compensation	compensation	(C) Retirement and	(D) Nontaxable		(F) Compensation
(A) Name	20	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation		(B)(l)-(D)	reported as deferred in prior Form 990
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Schedule J (Form 990) 2011

Part | | Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Schedule J (Form 990) 2011

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Employer identification number 52-1257057

Name of the organization

WORLD RESOURCES INSTITUTE

FORM 990, PART III, LINE 1

ORGANIZATION'S MISSON

TO MOVE HUMAN SOCIETY TO LIVE IN WAYS THAT PROTECT EARTH'S ENVIRONMENT AND ITS CAPACITY TO PROVIDE FOR THE NEEDS AND ASPIRATIONS OF CURRENT AND FUTURE GENERATIONS.

FORM 990, PART III, LINE 4A

PROGRAM SERVICES

EVERY PROJECT UNDERTAKEN BY WRI CONTRIBUTES TO ONE OR MORE OF THE FOLLOWING GOALS:

PEOPLE AND ECOSYSTEMS: REVERSE RAPID DEGRADATION OF ECOSYSTEMS AND
ASSURE THEIR CAPACITY TO PROVIDE HUMANS WITH NEEDED GOODS AND SERVICES.
MARKET AND ENTERPRISE: HARNESS MARKETS AND ENTERPRISE TO EXPAND ECONOMIC
OPPORTUNITY AND PROTECT THE ENVIRONMENT.

CLIMATE PROTECTION: PROTECT THE GLOBAL CLIMATE SYSTEM FROM FURTHER HARM

DUE TO EMISSIONS OF GREENHOUSE GASES AND HELP HUMANITY AND THE NATURAL

WORLD ADAPT TO UNAVOIDABLE CLIMATE CHANGE.

GOVERNANCE: EMPOWER PEOPLE AND SUPPORT INSTITUTIONS TO FOSTER ENVIRONMENTALLY SOUND AND SOCIALLY EQUITABLE DECISION-MAKING.

WITH A STAFF OF OVER 200 SCIENTISTS, ECONOMISTS, POLICY EXPERTS, BUSINESS ANALYSTS, STATISTICIANS, LAWYERS, AND MAPMAKERS, AND NEARLY 400 PARTNER ORGANIZATIONS AROUND THE WORLD, WRI ADMINISTERS ITS ACTIVITIES THROUGH THE SEVEN PROGRAMS DESCRIBED BELOW.

EMBARQ PROGRAM: EMBARQ CATALYZES AND HELPS IMPLEMENT SOCIALLY,
FINANCIALLY, AND ENVIRONMENTALLY SUSTAINABLE TRANSPORT SOLUTIONS TO
IMPROVE QUALITY OF LIFE IN CITIES. WORKING THROUGH PUBLIC-PRIVATE
PARTNERSHIPS WITH POLITICALLY AND FINANCIALLY EMPOWERED DECISION MAKERS
IN MAJOR CITIES AROUND THE WORLD, EMBARQ REDUCES THE COST, RISK, TIME,
AND COMPLEXITY OF FINDING AND IMPLEMENTING SUSTAINABLE TRANSPORT
SOLUTIONS. EMBARQ HAS CREATED CENTERS FOR SUSTAINABLE TRANSPORT IN
MEXICO, BRAZIL, TURKEY AND THE ANDEAN REGION, WHICH MANAGE ITS DAY TO DAY
INTERACTIONS WITH LEADERSHIP OF CITIES IN THOSE REGIONS, AND HAS
SIGNIFICANT PROJECT ACTIVITIES IN INDIA AND CHINA. TYPICAL SOLUTIONS
WHICH EMBARQ HELPS CITIES ACHIEVE INCLUDE: CLEAN FUELS/CLEAN VEHICLES
STRATEGIES; IMPROVED TRANSIT SERVICES SUCH AS BUS RAPID TRANSIT, DEMAND
MANAGEMENT AND NON-MOTORIZED TRANSPORT.

FORM 990, PART III, LINE 4B

PROGRAM SERVICES

PEOPLE AND ECOSYSTEMS PROGRAM: WORKS TO DEVELOP AND PROMOTE STRATEGIES TO REVERSE RAPID DEGRADATION OF ECOSYSTEMS AND ASSURE THEIR CAPACITY TO PROVIDE HUMANS WITH NEEDED GOODS AND SERVICES. THESE STRATEGIES EMPHASIZE MULTI-SCALE APPROACHES TO MANAGING ECOSYSTEMS, STRESS THE IMPORTANCE OF ECOSYSTEM BENEFITS TO PEOPLE, AND RELY ON PARTNERSHIPS TO CREATE LASTING SOLUTIONS. STAFF WORK IN TWO FOCAL AREAS: (1) MAINSTREAMING ECOSYSTEM SERVICES (THE BENEFITS PEOPLE OBTAIN FROM NATURE) AND (2) FOREST LANDSCAPE INFORMATION. THE FIRST WORKS TOWARD A WORLD IN WHICH GOVERNMENTS AND BUSINESSES VALUE AND INVEST IN ECOSYSTEMS-FORESTS,

Employer identification number

52-1257057

WETLANDS, CORAL REEFS, ETC.-IN ORDER TO SECURE ECONOMIC GROWTH AND PEOPLE'S WELL BEING. THE FOREST TEAM WORKS TO ENABLE GOVERNMENTS, BUSINESSES, AND CIVIL SOCIETY TO ACT UPON BETTER AND MORE WIDELY SHARED INFORMATION TO STRENGTHEN THE MANAGEMENT OF WORKING FORESTS, REDUCE DEFORESTATION, AND SAFEGUARD PRIMARY FOREST IN FOREST-RICH REGIONS.

FORM 990, PART III, LINE 4C

PROGRAM SERVICES

CLIMATE, ENERGY AND POLLUTION PROGRAM: FOCUSES ON REDUCING THE RISK OF CLIMATE CHANGE IN WAYS THAT DRIVE SUSTAINABLE DEVELOPMENT. PROJECTS INCLUDE DEVELOPING APPROACHES FOR GLOBAL AGREEMENTS TO REDUCE GREENHOUSE GAS EMISSIONS AND ADAPT TO CLIMATE CHANGE; US CLIMATE POLICY EFFORTS AT THE LOCAL, STATE AND NATIONAL LEVEL; AND ACTIVE ENGAGEMENT WITH THE BUSINESS COMMUNITY. THE PROGRAM DEVELOPS AND MAINTAINS TOOLS AND DATABASES, DESIGNS BUSINESS MODELS, AND CONVENES STAKEHOLDER GROUPS TO PROVIDE ADVICE TO ALL LEVELS OF GOVERNMENT AND CIVIL SOCIETY.

FORM 990, PART III, LINE 4D

OTHER PROGRAM SERVICES

INSTITUTIONS AND GOVERNANCE PROGRAM: BY PARTNERING WITH GOVERNMENTAL AND NON-GOVERNMENTAL ORGANIZATIONS IN MORE THAN 50 COUNTRIES, IGP PROMOTES GREATER TRANSPARENCY, INCLUSIVENESS, AND ACCOUNTABILITY IN ENVIRONMENT AND DEVELOPMENT DECISIONS. IGP'S CURRENT PROJECTS PROMOTE SYSTEMIC IMPROVEMENTS IN ACCESS TO INFORMATION, PUBLIC PARTICIPATION AND ACCESS TO JUSTICE; IMPROVE GOVERNANCE IN THE ELECTRICITY SECTOR AND IN FOREST MANAGEMENT IN THE CONTEXT OF LOW CARBON DEVELOPMENT; STRENGTHEN THE

ENVIRONMENTAL AND SOCIAL STANDARDS AND SAFEGUARDS OF INTERNATIONAL

FINANCIAL INSTITUTIONS, INCLUDING THOSE BASED IN EMERGING ECONOMIES; AND

PROMOTE STRONG RIGHTS OVER LAND AND NATURAL RESOURCES FOR RURAL

POPULATIONS, PARTICULARLY IN AFRICA.

MARKET & ENTERPRISE PROGRAM: WRI'S MARKETS AND ENTERPRISE GROUP PRODUCES ECONOMICALLY SOUND POLICIES, BOLD VISION, AND PRACTICAL SOLUTIONS IN COLLABORATION WITH THE BUSINESS COMMUNITY. TO CHANNEL THE PRIVATE SECTOR TO INCORPORATE ENVIRONMENTAL AND SOCIAL OPPORTUNITIES INTO CORE BUSINESS STRATEGIES, WE EMPLOY THE FOLLOWING APPROACHES:

BUILD MARKET DEMAND: EXPAND THE MARKET FOR GOODS AND SERVICES THAT

PROTECT THE CLIMATE AND ECOSYSTEMS -- SUCH AS GREEN POWER, CERTIFIED

FOREST PRODUCTS, AND RESPONSIBLY MINED METALS -- BY ENABLING THE

ENVIRONMENT FOR THESE PRODUCTS TO GROW AND BY DEVELOPING COST-COMPETITIVE

PROCUREMENT STRATEGIES.

CREATE SUSTAINABLE ENTERPRISES: DEMONSTRATE NOT ONLY A NEW WAY OF DOING BUSINESS, BUT ALSO THE POWER OF THE PRIVATE SECTOR TO REDUCE POVERTY AND PROTECT THE ENVIRONMENT. ENABLE ENTREPRENEURS AND CORPORATIONS TO DEVELOP PROFITABLE BUSINESS APPROACHES TO CLIMATE CHANGE, ECOSYSTEM DEGRADATION, AND IMPROVING PEOPLE'S LIVES.

TOOLS AND ANALYSIS: WRI HAS DEVELOPED TOOLS AND DATABASES TO GIVE CORPORATIONS, NGOS, AND ENTREPRENEURS FROM ACROSS THE GLOBE ACCESS TO THE MODELS AND IDEAS THEY NEED FOR SUCCESS.

PROMOTE GREEN INVESTING: CHANGE HOW FINANCIAL MARKETS VALUE COMPANIES BY MAKING THE INCORPORATION OF ENVIRONMENTAL VALUE AND RISK INTO INVESTMENT

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Employer identification number 52-1257057

DECISIONS STANDARD PRACTICE AS A MEANS TO INFLUENCE CORPORATE PERFORMANCE AND STRATEGY.

SPECIAL STUDIES AND INNOVATION PROGRAM: UNDERTAKES OR MENTORS NEW

ACTIVITIES DESIGNED TO FOSTER INNOVATION ACROSS THE INSTITUTE. ACTIVITIES

FOCUS ON NEW PROJECTS, COUNTRIES OR OBJECTIVES, AND ON NEW TOOLS AND

CAPACITIES IN AREAS SUCH AS MODELING AND COMMUNICATIONS.

EXTERNAL RELATIONS PROGRAM:

MANAGES WRI'S EFFORTS TO COMMUNICATE ITS WORK TO DIVERSE AUDIENCES,
INCLUDING GOVERNMENTS, CORPORATIONS, AND INTERNATIONAL ORGANIZATIONS TO
SUPPORT THE ACCOMPLISHMENT OF THE OBJECTIVES OUTLINED IN PROGRAM PLANS.
IN ADDITION, WE SEEK WAYS OF ENHANCING WRI'S OVERALL PROFILE THROUGH
CONTINUED ATTENTION TO COMMUNICATION OPPORTUNITIES. WE UTILIZE A WIDE
VARIETY OF MECHANISMS TO COMMUNICATE WRI'S WORK APPROPRIATE TO THE GOALS
OF EACH PROGRAM; WE ARE CONSTANTLY EXPLORING NEW MEANS OF COMMUNICATING
OUR WORK MORE EFFECTIVELY TO KEY AUDIENCES.

DESCRIPTION	GRANTS	EXPENSES
INSTITUTIONS & GOVERNANCE PROGRAM	\$ 1,402,830	\$ 4,757,775
MARKET & ENTERTPRISE PROGRAM	\$ 590,402	\$ 3,232,637
SPECIAL STUDIES & INNOVATION PROGRAM		\$ 1,546,579
EXTERNAL RELATIONS PROGRAM	2	\$ 1,846,512
TOTALS	\$ 1,993,232	\$ 11,383,503

FORM 990, PART VI, LINE 11A

FORM 990 REVIEW

THE INSTITUTE'S MANAGEMENT REVIEWED A DRAFT OF THE FORM 990 WHICH WAS

PREPARED BY WRI'S EXTERNAL ACCOUNTING ADVISORS. THE ORGANIZATION SHARED A

COPY OF THE FORM 990 WITH ITS BOARD OF DIRECTORS BEFORE FILING THE RETURN

WITH THE IRS. COMMENTS FROM BOARD MEMBERS ARE SENT TO THE CFO OR

CONTROLLER. A DEADLINE IS GIVEN FOR BOARD MEMBERS TO RESPOND IF THE DRAFT

IS MADE AVAILABLE AFTER THE BOARD MEETING. IF THE DRAFT IS AVAILABLE

BEFORE A BOARD MEETING, IT IS GIVEN OUT AT THE MEETING.

FORM 990, PART VI, LINE 12C

CONFLICT OF INTEREST POLICY

BOARD MEMBERS: A COPY OF CONFLICT OF INTEREST FORM IS GIVEN TO BOARD

MEMBERS ANNUALLY WITH LIST OF VENDORS THAT WE DO BUSINESS WITH. EACH

BOARD MEMBER SIGNS THE FORM LETTING THE ORGANIZATION KNOW IF THERE ARE

ANY CONFLICTS. THOSE WITH CONFLICTS ARE NOT PERMITTED TO PARTICIPATE IN

ANY DELIBARATIONS AND DECISIONS AFFECTING THE SOURCE OF THE CONFLICT.

EMPLOYEES/OFFICERS: EVERY STAFF MEMBER SIGNS OFF ON A CONFLICT OF

INTEREST FORM. OFFICERS AND MANAGEMENT TEAM ARE SUPPOSED TO RE-SIGN

CONFLICT OF INTEREST FORMS EACH CALENDAR YEAR. STAFF MEMBERS ARE

DIRECTED TO RAISE QUESTIONS TO THEIR IMMEDIATE SUPERVISORS OR PROGRAM

DIRECTORS/VPS IF THEY HAVE A QUESTION ON AN ACTIVITY WHICH THEY THINK

MIGHT POSE A CONFLICT OF INTEREST. HUMAN RESOURCES STAFF IS AVAILABLE TO

ASSIST WITH QUESTIONS.

ANY PROGRAM DIRECTOR OR VP CAN DETERMINE THAT THERE IS A CONFLICT OF
INTEREST AND REQUEST THAT THE ACTIVITIES STOP. THE CONFLICT OF INTEREST
POLICY SPECIFIES THAT THE STAFF MEMBER IS PROHIBITED FROM PARTICIPATING
IN THE DELIBERATIONS PROCESS IF THEIR ACTIVITY IS IN QUESTION. HUMAN
RESOURCES STAFF INFORM STAFF WHEN THERE IS A CONFLICT OF INTEREST AND
ASSIST WITH ENSURING COPMLIANCE.

FORM 990, PART VI, LINE 15B

COMPENSATION DETERMINATION

THE ORGANIZATION BRINGS IN INDEPENDENT CONSULTANTS PERIODICALLY TO DO A COMPARATIVE REVIEW OF ITS SALARY STRUCTURE AND ALSO REVIEWS SALARY SURVEYS. THE MANAGING DIRECTOR SETS PAY INCREASES FOR ALL DEPARTMENT HEADS; THE PRESIDENT DOES THE SAME FOR THE MANAGING DIRECTOR, CFO, AND ALL VP'S; THE BOARD OF DIRECTORS DOES THE SAME FOR THE PRESIDENT. THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS DETERMINES THE PRESIDENT'S ANNUAL SALARY INCREASES AND BONUSES AS APPROPRIATE. THE HUMAN RESOURCES DIRECTOR MAKES A RECOMMENDATION ON THE PERCENTAGE INCREASE AND BONUS AMOUNT, AND PARTICIPATES IN THE EXECUTIVE COMMITTEE OF THE BOARD MEETING WHICH EVALUATES THE PRESIDENT'S PERFORMANCE. THE HUMAN RESOURCES DIRECTOR TAKES NOTES /MINUTES OF THIS PORTION OF THE MEETING AND THESE MINUTES TO DOCUMENT THE DECISION MADE REGARDING THE PRESIDENT'S ANNUAL SALARY.

FORM 990, PART VI, LINE 19

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC TO THE EXTENT

Schedule O (Form 990 or 990-EZ) 2011 Page 2

Name of the organization
WORLD RESOURCES INSTITUTE

Employer identification number 52-1257057

REQUIRED BY LAW.

FORM 990, PART XI, LINE 5

OTHER CHANGES IN NET ASSETS

UNREALIZED GAINS \$3,403,647

ATTACHMENT 1

FORM 990, PART V, LINE 4B - FOREIGN COUNTRIES

BELGIUM

UNITED KINGDOM

CHINA

ATTACHMENT 2

FORM 990, PART VI, LINE 17 - STATES

AL, AK, AZ, AR, CA, CO, CT,

DC, FL, GA, HI, IL, KS, KY, LA, ME, MD, MA, MI,

MN, MS, MO, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA,

RI, SC, TN, UT, VA, WA, WV, WI,

ATTACHMENT 3

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS

DESCRIPTION OF SERVICES

COMPENSATION

MINDSHIFT TECHNOLOGIES

P.O. BOX 200105

PITTSBURGH, PA 15251-0105

IT SERVICE

444,202.

LANDESA RURAL DEVELOPMENT 1411 4TH AVENUE, SUITE 910 SEATTLE, WA 98010 LAND RESEARCH

287,882.

Schedule O (Form 990 or 990-EZ) 2011

Name of the organization WORLD RESOURCES INSTITUTE Employer identification number 52-1257057

ATTACHMENT 3 (CONT'D)

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

COMPENSATION DESCRIPTION OF SERVICES NAME AND ADDRESS

254,540. ACCT SFTWARE SUPPORT BI ELEMENTS 9710 TRAVILLE GATEWAY DRIVE, #282

ROCKVILLE, MD 20850

243,506. AQUEDUCT RESEARCH ISCIENCES, LLC 2155 JACKSON AVENUE ANN ARBOR, MI 48103

207,457. WEBSITE DESIGN/DEV BLUE RASTER, LLC 2200 WILSON BLVD., SUITE 210

TOTAL COMPENSATION

ARLINGTON, VA 22201-3324 1,437,587. 52-1257057

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

WORLD RESOURCES INSTITUTE Name of the organization

Part

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. ▶ See separate instructions. ▶ Attach to Form 990.

Related Organizations and Unrelated Partnerships

Open to Public

OMB No. 1545-0047

Employer identification number 52-1257057

Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

	(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state	(d) Total income	(e) End-of-year assets	(1) Direct controlling
(4)			or toreign country)			entity
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(3)						
75J-			2			
(1)						
(2)						
77-						
(3)						
-(6)-	_(6)					
	Identification of Related Tax-Exempt Organizations (Complete if the organization constructed "Voca" to Fermi one of the Complete of the organization of the Complete of the Complete of the Organization of the Organi	a a citatia coro od				

8	ממווופ מוכ ומא אכמו.)					
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?
						Yes
(1) WOKLD RESOURCES INSTITUTE FUND 52-1464425 10 G STREET, NE WASHINGTON, DC 20002	SUPPORT	DC	501(C) (3) 11-I	11-I	WRI	
(3)					74	
(4)						6
(5)						
(6)						
(7)						
For Paperwork Reduction Act Notice, see the Instructions for Form 990.					Schedul	Schedule R (Form 990) 2011

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PAGE 58

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Schedule R (F	

Z age	(k) Percentage ownership								(h) Percentage ownership	100.0000	100.0000				700	Schedule R (Form 990) 2011
ine 34	General or managing partner?							, Part IV,	(g) Share of end-of-year assets						(ule R (Fo
10, Part IV, Ii	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)							o Form 990,								Sched
to Form 99	Otsprepordows allocatom? A							red "Yes" t	(1) Share of total income							
Form 990) 2011 Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34	Share of end-of-year alterations assets Area Area (h)							anization answe the tax year.)	(c) Type of entity (C corp, S corp, or trust)	C CORP	C CORP	11	×			
	(1) Share of total income	Pa .	-					Trust (Complete if the organization ans corporation or trust during the tax year.)	(d) Direct controlling entity	WRI	WRI				,	
Complete if th	nership during th (e) Predominant Income (related, unrelated, excluded from tax under sections 512-514)	3			6			or Trust (Com	(c) Legal domicile (state or foreign country)	HK	5		ä		a	
Taxable as a Partnership (reated as a partn (d) Direct controlling entity		×				٠	le as a Corporation or Trust (Complete if the organization answered "Yes" to Form 990, Part IV, anizations treated as a corporation or trust during the tax year.)	(b) Primary activity	FUNCTION SUPPORT	FUNCTION SUPPORT					ii.
	(c) Legal domicile (state or foreign country)							Is Taxable		 	DISTRICT					
d Organizations	nore related orga (b) Primary activity		*			8		Related Organizations Taxabl	related organization	L L L L L L L L L L L L L L L L L L L						
Schedule R (Form 990) 2011	because it had one or more related organizations treated as a partnership during the tax year.) (a) (b) (c) (d) (d) (e) Predominant come (related organization of country) (b) (c) (d) (domicile organization of country) (c) (d) (e) Predominant income (related organization of country) (state or sections 512-514)							Identification of Related Organizations Taxable as a Corporation or	Name, address, and EIN of related organization	WRI - CHINA LIMITED	(2) WRI - ENVIRON MAN. CONSULTANCY CO. LID. NO. 6 B CHAOWAI STREET 100020 BELJING, 6 (3)					
Schedule R	Tart land	(1)	(3)	_(4)		(6)	(7)	PartIV		(1) WRI	(2) WRI NO.	(4)	(5)	(6)	(2)	

Schedule R (Form 990) 2011

Schedule R (Form 990) 2011 (d) Method of determining Yes amount involved 09 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds. 19 16 10 79 10 1 19 3 2 10 17 7 0 F 7 PAGE Loans or loan guarantees to or for related organization(s) Loans or loan guarantees by related organization(s). Exchange of assets with related organization(s).
Lease of facilities, equipment, or other assets to related organization(s). Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Performance of services or membership or fundraising solicitations for related organization(s) Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36. (c) Amount involved During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? (b) Transaction type (a–r) Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity...... Lease of facilities, equipment, or other assets from related organization(s) Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. Other transfer of cash or property from related organization(s) Reimbursement paid by related organization(s) for expenses (a) Name of other organization Gift, grant, or capital contribution to related organization(s) 9:02:45 AM 90340H 649C 2/12/2013 Part V 1E1309 1.000 Ø Ω O σ Ε 0 0 σ ㅁㄷ... E 5 3 (4) (5) (9)

Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.) Part VI

Schedule R (Form 990) 2011 Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships. (k) Percentage ownership (J) General or managing partner? Yes No (1)
Code V-UBI
amount in box 20
of Schedule K-1
(Form 1055) (h) Disproportionate allocations? Yes No (g) Share of end-of-year assets (f) Share of total income (e)
Are all partners
section
501(c)(3)
organizations?
Yes No (d)
Predominant
income (related,
unrelated, excluded
from tax under
section 512-514) (c) Legal domicile (state or foreign Primary activity **Q** Name, address, and EIN of entity (16) (14) (15) (13) (10) (11) (12) (e) 2 (9) (3) (4) 8 (5) (2) E

WRI

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Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions).