TAX RETURN FILING INSTRUCTIONS

PUBLIC INSPECTION COPY

-	
Prepared by	Grant Thornton LLP 1000 Wilson Boulevard, Suite 1400 Arlington, VA 22209
Special Instructions	Returns should be signed and dated by the appropriate officer(s). Exempt organizations are required to provide copies of their most recent Forms 990, and their Application for Recognition of Exemption (Form 1023 or 1024) for public inspection upon request. Charities must also make available Forms 990-T filed after August 17, 2006. Schedules, attachments, and supporting documents filed with Form 990-T that do not relate to the imposition of unrelated business income tax are not required to be made available for public inspection and copying (e.g. Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations and Form 8886, Reportable Transaction Disclosure Statement). Forms 990 and 990-T must be made available for the three-year period beginning on the last day prescribed for filing such return (determined with regard to any extension of time for filing). The names of any contributors should not be disclosed, so we have deleted them.
Application for Recognition of Exemption	The copy of the Application for Recognition of Exemption must include any papers submitted in support of such application and any letter or other document issued by the Internal Revenue Service with respect to such application. An organization that submitted its Form 1023 or 1024 on or before July 15, 1987 must make this form available for public inspection only if they had a copy of the Application on July 15, 1987.
Requests made in person	If the request is made in person, the organization must respond by the end of the business day.
Requests made in writing	If the request is made in writing, the organization must respond within 30 days.
Fees charged for copies	The organization can make a reasonable charge for copying and posting. The regulations limit the copying charge to that charged by the IRS for providing copies, currently \$0.20 for each page.
What if we post Form 990 on our website?	The requirement to provide copies can be eliminated if the organization posts the relevant documents on its website. The public must be able to download the documents and print them in the exact form they were filed with the IRS (except for disclosing contributors). The download must be free and use software that is available without charge. Even if the documents are posted on the web, the organization must still have a copy available for inspection at its offices.
What if we fail to comply with requests?	The IRS may impose significant monetary penalties on an organization that does not adhere to the disclosure requirements.

Cumulative e-File History 2018

Federal

Tax Return 90340H

Return Type 990

TaxpayerWorld Resources Institute

Submitted Date	2020-08-14 13:43:46
Acknowledgement Date	2020-08-14 13:56:25
Status	Accepted
Submission ID	54681420202275000000

IRS e-file Signature Authorization Erm 8879-EO OMB No. 1545-1878 for an Exempt Organization For calendar year 2018, or fiscal year beginning 10/01, 2018, and ending 09/30, 20_19 Do not send to the IRS. Keep for your records. Department of the Treasury ► Go to www.lrs.gov/Form8879EO for the latest information. Internal Revenue Service Employer identification number Name of exempt organization 52-1257057 WORLD RESOURCES INSTITUTE Name and title of officer STEVEN BARKER, VP AND CFOO Type of Return and Return Information (Whole Dollars Only) Part! Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. b Total revenue, if any (Form 990, Part VIII, column (A), line 12) . . . 1b 1a Form 990 check here ▶ b Total revenue, if any (Form 990-EZ, line 9) 2b Form 990-EZ check here b Total tax (Form 1120-POL, line 22),,,,,,,,,,,,,,,,,,,,,,,,3b Form 1120-POL check here b Tax based on investment income (Form 990-PF, Part VI, line 5), 4b Form 990-PF check here b Balance Due (Form 8868, line 3c) 5b Form 8868 check here Declaration and Signature Authorization of Officer Part II Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2018 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission. (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal. Officer's PIN: check one box only X lauthorize GRANT THORNTON LLP to enter my PIN as my signature Enter five numbers, but do not enter all zeros on the organization's tax year 2018 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2018 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, Lwill enter my PIN on the return's disclosure consent screen. Officer's signature Certification and Authentication ERO's EFIN/PIN. Enter your six-digit electronic filing identification 8 1 4 3 6 6 0 5 number (EFIN) followed by your five-digit self-selected PIN. 4 6 I certify that the above numeric entry is my PIN, which is my signature on the 2018 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. Date > 08/11/2020 **ERO Must Retain This Form - See Instructions** Do Not Submit This Form To the IRS Unless Requested To Do So Form 8879-EO (2018) For Paperwork Reduction Act Notice, see back of form.

JSA 8E1676 1.000 90340H 649C 8/11/2020 12:52:31 P Form 990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047

Department of the Treasury

► Go to www.irs.gov/Form990 for instructions and the latest information.

A F	or the	e 2018 calendar year, or tax year beginning 10/01, 201	8, and en	ding	_	09/30, 20 19
	•	C Name of organization			D Employer iden	ntification number
В	heck if ap				52-1257	7057
Г	Addre	Doing husiness as	-		1	
\vdash	chang	Number and street (or P.O. box if mail is not delivered to street address)	Room/s	uite	E Telephone nun	nber
-	+	return 10 G STREET NE			(202) 729	9 - 7600
-		return/ City or town, state or province, country, and ZIP or foreign postal code			1-4-7 /	
-	termin Amen	nated			G Gross receipts	\$ 170,161,686.
<u></u>	return				H(a) is this a grou	
L	pendi	ing			subordin ates?	? \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
_	_	SAME AS C ABOVE		1	H(b) Are all subordi	
느		tempt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or	527	+	ach a list. (see instructions)
<u> </u>		te: > WWW.WRI.ORG			H(c) Group exemp	
		of organization: X Corporation Trust Association Other		ear of forma	ation: 1982 M S	State of legal domicile: DE
P	art I	Summary	- NT-00	TON TO	TO MOUTH III	IRABNI GOGTOOM DO
	1	Briefly describe the organization's mission or most significant activities: WRI'	S MISS	TON IS	TO MOVE HI	JMAN SOCIETY TO
Activities & Governance		LIVE IN WAYS THAT PROTECT EARTH'S ENVIRONMENT A				
nar		PROVIDE FOR THE NEEDS & ASPIRATIONS OF CURRENT				
ž	1	Check this box if the organization discontinued its operations or dispositions of the organization discontinued its operations or disposition.				
ŏ	1	Number of voting members of the governing body (Part VI, line 1a)				3 26.
95 (9	4	Number of independent voting members of the governing body (Part VI, line 1b	}			4 24.
ij	5	Total number of individuals employed in calendar year 2018 (Part V, line 2a)				5 622.
Ę	6	Total number of volunteers (estimate if necessary)				<u>6</u> 28.
ĕ	7a	Total unrelated business revenue from Part VIII, column (C), line 12				7a 0.
	b	Net unrelated business taxable income from Form 990-T, line 38				7b 0.
			PY FOR		Prior Year	Current Year
•	8	Contributions and grante (Part VIII line 1b)	JBLIC	`	138,683,02	1. 158,218,478.
Ĭ	9	Program consider revenue (Port VIII) fine 2d)	ECTIO	, IL		0. 0.
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d),	ECHO		1,613,96	0. 1,614,392.
æ	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)			-62,81	9514,802.
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12			140,234,16	2. 159,318,068.
		Grants and similar amounts paid (Part IX, column (A), lines (3)			26,769,57	2. 29,591,702.
	14	Benefits paid to or for members (Part IX, column (A), line 4)			0.	
Ų)	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		42,169,70	7. 53,435,844.
Expenses	16 a	Professional fundraising fees (Part IX, column (A), line 11e)				0. 0.
ed.	ь	Total fundraising expenses (Part IX, column (D), line 25) ▶ 1,985,33	9.			
Ú	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)			35,099,12	8. 37,766,295.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)			104,038,40	7. 120,793,841.
	19	Revenue less expenses. Subtract line 18 from line 12			36,195,75	5. 38,524,227.
28	20 21 22	The state of the s			nning of Current Y	ear End of Year
anc anc	20	Total assets (Part X, line 16)			150,139,40	
‱ Ba	21	Total liabilities (Part X, line 26)			26,909,20	7. 21,165,429.
žŠ	22	Net assets or fund balances. Subtract line 21 from line 20			123,230,19	4. 162,393,826.
	irt II	Signature Block		·		
		naities of perjury, i decler that I have examined this return, including accompanying sch act, and complete. Decleration of preparer (other than officer) is based on all information of v	edules and	statements,	and to the best of	my knowledge and belief, it is
tru	e, corre	ect, and complete. Declaration of preparer (other than officer) is based on all information of v	vnich prepa	arer has any i	knowledge.	
		- Jack			0	13/2020
Sig	-	Signature of officer			Date	/
He	re	► STEVEN BARKER VP AN	D CFOC)		
		Type or print name and title				
_		Print/Type preparer's name Preparer's signature	Date)	Check	if PTIN
Paid		MARY TORRETTA May Guillo	8	/11/20:		ed P00847851
	parer	Firm's name GRANT THORNTON LLP				6-6055558
Use	Only	Firm's address >1000 WILSON BLVD, SUITE 1400 ARLINGTON, VA 22209				03-847-7500
Ma	y the	IRS discuss this return with the preparer shown above? (see instruction	18)			12/11/
_		rwork Reduction Act Notice, see the separate instructions.				Form 990 (2018)
- •	-1-0					

Form **8868**

(Rev. January 2019)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-1709

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

	: 6-Month Extension of Time. Only subm		, 						
	ions required to file an income tax return other		· · · /	20-C filers) partnerships F	FMI	Cs. and trusts			
	orm 7004 to request an extension of time to			.o o moroj, partnorompo, r		Jo, and tradio			
			10.7.1.010.1.101	Enter filer's identifying	numb	er. see instructions			
	Name of exempt organization or other filer, see i	nstructions.		Employer identification num					
Type or						, -			
orint	WORLD RESOURCES INSTITUTE			52-1257057					
ile by the	Number, street, and room or suite no. If a P.O. be	ox, see instru	ctions.	Social security number (SSN	SSN)				
lue date for ling your	10 G STREET, NE			,	•				
eturn. See	City, town or post office, state, and ZIP code. For	or a foreign ad	dress, see instructions.						
nstructions.	WASHINGTON, DC 20002								
nter the R	eturn Code for the return that this application	n is for (file	a separate application f	or each return)		0 1			
	otani osas isi ina istani inat ina appiisansi	110 101 (1110	a coparate application i	or odom rotalin, i i i i i i					
Application		Return	Application			Return			
s For		Code	Is For			Code			
orm 990 o	r Form 990-EZ	01	Form 990-T (corpora	tion)		07			
orm 990-B	L	02	Form 1041-A			08			
orm 4720	(individual)	03	Form 4720 (other that	an individual)		09			
orm 990-P		04	Form 5227			10			
	(sec. 401(a) or 408(a) trust)	05	Form 6069			11			
orm 990-T	(trust other than above)	06	Form 8870			12			
If the org If this is for the whole	ne No. ► 202 729-7929 anization does not have an office or place of for a Group Return, enter the organization's following group, check this box e names and EINs of all members the extensions.	our digit Gro If it is for pa	oup Exemption Number	(GEN)		If this is			
	est an automatic 6-month extension of time u		08/17 , 20	20 , to file the exempt of	rgan	ization return			
	organization named above. The extension is								
▶	calendar year 20 or								
ightharpoons	tax year beginning 10/	<u>01</u> , 20 <u>1</u>	B, and ending	09/30, 2) <u>19</u>				
	ax year entered in line 1 is for less than 12 n Change in accounting period								
	application is for Forms 990-BL, 990-PF, 9	990-T, 4720	0, or 6069, enter the						
	undable credits. See instructions.				a \$	0.			
	application is for Forms 990-PF, 990-T								
	ated tax payments made. Include any prior ye				b \$	0.			
	ce due. Subtract line 3b from line 3a. Include		ent with this form, if re			0			
	ronic Federal Tax Payment System). See instru		in with this E 2000		c \$	0.			
	ou are going to make an electronic funds withdrawa	aı (direct deb	it) with this Form 8868, s	ee Form 8453-EO and Form 8	88/9-I	±∪ for payment			
nstructions.	Act and Danamurk Badustian Act Natice are inch	trustians		-	0	969 (Day 4.0040)			
or Privacy	Act and Paperwork Reduction Act Notice, see inst	แนะแบกร.		F	oun Q	868 (Rev. 1-2019)			

Electronic Filing Page 1 of 1

Cumulative e-File History 2018							
FED							
Locator: 90340H							
Taxpayer Name:	World Resources Institute						
Return Type:	990, 990 & 990T (Corp)						
Submitted Date:	02/06/2020 10:16:17						
Acknowledgement Date:	02/06/2020 10:26:22						
Status:	Accepted						
Submission ID:	54681420200375000000						

	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly describe the organization's mission: SEE SCHEDULE O	. [1]
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O.	X No
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	X No
4	If "Yes," describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services, as measure expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to the total expenses, and revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$42,150,380. including grants of \$15,237,701.) (Revenue \$) FOOD, FOREST, WATER AND OCEAN PROGRAM - SEE SCHEDULE O	
4b	(Code:) (Expenses \$\frac{22,466,741.}{22,466,741.} including grants of \$\frac{7,613,883.}{0.} (Revenue \$\frac{1}{20.} (R	
4c	CLIMATE PROGRAM - SEE SCHEDULE O including grants of \$2,005,656. (Revenue \$)	
	I Other program services (Describe in Schedule O.) (Expenses \$ 24,314,223. including grants of \$ 4,734,462.) (Revenue \$) Total program service expenses ▶ 109,710,301.	

Form **990** (2018)

Part IV **Checklist of Required Schedules** Yes No 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," Χ 1 Х Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to Χ Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) Χ Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III , 5 Χ Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If Χ "Yes," complete Schedule D, Part I. 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, Χ the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," Χ complete Schedule D, Part III Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or Χ 9 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V. Χ 10 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," 11a Χ b Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more Χ c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII........... Χ d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets X 11d e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses Χ the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Χ b Was the organization included in consolidated, independent audited financial statements for the tax year? If X "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 12b Χ Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E............. 13 14a Did the organization maintain an office, employees, or agents outside of the United States?.......... Χ **b** Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate Χ foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or Х for any foreign organization? If "Yes," complete Schedule F, Parts II and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other 16 16 Χ Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on 17 Χ Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)........... 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Χ Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? Χ Χ b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or Χ domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

Part	V Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	X	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
_	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
20	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
9	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		Х
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete	20a		
D	Schedule L, Part IV	28b	X	
•	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)	200	21	
C		28c		Х
20	was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>			X
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	20		Х
24	·	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			Х
	complete Schedule N, Part II.	32		
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			v
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,		3.7	
0.5	or IV, and Part V, line 1	34	X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a		3.7	
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	X	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			37
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			37
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and		_v	
	19? Note. All Form 990 filers are required to complete Schedule O.	38	X	
Part				
	Check if Schedule O contains a response or note to any line in this Part V			X
			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	X	

Form **990** (2018)

Par	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return. 2a 622			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Х	
b	If "Yes," enter the name of the foreign country: ▶ ATTACHMENT 1			
-	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5 a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization			
ou	solicit any contributions that were not tax deductible as charitable contributions?	6a		X
h	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
u	and services provided to the payor?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?.	7h		
	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		X
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O.			

PAGE 8

Page 6

Part	Governance, Management, and Disclosure For each "Yes" response to lines 2 throu response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in	,			
	Check if Schedule O contains a response or note to any line in this Part VI				X
Sect	ion A. Governing Body and Management				
				Yes	No
1a	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar	l a 26			
b	committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent	b 24			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relati				
_	any other officer, director, trustee, or key employee?	-	2		X
3	Did the organization delegate control over management duties customarily performed by or under				
•	supervision of officers, directors, or trustees, or key employees to a management company or other p		3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed		4		X
5	Did the organization become aware during the year of a significant diversion of the organization's ass		5		X
6	Did the organization have members or stockholders?		6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elec-				
	one or more members of the governing body?		7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by				
	stockholders, or persons other than the governing body?	•	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertained to the organization contemporaneously document the meetings held or written actions undertained to the organization contemporaneously document the meetings held or written actions undertained to the organization contemporaneously document the meetings held or written actions undertained to the organization contemporaneously document the meetings held or written actions undertained to the organization contemporaneously document the meetings held or written actions undertained to the organization contemporaneously document the meetings held or written actions undertained to the organization contemporaneously document to the org	aken during			
	the year by the following:				
а	The governing body?		8a	X	
b	Each committee with authority to act on behalf of the governing body?		8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be the organization's mailing address? <i>If</i> "Yes," <i>provide the names and addresses in Schedule O</i>		9		Х
Secti	on B. Policies (This Section B requests information about policies not required by the Intern	nal Revenue	Code		
				Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		10a	Х	
b	If "Yes," did the organization have written policies and procedures governing the activities of such	ch chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purp	oses?	10b	X	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing	g the form?.	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			v	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13		12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that	it could give	406	v	
	rise to conflicts?		12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the police		12c	v	
	describe in Schedule O how this was done		13	X	
13	Did the organization have a written whistleblower policy?		14	X	
14	Did the organization have a written document retention and destruction policy?		14		
15	Did the process for determining compensation of the following persons include a review and				
_	independent persons, comparability data, and contemporaneous substantiation of the deliberation at		15a	Х	
a	The organization's CEO, Executive Director, or top management official		15b	Х	
b	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		102		
16a		_	16-		X
	with a taxable entity during the year?		16a		- A
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to participation in joint venture arrangements under applicable federal tax law, and take steps to sa organization's exempt status with respect to such arrangements?	afeguard the	16h		
Section	organization's exempt status with respect to such arrangements?		16b		
	List the states with which a copy of this Form 990 is required to be filed ► ATTACHMENT 2				
17 18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 99 (3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Own website Another's website X Upon request Other (explain in Scheduler).	' .	(Sec	tion 5	501(c)
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents.	•	erest	policy	v. and

State the name, address, and telephone number of the person who possesses the organization's books and records ► TRACEY PATILLO 10 G STREET, NE WASHINGTON, DC 20002

20

financial statements available to the public during the tax year.

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, **Independent Contractors**

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any	box,	not ch unles	s pe	ition more	e than o	an	(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other
	hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1)ANDREW STEER	40.00									
PRESIDENT & CEO	0.	Х		х				458,315.	0.	35,178.
(2)JAMES A. HARMON	1.00									
CO-CHAIR	0.	Х		Х				0.	0.	0.
(3)DAVID BLOOD	1.00									
CO-CHAIR	0.	Х		Х				0.	0.	0.
(4)PAMELA FLAHERTY	1.00									
VICE-CHAIR	0.	Х		Х				0.	0.	0.
(5)DR. SUSAN TIERNEY	1.00									
VICE-CHAIR/DIRECTOR	0.	Х		Χ				0.	0.	0.
(6)DR. DINO PATTI DJALAL	1.00									
DIRECTOR	0.	Х						0.	0.	0.
(7) FRANCES G. BEINECKE	1.00									
DIRECTOR	0.	X						0.	0.	0.
(8)ROBIN CHASE	1.00									
DIRECTOR	0.	X						0.	0.	0.
(9)STEPHEN BRENNINKMEIJER	1.00									
DIRECTOR	0.	Х						0.	0.	0.
(10) AFSANEH BESCHLOSS	1.00									
DIRECTOR	0.	X						0.	0.	0.
(11)JAMSHYD N. GODREJ	1.00									
DIRECTOR	0.	X						0.	0.	0.
(12)JOAQUIM LEVY	1.00									
DIRECTOR	0.	X						0.	0.	0.
(13)MICHAEL POLSKY	1.00									
DIRECTOR	0.	X						0.	0.	0.
(14)STEPHEN M. ROSS	1.00									
DIRECTOR	0.	X						0.	0.	0.

Form **990** (2018)

JSA.

Part VII Section A. Officers, Directors, Tru	ustees, Ke	y Em	nplo	yee	es,	and I	Hig	hest Compensat	ed Employees (co	ontinued)
(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	box,	unles	Pos heck ss pe	more	e than or trust employee	an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
15) FELIPE CALDERON	1.00									
DIRECTOR	0.	Х						0.	0.	0.
16) CLINTON A. VINCE	1.00									
DIRECTOR	0.	X						0.	0.	0.
17) ROGER W. SANT	1.00	37						0		0
DIRECTOR	0.	X						0.	0.	0.
18) TAMARA ARNOLD DIRECTOR	1.00	Х						0.	0.	0.
19) CAIO KOCH-WESER	1.00	Λ						0.	0.	0.
DIRECTOR	0.	Х						0.	0.	0.
20) CHRISTINA FIGUERES	1.00	21						0.	0.	<u> </u>
DIRECTOR	0.	Х						0.	0.	0.
21) JENNIFER SCULLY	1.00							0.	0.	
DIRECTOR	0.	Х						0.	0.	0.
22) WILLIAM CHEN	1.00									
DIRECTOR	0.	Х						0.	0.	0.
23) NADER MOUSAVIZADEH	1.00									
DIRECTOR	0.	Х						0.	0.	0.
24) DANIEL WEISS	1.00									
DIRECTOR	0.	Х						0.	0.	0.
25) KATHLEEN MCLAUGHLIN	1.00									
DIRECTOR	0.	Х						0.	0.	0.
1b Sub-total								458,315.	0.	35,178.
c Total from continuation sheets to Part VII, S	ection A						\blacktriangleright	4,745,339.	0.	505,382.
d Total (add lines 1b and 1c)							>	5,203,654.	0.	540,560.
2 Total number of individuals (including but not				d al	bove	e) who	o re	eceived more than	\$100,000 of	
reportable compensation from the organization	<u> </u>	104	1							
										Yes No
3 Did the organization list any former office										
employee on line 1a? If "Yes," complete Sched	ule J for suc	ch ind	lividu	ual						3 X
4 For any individual listed on line 1a, is the										
organization and related organizations gr										A V
individual										4 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 3		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 35

Form **990** (2018)

Χ

5

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (con												
(A) Name and title	(B) Average hours per week (list any hours for related	box, office	unles er and	s pe	ition more rson lirect	e than o is both or/trusto en	an	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	am com fro	timated tount of other pensation the	on
	organizations below dotted line)	Individual trustee or director	Institutional trustee	cer	Key employee	Highest compensated employee	mer	(W-2/1099-MISC)		and	anization d related unization	b
26) JONATHAN LASH	1.00											0
DIRECTOR - END 3/2019 27) DANIEL CRUISE	1.00	X						0.	0.			0.
DIRECTOR - END 10/2018	 0.	X						0.	0.			0.
28) TIFFANY CLAY	1.00							0.	0.			
DIRECTOR - END 4/2019	0.	Х						0.	0.			0.
29) BILL RICHARDSON	1.00											
DIRECTOR - END 8/2019	0.	Х						0.	0.			0.
30) JOKE BRANDT	1.00											
DIRECTOR	0.	Х						0.	0.			0.
31) STEVEN BARKER	40.00							000 505			21 0	
VP & CFOO	0.			Х				230,535.	0.		31,8	71.
32) JOCELYN STARZAK GENERAL COUNSEL	40.00			Х				126 524	0.		7 0	000.
33) MANISH BAPNA	40.00			Λ				136,534.	0.		7,0	
EXEC VP/MANAGING DIR	10.00				X			283,415.	0.		44,6	557.
34) ELIZABETH COOK	40.00											
VP, INSTITUTIONAL STRATEGY/DEV	†ō.				Х			235,581.	0.		30,3	91.
35) JANET RANGANATHAN	40.00											
VP, RESEARCH DATA INNOVATION	0.				Х			237,524.	0.		18,9	16.
36) LAWRENCE MACDONALD	40.00											
VP COMMUNICATIONS	0.				Х			221,603.	0.		18,1	.81.
1b Sub-total												
c Total from continuation sheets to Part VII, S	-											
d Total (add lines 1b and 1c)			iata	 d al	 	• • •	<u> </u>	asived more than	(*************************************			
2 Total number of individuals (including but not reportable compensation from the organizatio		10se		u ai	OOVE	e) wnc	те	ceived more than	\$100,000 01			
											Yes	No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched										3	X	
4 For any individual listed on line 1a, is the	sum of rer	ortab	le d	om	per	sation	าลเ	nd other compens	sation from the			
organization and related organizations gr	eater than	\$15	0,0	00?	lf	"Yes	;"	complete Schedu	le J for such	4	Х	
5 Did any person listed on line 1a receive or												
for services rendered to the organization? If "Y Section B. Independent Contractors										5		X

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)											
(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	box,	unles	Pos heck ss pe	erson	e that both sor/trust Highest compensated	an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations	
37) RENUKA IYER	40.00							1.40 500			
CHIEF HUMAN RESOURCES OFFICER	0.				X			148,539.	0.	7,903.	
38) CRAIG HANSON	40.00								_		
DIR FFW AND OCEAN	0.				X			207,382.	0.	31,991.	
39) HELEN MOUNTFORD	40.00										
VP CLIMATE & ECONOMICS	0.				X			209,366.	0.	32,167.	
40) PANKAJ BHATIA	40.00										
DEP DIR CLIMATE/GLOBAL GHG DIR	0.				X			199,225.	0.	27,588.	
41) KEVIN MOSS	40.00										
DIR. BUSINESS CENTER	0.				X			164,078.	0.	27,850.	
42) ELIZABETH OTTO	40.00										
GLOBAL DIR. WATER	0.				X			166,842.	0.	13,732.	
43) JENNIFER LAYKE	40.00										
GLOBAL DIR. ENERGY	0.				X			180,172.	0.	34,577.	
44) ROD TAYLOR	40.00										
GLOBAL DIR. FOREST	0.				Х			209,062.	0.	9,512.	
45) BECKY MARSHALL	40.00										
CHIEF OF STAFF	0.				Х			188,772.	0.	9,207.	
46) LEONARDO MARTINEZ	40.00										
GLOBAL FIN CENTER DIR	0.				Х			175,890.	0.	8,964.	
47) MARK ROBINSON	40.00										
FRMER DIR. GOV END 11/18	0.				X			193,185.	0.	15,157.	
1b Sub-total c Total from continuation sheets to Part VII, Section A d Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of											
reportable compensation from the organization	n ▶	104	<u> </u>								
3 Did the organization list any former offic employee on line 1a? If "Yes," complete Schede	ule J for suc	ch ind	livid	ual						Yes No	
4 For any individual listed on line 1a, is the sorganization and related organizations great individual.	eater than	\$15	0,0	00?	. If	"Yes	3, "	complete Schedu	le J for such	4 X	
5 Did any person listed on line 1a receive or	accrue coi	mpen	sati	on i	fron	n any	un	related organizati	on or individual		

for services rendered to the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Form **990** (2018)

Χ

(A)	(B)			(C	;)			(D)	(E)	(F)
Name and title	Average hours per week (list any hours for related organizations below dotted line)	box,	unles	Posineck residence	tion more	e than of is or/trust Highest compensated employee	an	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
48) PABLO VIEIRA	40.00									
GLOBAL DIR NDC PARTNERSHIP	0.				Х			192,348.	0.	20,54
19) CHAD SNELGAR	1.00									
DIR FIN PLAN ANL - END 11/2018	0.				Х			163,698.	0.	8,19
0) CHRISTINA DECONCINI	40.00									
DIR. GOV AFFAIRS	0.					X		176,813.	0.	14,16
1) WALTER VERGARA	40.00									
SENIOR FELLOW	0.					X		183,404.	0.	14,14
52) IAN DE CRUZ	40.00								_	
GLOBAL DIR. P4G	0.					X		175,482.	0.	32,73
3) KEVIN KENNEDY	40.00							166 818		05.6
SENIOR FELLOW	0.			_		X		166,717.	0.	25,61
(4) ROBERT BRADLEY	40.00					v		100 640		11 60
KNOWLEDGE & RESEARCH DIR 55) PAULA CABELLERO	0.			\dashv		X		180,640.	0.	14,68
FMR CLIMATE DIR - END 6/2018	0 :						x	118,532.	0.	5,65
1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c) Total number of individuals (including but not	limited to t	hose	liste			 	► ► • re	ceived more than	\$100,000 of	
reportable compensation from the organization	n ▶	104	ŧ							1
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched										Yes X
4 For any individual listed on line 1a, is the organization and related organizations gr individual	eater than	\$15	0,0	00?	lf	"Yes	s," (complete Schedu	le J for such	4 X
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mpen	satio	on f	ron	any	uni	related organization	on or individual	5
Section B. Independent Contractors										
 Complete this table for your five highest com- compensation from the organization. Report of 										

year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Page 9

Part VIII Statement of Revenue

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
g 1a	Federated campaigns 1a					
and Other Similar Amounts	Membership dues 1b					
ه کیا	Fundraising events 1c					
_ <u>≣</u> d	Related organizations 1d					
Si e	Government grants (contributions) 1e	4,501,614.				
je f	, , , ,					
<u>ō</u>	and ominiar amounts for moraded above.	53,716,864.				
and			158,218,478.			
		Isiness Code	130,210,470.			
Program Service Revenue						
a la						
<u>8</u> 2						
Ser						
E e						
g t	All other program service revenue					
ι g			0.			
3	Investment income (including dividends,					
	and other similar amounts)		1,309,025.			1,309,025
4	Income from investment of tax-exempt bond prod		0.			500
5	Royalties	(ii) Personal	720.			720
	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	()				
6a						
b						
d			0.			
7a	(i) Copyrition	(ii) Other				
	assets other than inventory 11,148,985.					
b	Less: cost or other basis					
	and sales expenses 10,843,618.					
С						
d	Net gain or (loss)	▶	305,367.			305,367
<u>မှ</u> 8a	Gross income from fundraising					
ven	events (not including \$					
Other Revenue	of contributions reported on line 1c).	0.				
ر ا ب ة	See Part IV, line 18	0.				
δ b			0.			
	Gross income from gaming activities. See Part IV, line 19	0.				
b	Less: direct expenses b	0.	0.			
10a	` ' '	0.				
b		0.	0.			
		ısiness Code				
11a	FOREIGN REALIZED GAIN (LOSS) 9	00099	-578,885.			-578,885
b	CREDIT CARD REBATES 9	00099	22,647.			22,647
С	OTHER REVENUE		40,716.			40,716
d						
е			-515,522.			
12	Total revenue. See instructions.	<u></u>	159,318,068.			1,099,590

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX												
Do	not include amounts reported on lines 6b, 7b,	(A)	(B)	(C)	(D)							
	9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses							
1	Grants and other assistance to domestic organizations				·							
•	and domestic governments. See Part IV, line 21	5,144,115.	5,144,115.									
2	Grants and other assistance to domestic											
_	individuals. See Part IV, line 22	0.										
3	Grants and other assistance to foreign											
	organizations, foreign governments, and foreign											
	individuals. See Part IV, lines 15 and 16	24,447,587.	24,447,587.									
4	Benefits paid to or for members	0.										
	Compensation of current officers, directors,											
	trustees, and key employees	5,120,982.	2,576,060.	2,455,565.	89,357.							
6	Compensation not included above, to disqualified											
	persons (as defined under section 4958(f)(1)) and											
	persons described in section 4958(c)(3)(B)	0.										
7	Other salaries and wages	31,982,306.	29,382,806.	1,934,670.	664,830.							
	Pension plan accruals and contributions (include											
-	section 401(k) and 403(b) employer contributions)	2,679,331.	2,307,485.	317,239.	54,607.							
9	Other employee benefits	10,576,751.	9,108,874.	1,252,313.	215,564.							
10	Payroll taxes	3,076,474.	2,649,511.	364,262.	62,701.							
	Fees for services (non-employees):											
	Management	0.										
	Legal	73,765.		73,765.								
	Accounting	293,669.		293,669.								
	Lobbying	0.										
	Professional fundraising services. See Part IV, line 17	0.										
	Investment management fees	176,219.		176,219.								
	Other. (If line 11g amount exceeds 10% of line 25, column											
_	(A) amount, list line 11g expenses on Schedule O.)	0.										
12	Advertising and promotion	0.										
13	Office expenses	765,631.	700,696.	37,069.	27,866.							
14	Information technology	4,019,781.	3,755,604.	186,909.	77,268.							
15	Royalties	0.										
16	Occupancy	3,418,591.	2,894,244.	432,045.	92,302.							
17	Travel	5,390,461.	4,996,787.	303,200.	90,474.							
18	Payments of travel or entertainment expenses											
	for any federal, state, or local public officials	0.										
19	Conferences, conventions, and meetings	3,331,786.	2,903,373.	127,123.	301,290.							
20	Interest	46,173.	45,037.		1,136.							
21	Payments to affiliates	0.										
22	Depreciation, depletion, and amortization	1,784,541.	1,740,640.		43,901.							
23	Insurance	137,286.		137,286.								
24	Other expenses. Itemize expenses not covered											
	above (List miscellaneous expenses in line 24e. If											
	line 24e amount exceeds 10% of line 25, column											
	(A) amount, list line 24e expenses on Schedule O.)											
а	RESEARCH EXPENSES	12,438,525.	12,176,926.	91,450.	170,149.							
b	PUBLICATION EXPENSES	2,701,614.	2,653,777.	7,109.	40,728.							
_	BANK FEES	39,643.		39,643.								
d	EQUIPMENT RENTAL/MAINT.	195,799.	187,966.	1,160.	6,673.							
е	All other expenses	2,952,811.	2,038,813.	867,505.	46,493.							
_	Total functional expenses. Add lines 1 through 24e	120,793,841.	109,710,301.	9,098,201.	1,985,339.							
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs											
	from a combined educational campaign and											
	fundraising solicitation. Check here if											
	following SOP 98-2 (ASC 958-720)	0.										
					Form 990 (2018)							

Part X Balance Sheet

ı e	ILA				
		Check if Schedule O contains a response or note to any line in this Pa	art X		<u> </u>
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	42,880.	1	2,671.
	2	Savings and temporary cash investments	21,308,868.	2	21,279,396.
	3	Pledges and grants receivable, net	71,165,757.	3	99,850,881.
	4	Accounts receivable, net	0.	4	0.
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees.			
		Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section	0.	5	0.
	6				
		4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary			
(0		organizations (see instructions). Complete Part II of Schedule L	0.	6	0.
Assets	7	Notes and loans receivable, net	0.	7	0.
Ass	8	Inventories for sale or use	0.	8	0.
	9	Prepaid expenses and deferred charges	2,000,982.	9	1,943,262.
	10 a	Land, buildings, and equipment: cost or			
		other basis. Complete Part VI of Schedule D 17,211,100.			
	b	Less: accumulated depreciation	6,813,298.		5,848,086.
	11	Investments - publicly traded securities	37,377,650.	11	36,286,775.
	12	Investments - other securities. See Part IV, line 11	1,125,764.	12	1,979,831.
	13	Investments - program-related. See Part IV, line 11	0.	13	0.
	14	Intangible assets	0.	14	0.
	15	Other assets. See Part IV, line 11	10,304,202.	15	16,368,353.
_	16	Total assets. Add lines 1 through 15 (must equal line 34)	150,139,401. 12,495,215.	16	183,559,255. 13,492,032.
	17	Accounts payable and accrued expenses	12,495,215.	17	13,492,032.
	18	Grants payable	8,545,995.	18 19	2,163,322.
	19 20	Deferred revenue	0.	20	0.
	21	Tax-exempt bond liabilities Escrow or custodial account liability. Complete Part IV of Schedule D	125,533.	21	33,962.
s	22	Loans and other payables to current and former officers, directors,			33,7323
Liabilities		trustees, key employees, highest compensated employees, and			
lig		disqualified persons. Complete Part II of Schedule L	0.	22	0.
Ë	23	Secured mortgages and notes payable to unrelated third parties	0.	23	0.
	24	Unsecured notes and loans payable to unrelated third parties	0.	24	0.
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	5,742,464.	25	5,476,113.
	26	Total liabilities. Add lines 17 through 25	26,909,207.	26	21,165,429.
ses		Organizations that follow SFAS 117 (ASC 958), check here > X and complete lines 27 through 29, and lines 33 and 34.			
and	27	Unrestricted net assets	9,404,007.	27	12,010,924.
Fund Balances	28	Temporarily restricted net assets	88,726,187.	28	125,282,902.
pq	29	Permanently restricted net assets	25,100,000.	29	25,100,000.
or Fu		Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.			
	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
ř.	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net	33	Total net assets or fund balances	123,230,194.	33	162,393,826.
	34	Total liabilities and net assets/fund balances	150,139,401.	34	183,559,255.
					Earm 990 (2019)

Form **990** (2018)

Page **12** Form 990 (2018)

Part	XI Reconciliation of Net Assets								
	Check if Schedule O contains a response or note to any line in this Part XI					X			
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1	59,3	18,0	68.			
2	Total expenses (must equal Part IX, column (A), line 25)	2		20,7					
3	Revenue less expenses. Subtract line 2 from line 1	3		38,5					
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1	23,2					
5	Net unrealized gains (losses) on investments	5		3	76,3	344.			
6	Donated services and use of facilities	6				0.			
7	Investment expenses	7				0.			
8	Prior period adjustments	8				0.			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		263,061.					
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line			62,3					
	33, column (B))								
Part									
	Check if Schedule O contains a response or note to any line in this Part XII								
					Yes	No			
1	Accounting method used to prepare the Form 990: Cash X Accrual Other								
	If the organization changed its method of accounting from a prior year or checked "Other," e	xplain	in						
	Schedule O.								
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?.			2a		X			
	If "Yes," check a box below to indicate whether the financial statements for the year were con	npiled	or						
	reviewed on a separate basis, consolidated basis, or both:								
	Separate basis Consolidated basis Both consolidated and separate basis				Х				
b	Were the organization's financial statements audited by an independent accountant?			2b	Λ				
	If "Yes," check a box below to indicate whether the financial statements for the year were audi	ted or	n a						
	separate basis, consolidated basis, or both: Separate basis X Consolidated basis Both consolidated and separate basis								
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for organization have a committee that a commit		-	2c	х				
	of the audit, review, or compilation of its financial statements and selection of an independent acc			20	21				
	If the organization changed either its oversight process or selection process during the tax year, e	xplair	ı ın						
•	Schedule O.								
3a	the Single Audit Act and OMB Circular A-1332 3a X								
L	the Single Audit Act and OMB Circular A-133?								
a	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	_	me	3b	Х				
	Toquilou addit of addits, explain wity in ochedule o and describe any steps taken to undergo such ad	uito.		JU					

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047 Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

WOF	LD	RESOURCES	INSTITUT	Ε				52-12570	57			
Pai	tΙ	Reason for	Public Cha	rity Status (All o	organizations must o	omplete	e this pa	art.) See instructions	S.			
The	orga	anization is not	a private fou	ndation because it	is: (For lines 1 through	gh 12, ch	eck only	one box.)				
1		A church, conv	ention of chu	urches, or associa	tion of churches descr	ribed in s	ection 1	70(b)(1)(A)(i).				
2		A school desci	ribed in secti	on 170(b)(1)(A)(ii)	. (Attach Schedule E	(Form 99	90 or 990)-EZ).)				
3		A hospital or a	cooperative	hospital service o	rganization described	in sectio	n 170(b)	(1)(A)(iii).				
4		A medical rese	earch organiz	ation operated in	conjunction with a hos	spital des	scribed in	n section 170(b)(1)(A)	(iii). Enter the			
		hospital's nam	e, city, and st	ate:								
5		An organization	on operated f	for the benefit of	a college or universit	y owned	d or ope	rated by a governme	ental unit described in			
		section 170(b)	(1)(A)(iv). (C	complete Part II.)								
6				•	rnmental unit describe			, , , , , , ,				
7	Х	•		•	•	pport fro	om a go	vernmental unit or fro	om the general public			
				(1)(A)(vi). (Compl								
8					o)(1)(A)(vi). (Complete							
9		_		=			-	I in conjunction with a				
		=	r a non-land-	grant college of ag	griculture (see instruct	ions). Ei	nter the	name, city, and state o	f the college or			
		university:										
10		receipts from a support from g acquired by the	activities rela gross investm e organizatio	ted to its exempt f nent income and u n after June 30, 19	unctions - subject to on the subject to on the subject to one subj	certain e able incc (a)(2). (C	xception ome (less Complete		n 331/3 %of its			
11	_	_	_	-	usively to test for publi	-			1			
12	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes											
	of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3)											
	Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving											
а	L			•	•	•		• , ,				
			-				ajority of	the directors or truste	ees of the			
b	supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having											
D	_			•				is that control or man				
			-		, Sections A and C.	tile saili	e persor	is that control of man	lage the supported			
С	Г	-				ited in co	onnectio	n with, and functional	lly integrated with			
	_				is). You must comple				ny miogratoa min,			
d			_		· ·			ection with its suppor	ted organization(s)			
	_	• •	-			•		oution requirement and	• , ,			
			•	•	omplete Part IV, Sect	•		•				
е					-			hat it is a Type I, Type I	II, Type III			
		functionally in	ntegrated, or	Type III non-funct	ionally integrated sup	porting c	organizat	ion.				
f	En	ter the number	of supported	organizations								
g	Pro	ovide the followi	ing information	on about the suppo	orted organization(s).							
	(i) N	ame of supported or	rganization	(ii) EIN	(iii) Type of organization		organization	(v) Amount of monetary	(vi) Amount of			
					(described on lines 1-10 above (see instructions))		ur governing ment?	support (see instructions)	other support (see instructions)			
						Yes	No					
(A)												
(B)												
(C)												
(D)												
(E)												
Tota	I											

Page 2 Schedule A (Form 990 or 990-EZ) 2018

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support															
Cale	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total								
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	72,738,600.	97,506,285.	86,599,329.	138,683,021.	158,218,478.	553,745,713.								
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.								
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.								
4	Total. Add lines 1 through 3	72,738,600.	97,506,285.	86,599,329.	138,683,021.	158,218,478.	553,745,713.								
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						22,891,483.								
6	Public support. Subtract line 5 from line 4						530,854,230.								
Sec	Section B. Total Support														
	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total								
7	Amounts from line 4	72,738,600.	97,506,285.	86,599,329.	138,683,021.	158,218,478.	553,745,713.								
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	541,909.	462,209.	462,209. 773,839. 943,599. 1			4,031,301.								
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0.								
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) . ATCH. 1	-611,394.	-893,244.	-710,272.	-63,613.	-515,522.	-2,794,045.								
11	Total support. Add lines 7 through 10						554,982,969.								
12	Gross receipts from related activities, etc. (s	see instructions) .				12	633,800.								
13	First five years. If the Form 990 is forganization, check this box and stop here	<u> </u>													
	tion C. Computation of Public Sup		_				05 65								
14	Public support percentage for 2018 (li					14	95.65 % 92.81 %								
15	Public support percentage from 2017					15									
16a	331/3% support test - 2018. If the org	=													
L	box and stop here. The organization q														
a	331/3% support test - 2017. If the org this box and stop here. The organization														
172	10%-facts-and-circumstances test - 2			_											
1 / a	10% or more, and if the organization														
b	Part VI how the organization meets to organization	he "facts-and-c	ircumstances" to ganization did no the "facts-and	est. The organiant of check a box discretes	zation qualifies on line 13, 16; test, check the	as a publicly solution, as a publicly solution, as a few and store and store as a few as a fe	upported → □ and line op here.								
18	supported organization	did not check a	a box on line 13,	, 16a, 16b, 17a	, or 17b, check	this box and see	· · · · ·								
	instructions					obodulo A /Form 0									

Page 3 Schedule A (Form 990 or 990-EZ) 2018

Part III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support	,		, μ		,	
	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and membership fees	(-, -	(1)	(-, -	(4)		(,
•	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
_	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
•							
3	Gross receipts from activities that are not an						
_	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support		•	•		•	
	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9	Amounts from line 6						
	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties, and income from similar sources						
h	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
_	_						
	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is regularly						
	carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for	or the organiza	ation's first, seco	nd, third, fourth	i, or fifth tax y	year as a secti	on 501(c)(3)
	organization, check this box and stop here.						<u></u>
Sec	tion C. Computation of Public Supp						
15	Public support percentage for 2018 (line 8,						%
16	Public support percentage from 2017 Schee	dule A, Part III, li	ne 15			16	%
Sec	tion D. Computation of Investment	Income Per	centage				
17	Investment income percentage for 2018 (lin	ie 10c, column	(f), divided by line	13, column (f))		17	%
18	Investment income percentage from 2017 S	Schedule A, Part	III, line 17			18	%
19 a	331/3% support tests - 2018. If the org						, and line
	17 is not more than 331/3%, check this						
b	331/3% support tests - 2017. If the organ			•	•		
-	line 18 is not more than 331/3 %, check						
20	Private foundation If the organization of						

JSA 8E1221 1.000

Schedule A (Form 990 or 990-EZ) 2018 Page **4**

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
ng <i>by</i>			
,	1		
us ed			
	2		
er	3a		
nd he			
	3b		
B)	3с		
If	4a		
gn on			
	4b		
on ed (B)			
	4c		
s," IN n;			
on			
als r	5a		
dy	5b		
	5с		
to ed or			
	6		
or			
	7		
7?	8		
re ed			
	9a		
ch	9b		
fit	9c		
on ed			
to	10a		
	10b		

Page 5 Schedule A (Form 990 or 990-EZ) 2018

				- 3
Part	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	110		
h	A family member of a person described in (a) above?	11a 11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
	ion B. Type I Supporting Organizations	110		
	on 2. Type i oupperung organizatione		Yes	No
4	Did the directors tructors or membership of one or more supported organizations have the newer to			
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	_		
2 o o ti	ion C. Type II Supporting Organizations	2		
secti	on C. Type ii Supporting Organizations		Yes	No
	Many and the first of the construction to the Province of the character of the Construction of the Province		162	INO
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control</i>			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior			
	tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of			
	the organization's governing documents in effect on the date of notification, to the extent not previously			
	provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	_		
		2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Secti	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	structi	ions).	
а	The organization satisfied the Activities Test. Complete line 2 below.		/	
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru	ctions)	
2	Activities Test Anguar (a) and (b) below		Yes	No
2 a	Activities Test. <i>Answer (a) and (b) below.</i> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
а	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	-		
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	21-		
_		2b		
3	Parent of Supported Organizations. <i>Answer (a) and (b) below.</i> Did the arganization have the payor to regularly appoint or elect a majority of the officers directors or			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	Ju		
~	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Page 6 Schedule A (Form 990 or 990-EZ) 2018

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ			
1 Check here if the organization satisfied the Integral Part Test as a qualifying instructions. All other Type III non-functionally integrated supporting organization.	_		•
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
· · · · · · · · · · · · · · · · · · ·	1d		
d Total (add lines 1a, 1b, and 1c)	Iu		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):	2		
2 Acquisition indebtedness applicable to non-exempt-use assets 3 Subtract line 2 from line 1d.	3		
	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035. 7 Recoveries of prior-year distributions	6		
8 Minimum Asset Amount (add line 7 to line 6)	7		
Section C - Distributable Amount	8		Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-functionall	y integra	ted Type III supporting	g organization (see
instructions).			'

Schedule A (Form 990 or 990-EZ) 2018

Schedule A (Form 990 or 990-EZ) 2018

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Secti	ection D - Distributions						
1	Amounts paid to supported organizations to accomplish ex						
2	Amounts paid to perform activity that directly furthers exer	npt purposes of support	ed				
	organizations, in excess of income from activity						
3	Administrative expenses paid to accomplish exempt purpo	ses of supported organiz	zations				
4	Amounts paid to acquire exempt-use assets						
5	Qualified set-aside amounts (prior IRS approval required)						
6	Other distributions (describe in Part VI). See instructions.						
7	Total annual distributions. Add lines 1 through 6.						
8	Distributions to attentive supported organizations to which	the organization is resp	onsive				
	(provide details in Part VI). See instructions.						
9	Distributable amount for 2018 from Section C, line 6						
10	Line 8 amount divided by line 9 amount						
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018			
1	Distributable amount for 2018 from Section C, line 6						
2	Underdistributions, if any, for years prior to 2018						
	(reasonable cause required - explain in Part VI). See						
	instructions.						
3	Excess distributions carryover, if any, to 2018						
а	From 2013						
b	From 2014						
С	From 2015						
d	From 2016						
е	From 2017						
f	Total of lines 3a through e						
g	Applied to underdistributions of prior years						
h	Applied to 2018 distributable amount						
<u>i</u>	Carryover from 2013 not applied (see instructions)						
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.						
4	Distributions for 2018 from						
	Section D, line 7: \$						
а	Applied to underdistributions of prior years						
b	Applied to 2018 distributable amount						
C	Remainder. Subtract lines 4a and 4b from 4.						
5	Remaining underdistributions for years prior to 2018, if						
	any. Subtract lines 3g and 4a from line 2. For result						
	greater than zero, explain in Part VI . See instructions.						
6	Remaining underdistributions for 2018. Subtract lines 3h						
	and 4b from line 1. For result greater than zero, explain in						
	Part VI. See instructions.						
7	Excess distributions carryover to 2019. Add lines 3j and 4c.						
0	Breakdown of line 7:						
8 a	Excess from 2014						
a b	Excess from 2015						
C	Excess from 2016						
d	Excess from 2017						
e							

Schedule A (Form 990 or 990-EZ) 2018

Schedule A (Form 990 or 990-EZ) 2018 Page **8**

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

	ATTACHMENT 1						
SCHEDULE A, PART II - OTHER INCOME							
DESCRIPTION	2014	2015	2016	2017	2018	TOTAL	
OTHER REVENUE	-611,394.	-893,244.	-710,272.	-63,613.	-515,522.	-2,794,045.	
momas a				62 612		0.504.045	
TOTALS		-893,244.	-710,272.	-63,613.			

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury
Internal Revenue Service
Name of the organization

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

2018

Employer identification number

WORLD RESOURCES INSTITUTE 52-1257057 Organization type (check one): Filers of: Section: X Form 990 or 990-EZ 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** [X] For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990. 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its

Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

WORLD RESOURCES INSTITUTE Name of organization

Employer identification number 52-1257057

Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is ne	eeded.
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
1_		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
2		\$10,277,512.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
3_		\$8,667,172.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
4		\$ 7,375,503.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution

Person **Payroll**

Noncash (Complete Part II for noncash contributions.)

Person Payroll

Noncash (Complete Part II for noncash contributions.)

Х

(d)

Type of contribution

Χ

5

(a)

No.

6

(b)

Name, address, and ZIP + 4

(c)

Total contributions

6,437,298.

10,676,218.

\$

\$

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

Name of organization WORLD RESOURCES INSTITUTE

Employer identification number 52-1257057

Part I	Contributors (see instructions). Use duplicate copie	s of Part I if additional space is no	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$ 18,946,015.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$ 5,419,965.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization WORLD RESOURCES INSTITUTE

Employer identification number 52-1257057

Part II	Noncash Property	(see instructions)	Use duplicate copie	es of Part II if additiona	I space is needed
CII G III	140116a3111 10pc1ty	1300 111311 401101137.	. Use auplicate copi		i space is riceacu.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Page 4 Schedule B (Form 990, 990-EZ, or 990-PF) (2018) Name of organization WORLD RESOURCES INSTITUTE **Employer identification number** 52-1257057 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶\$ Use duplicate copies of Part III if additional space is needed. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

•	Section 50 f(c)(3) organizations	that have filed Form 5766 (election un	ider section 50 r(n)). Co	implete Part II-A. Do not con	ipiete Part II-b.
•	Section 501(c)(3) organizations	that have NOT filed Form 5768 (elect	on under section 501(h)): Complete Part II-B. Do no	ot complete Part II-A.
Tax)	(see separate instructions), ther		Tax) (see separate in	nstructions) or Form 990-l	EZ, Part V, line 35c (Proxy
	Section 501(c)(4), (5), or (6) orga	anizations: Complete Part III.			
	e of organization			' '	ntification number
	LD RESOURCES INSTITU			52-125	
Par	-	organization is exempt under			
1	•	organization's direct and indirect	political campaign a	ctivities in Part IV. (see ir	nstructions for
	definition of "political campa				
2	Political campaign activity ex	xpenditures (see instructions)		▶ \$	
3	Volunteer hours for political	campaign activities (see instructio	ns)		
Par		organization is exempt under			
1	Enter the amount of any exc	ise tax incurred by the organization	n under section 495	5 ▶ \$	
2		sise tax incurred by organization m			
3		a section 4955 tax, did it file Form			
					Yes No
	If "Yes," describe in Part IV.		(! FO4 (-)		<u>, </u>
Par		organization is exempt under			<u>)). </u>
1		xpended by the filing organizatio			
2		ng organization's funds contributed			
3	Total exempt function expe	enditures. Add lines 1 and 2. Er	iter here and on Fo	orm 1120-POL,	
4 5	Did the filing organization file Enter the names, addresses organization made payment the amount of political cont	e Form 1120-POL for this year? and employer identification numb s. For each organization listed, er ributions received that were pron and or a political action committee (per (EIN) of all section ter the amount pain optly and directly de	on 527 political organized from the filing organized livered to a separate po	ations to which the filing cation's funds. Also enter plitical organization, such
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
(1)			-		
(2)					
(3)			_		
(4)					
(5)					
(6)			-		

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2018

Sch	nedule C (Form 990 or 990-EZ) 2018	WORLD RESOURCE	S INSTITUTE		52-1	257057	Page 2	
Pa	art II-A Complete if the org section 501(h)).	anization is exen	npt under section	501(c)(3) and f	iled Form 5768 (ele	ction unde	r	
A		Check ▶ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).						
В	Check ▶ if the filing organiz	ation checked box A	and "limited contro	l" provisions apply	<i>'</i> .			
	Limits (The term "expenditu	on Lobbying Expendures" means amour)	(a) Filing organization's totals	(b) Affili group to		
18	a Total lobbying expenditures to in	nfluence public opini	on (grass roots lobb	ying)				
k	Total lobbying expenditures to ir	nfluence a legislative	e body (direct lobbyi	ng)	73,765.			
(Total lobbying expenditures (add	d lines 1a and 1b) .			73,765.			
(d Other exempt purpose expendit	ures			118,734,737.			
•	Total exempt purpose expenditu	ures (add lines 1c an	d 1d)		118,808,502.			
f	Lobbying nontaxable amount. columns.	Enter the amount f	rom the following	table in both	1,000,000.			
	If the amount on line 1e, column (a)	or (b) is: The lobbyin	g nontaxable amount i	is:				
	Not over \$500,000	20% of the	amount on line 1e.					
	Over \$500,000 but not over \$1,000	,000 \$100,000 pl	us 15% of the excess	over \$500,000.				
	Over \$1,000,000 but not over \$1,50	00,000 \$175,000 pl	us 10% of the excess	over \$1,000,000.				
	Over \$1,500,000 but not over \$17,0	000,000 \$225,000 pl	us 5% of the excess o	ver \$1,500,000.				
	Over \$17,000,000	\$1,000,000						
ç	g Grassroots nontaxable amount	(enter 25% of line 1f)			250,000.			
	n Subtract line 1g from line 1a. If a			_	0.		0.	
	Subtract line 1f from line 1c. If z				0.		0.	
j	If there is an amount other the							
	reporting section 4911 tax for the					Yes	No	
			aging Period Under	` '				
	(Some organizations that		` '	-		ns below.		
		See the separat	te instructions for I	ines 2a through 2	f.)			
		Lobbying Exper	nditures During 4-Ye	ear Averaging Peri	od			
	Calendar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) To	otal	

beginning in) 2a Lobbying nontaxable amount 1,000,000. 1,000,000. 1,000,000. 1,000,000. 1,000,000. 4,00 b Lobbying ceiling amount (150% of line 2a, column (e)) 6,00 c Total lobbying expenditures 34,836. 33,918. 33,502. 43,041. 1 d Grassroots nontaxable amount 250,000. 250,000. 250,000. 250,000. 1,000	Total
to the Lobbying ceiling amount (150% of line 2a, column (e)) c Total lobbying expenditures 34,836. 33,918. 33,502. 43,041. 1 d Grassroots nontaxable amount 250,000. 250,000. 250,000. 1,00	
c Total lobbying expenditures 34,836. 33,918. 33,502. 43,041. 1 d Grassroots nontaxable amount 250,000. 250,000. 250,000. 250,000. 1,000.	00,000.
d Grassroots nontaxable amount 250,000. 250,000. 250,000. 250,000. 1,0	00,000.
250,000. 250,000. 250,000. 250,000. 1,0	45,297.
	00,000.
e Grassroots ceiling amount (150% of line 2d, column (e))	00,000.
f Grassroots lobbying expenditures	

Schedule C (Form 990 or 990-EZ) 2018

Page 3 Schedule C (Form 990 or 990-FZ) 2018

Pa	ttll-B Complete if the organization is exempt under section 501(c)(3) and has NO (election under section 501(h)).	T filed	d For	m 5768	3		age U
		(a)		(b)			
	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed cription of the lobbying activity.	Yes	No		Amour	nt	
1	During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:						
а	Volunteers?						
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?.						
С	Media advertisements?						
d	Mailings to members, legislators, or the public?						
е	Publications, or published or broadcast statements?						
f	Grants to other organizations for lobbying purposes?						
g	Direct contact with legislators, their staffs, government officials, or a legislative body?						
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?						
İ	Other activities?						
j	Total. Add lines 1c through 1i						
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?						
b	If "Yes," enter the amount of any tax incurred under section 4912		-				
c d	If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?						
	t III-A Complete if the organization is exempt under section 501(c)(4), section 501	(c)(5)	or s	ection			
	501(c)(6).	(0)(0)	, 0. 0	0011011			
					,	/es	No
1	Were substantially all (90% or more) dues received nondeductible by members?				1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				2		
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from				3		
Pa	t III-B Complete if the organization is exempt under section 501(c)(4), section 501	(c)(5)	, or s	ection			
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," answered "Yes."	OR (I	o) Pai	rt III-A,	line 3	, is	
1	Dues, assessments and similar amounts from members			1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amor political expenses for which the section 527(f) tax was paid).	unts (of				
а	Current year			2a			
b	Carryover from last year			2b			
С	Total			2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) du	es.		3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion	of th	ie				
	excess does the organization agree to carryover to the reasonable estimate of nondeductible I	obbyir	ıg	4			
_	and political expenditure next year?		• • •	5			
5	Taxable amount of lobbying and political expenditures (see instructions)	• • •		3			
	ride the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliate	d aroi	ın list)	· Part I	I-Δ line	<u> </u>	and
	ee instructions); and Part II-B, line 1. Also, complete this part for any additional information.	a groc	,p 110t)	, r are r	. , , , , ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	unu
DIF	RECT CONTACT						
SCI	HEDULE C, PART II-A, LINE 1B						
WE	WORK WITH CONGRESS TO DRAFT LEGISLATION ON CLIMATE CHANGE. WE ARE						
CAI	LED ON CAPITOL HILL FROM TIME TO TIME TO TESTIFY. EXPENSES ARE TR	ACKEI)				
1I	I PROJECT # 00162, 02103.						

Schedule C (Form 990 or 990-EZ) 2018

Schedule C (Form 990 or 990-EZ) 2018

Part IV Supplemental Information (continued)

Schedule C (Form 990 or 990-EZ) 2018

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Internal Revenue Service Name of the organization Employer identification number WORLD RESOURCES INSTITUTE 52-1257057 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? Yes Nο Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Yes No **Conservation Easements.** Part II Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation 2 Held at the End of the Tax Year easement on the last day of the tax year. 2a а 2b 2c Number of conservation easements on a certified historic structure included in (a) C Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Yes Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) 8 and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of

public service, provide the following amounts relating to these items:

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the

following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: Revenue included on Form 990, Part VIII, line 1. ▶ \$

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Page 2 Schedule D (Form 990) 2018

Pa	rt III Organizations Maintaini	ng Collections of	Art, Historical Tre	easures, or	Other Similar	Assets (c	continued))
3	Using the organization's acquisition	n, accession, and c	other records, chec	k any of the	following that	are a sign	ificant use	of its
	collection items (check all that app	ly):						
а	Public exhibition			or exchange	programs			
b	Scholarly research		e Other					
С	Preservation for future gene	rations						
4	Provide a description of the organ	nization's collections	and explain how	they further	the organizatio	n's exempt	purpose	in Part
	XIII.							
5	During the year, did the organization					_		
	assets to be sold to raise funds rath		ained as part of the	organization	's collection? .	<u> </u>	Yes	No
Pa	rt IV Escrow and Custodial A Complete if the organiza 990, Part X, line 21.	•	s" on Form 990, I	Part IV, line	9, or reported	an amour	nt on Form	n
1a	Is the organization an agent, truste	e, custodian or othe	er intermediary for o	contributions	or other assets i	not		
	included on Form 990, Part X?					[Yes	X No
b	If "Yes," explain the arrangement in	n Part XIII and comp	lete the following ta	ble:				
						Amount		
С	Beginning balance			1c				
d	Additions during the year			1d				
е	Distributions during the year			1e				
f	Ending balance							
	Did the organization include an am					_	X Yes	No
	If "Yes," explain the arrangement in	n Part XIII. Check he	ere if the explanation	n has been pi	rovided on Part X	<u> </u>		X
Pa	rt V Endowment Funds.							
	Complete if the organiza							
		(a) Current year	(b) Prior year	(c) Two year	` ,	e years back	(e) Four year	
1 a	Beginning of year balance	30,764,114.	30,300,622.	29,075	,173. 28,4	22,342.	32,83	5,795
b	Contributions							
С	Net investment earnings, gains,	1 560 104	0 000 170	2 1 4 2			0 40	4 065
	and losses	1,563,194.	2,220,179.	3,143	,383. 2,6	73,548.	-2,43	4,865
d	Grants or scholarships							
е	Other expenditures for facilities	1 525 105	1 856 608	1 015	004	00 515	1 05	0 500
	and programs	1,737,197.	1,756,687.	1,917	,934. 2,0	20,717.	1,97	8,588
f	Administrative expenses	20 500 111	20 564 114	20.200	600 00 0	FF 1F2	00 40	0 240
g	End of year balance	30,590,111.	30,764,114.			75,173.	28,42	2,342
2 a	Provide the estimated percentage Board designated or quasi-endown	nent ▶ <u>11.5189</u>	end balance (line 1g _%	, column (a))	held as:			
	· · · · · · · · · · · · · · · · · · ·	1284 %						
С	Temporarily restricted endowment							
	The percentages on lines 2a, 2b, a	•						
3a	Are there endowment funds not in	the possession of th	e organization that	are held an	d administered for	or the	Va	- N-
	organization by:						Ye	
	(i) unrelated organizations						3a(i)	X
_	(ii) related organizations						3a(ii)	X
	If "Yes" on line 3a(ii), are the relate	•	•				3b	
4	Describe in Part XIII the intended u		tion's endowment tu	nas.				
Pa	Land, Buildings, and Equ Complete if the organize	ation answered "Ye	es" on Form 990,	Part IV, line	11a. See For	m 990, Pa	rt X, line 1	10.
	Description of property	(a) Cost or		or other basis	(c) Accumulated	(d) Book value	
12	Land	(invest	inent) (C	other)	depreciation			
b	Buildings							
C	Leasehold improvements		6.	175,871.	2,480,791		3,695	,080.
d	Equipment			341,871.	7,528,257		1,313	
e	Other			193,358.	1,353,966			$\frac{73211}{7392}$
	II. Add lines 1a through 1e. (Column	(d) must equal Form					5,848	
	J - 1	, ,	, , , , , , , , , , , , , , , , , , , ,	. ,,	/			

Schedule D (Form 990) 2018 Page 3

Generale B (1 omi 350) 2010			i age v
Part VII Investments - Other Securities. Complete if the organization answered	"Vos" on Form 000	Part IV line 11h See Form 900	Part V line 12
(a) Description of security or category	(b) Book value	(c) Method of valuation	
(including name of security)	(b) Book value	Cost or end-of-year marke	
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
(C) (D)			
(E)			
(F)			
(G)			
(H)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶			
Part VIII Investments - Program Related. Complete if the organization answered	"Yes" on Form 990,	Part IV, line 11c. See Form 990,	Part X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuation	
		Cost or end-of-year marke	t value
(1)			
(2)			
(3)			
(4) (5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶			
Part IX Other Assets.			
Complete if the organization answered		Part IV, line 11d. See Form 990,	
(a) Des	scription		(b) Book value 16,368,353
_ ` `			10,300,333
<u>(2)</u> (3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) lin	ne 15.)	<u></u> ▶	16,368,353
Part X Other Liabilities. Complete if the organization answered line 25.	"Yes" on Form 990,	Part IV, line 11e or 11f. See Form	n 990, Part X,
1. (a) Description of liability	(b) Book value		
(1) Federal income taxes			
(2) DEFERRED RENT	4,402,4		
(3) TERM LOAN	1,073,6	28.	
(4)			
(5)			
(6)			
<u>(7)</u> (8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	▶ 5,476,1	13.	
2. Liability for uncertain toy positions. In Dort VIII, provide the t	out of the feetness to the	organization's financial statements that are	arta tha

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2018 Page **4**

Part	Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	n.	
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments		
b	Donated services and use of facilities		
C	Recoveries of prior year grants		
_	Other (Describe in Part XIII.)		
d e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
+ a	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
a b	Other (Describe in Part XIII.)		
C	Add lines 4a and 4b	4c	
5	Total revenue. Add lines 3 and 4c . (<i>This must equal Form 990, Part I, line 12.</i>)	5	
Part		ırn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities	.	
b	Prior year adjustments		
С	Other losses		
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	-	
b	Other (Describe in Part XIII.)	4-	
	Add lines 4a and 4b	4c 5	
5 Part	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	3	
Provid 2; Par	le the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Patt XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform PAGE 5		

JSA 8E1271 1.000

Part XIII Supplemental Information (continued)

ESCROW OR CUSTODIAL ACCOUNT LIABILITY

SCHEDULE D, PART IV, LINE 2B

WORLD RESOURCES INSTITUTE ("WRI" OR "THE INSTITUTE") HOLDS MONEY WHICH IT
RECEIVES ON BEHALF OF ANOTHER TAX-EXEMPT ORGANIZATION. THE CUSTODIAL
MONIES ARE SPENT FOR THE SOLE PURPOSE OF PROVIDING SCHOLARSHIPS.

INTENDED USE OF ENDOWMENT FUNDS

SCHEDULE D, PART V, LINE 4

PROCEEDS FROM THE ENDOWMENTS ARE TO BE USED TO FUND OPERATIONS. THE ORGANIZATION HAS TWO ENDOWMENTS. THE LARGEST IS \$25,000,000 FROM THE MACARTHUR FOUNDATION. THE SMALLER ENDOWMENT FUNDS INTERNSHIPS AT THE ORGANIZATION.

FIN 48 (ASC 740) FOOTNOTE

SCHEDULE D, PART X, LINE 2

THE INSTITUTE IS EXEMPT FROM FEDERAL INCOME TAXES UNDER THE PROVISIONS OF SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE ("IRC" OR THE "CODE"), THOUGH IT IS SUBJECT TO TAX ON INCOME UNRELATED TO ITS EXEMPT PURPOSE, UNLESS THAT INCOME IS OTHERWISE EXCLUDED BY THE CODE. THE INSTITUTE IS AN ENTITY DESCRIBED UNDER SECTION 509(A)(1) AND, THEREFORE, IS NOT CLASSIFIED AS A PRIVATE FOUNDATION.

THE INSTITUTE HAS PROCESSES PRESENTLY IN PLACE TO ENSURE THE MAINTENANCE
OF ITS TAX-EXEMPT STATUS; TO IDENTIFY AND REPORT UNRELATED INCOME; TO
DETERMINE ITS FILING AND TAX OBLIGATIONS IN JURISDICTIONS FOR WHICH IT
HAS NEXUS; AND TO IDENTIFY AND EVALUATE OTHER MATTERS THAT MAY BE
CONSIDERED TAX POSITIONS. NO MATERIAL TAXABLE UNRELATED BUSINESS INCOME

Part XIII Supplemental Information (continued)

WAS GENERATED AND, ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS BEEN MADE IN THE ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS. THE TAX YEARS ENDING SEPTEMBER 30, 2016, 2017, 2018 AND 2019 ARE STILL OPEN TO AUDIT FOR BOTH FEDERAL AND STATE PURPOSES.

THE INSTITUTE FOLLOWS THE ACCOUNTING GUIDANCE THAT CREATES A SINGLE MODEL TO ADDRESS UNCERTAINTY IN TAX POSITIONS AND CLARIFIES ACCOUNTING FOR INCOME TAXES BY PRESCRIBING THE MINIMUM RECOGNITION THRESHOLD A TAX POSITION IS REQUIRED TO MEET BEFORE BEING RECOGNIZED IN ITS CONSOLIDATED FINANCIAL STATEMENTS. UNDER THE REQUIREMENTS OF THIS GUIDANCE, ORGANIZATIONS COULD NOW BE REQUIRED TO RECORD AN OBLIGATION AS THE RESULT OF TAX POSITIONS THEY HAVE HISTORICALLY TAKEN ON VARIOUS TAX EXPOSURE ITEMS. THIS GUIDANCE PROVIDES THAT THE TAX EFFECTS FROM AN UNCERTAIN TAX POSITION CAN ONLY BE RECOGNIZED IN THE FINANCIAL STATEMENTS IF THE POSITION IS "MORE-LIKELY-THAN-NOT" TO BE SUSTAINED IF THE POSITION WERE TO BE CHALLENGED BY A TAXING AUTHORITY. THE ASSESSMENT OF THE TAX POSITION IS BASED SOLELY ON THE TECHNICAL MERITS OF THE POSITION, WITHOUT REGARD TO THE LIKELIHOOD THAT THE TAX POSITION MAY BE CHALLENGED. THE INSTITUTE IS NOT REQUIRED TO RECORD SUCH AN OBLIGATION.

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 2018 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

WORLD RESOURCES INSTITUTE 52-1257057 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Part I Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the X Yes grants or assistance? For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (b) Number (c) Number of (d) Activities conducted in the (e) If activity listed in (d) is (f) Total of offices in émployees, region (by type) (such as, a program service, expenditures for describe specific type of fundraising, program services, the region agents, and and investments investments, grants to recipients located in the region) independent service(s) in the region in the region contractors in the region (1) CENTRAL AMERICA/CARIBBEAN Ω 0. GRANTMAKING 144,976. (2) EAST ASIA AND THE PACIFIC 159. 5. GRANTMAKING 7,308,561. (3) EUROPE 1. 43. GRANTMAKING 5,534,012. (4) MIDDLE EAST AND NORTH AFRICA Ω GRANTMAKING 50,822. Ω (5) NORTH AMERICA 1 59 GRANTMAKING 2,478,252. (6) RUSSIA/INDEPENDENT STATES 0. 0. GRANTMAKING 435,051. SOUTH AMERICA 2. 66. GRANTMAKING 5,403,163. SOUTH ASIA 128 GRANTMAKING 1,408,462. (9) SUB-SAHARAN AFRICA 2. 29. GRANTMAKING 1,684,288. (10) (11)(12)(13)(14)(15)(16)(17)Subtotal За 14. 484. 24,447,587. Total from continuation sheets to Part I

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Totals (add lines 3a and 3b)

Schedule F (Form 990) 2018

24,447,587.

Schedule F (Form 990) 2018

Part II	Grants and Other Assi Part IV, line 15, for any							ered "Yes" on	Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)			CENT. AMERICA/CARIBBEAN	PROTECT CLIM	13,380.	EFT OR WIRE			
(2)			CENT. AMERICA/CARIBBEAN	REVERSE RAPI	131,596.	EFT OR WIRE			
(3)			EAST ASIA/PACIFIC	SUPPORT ENVI	42,200.	EFT OR WIRE			
(4)			EAST ASIA/PACIFIC	PROMOTE ENVI	28,329.	EFT OR WIRE			
(5)			EAST ASIA/PACIFIC	PROMOTE ENVI	67,570.	EFT OR WIRE			
(6)			EAST ASIA/PACIFIC	REVERSE RAPI	69,733.	EFT OR WIRE			
(7)			EAST ASIA/PACIFIC	PROMOTE ENVI	5,390.	EFT OR WIRE			
(8)			EAST ASIA/PACIFIC	SUPPORT ENVI	38,110.	EFT OR WIRE			
(9)			EAST ASIA/PACIFIC	PROTECT CLIM	22,080.	EFT OR WIRE			
(10)			EAST ASIA/PACIFIC	REVERSE RAPI	100,000.	EFT OR WIRE			
(11)			EAST ASIA/PACIFIC	REVERSE RAPI	21,237.	EFT OR WIRE			
(12)			EAST ASIA/PACIFIC	PROMOTE ENVI	31,908.	EFT OR WIRE			
(13)			EAST ASIA/PACIFIC	PROMOTE ENVI	10,000.	EFT OR WIRE			
(14)			EAST ASIA/PACIFIC	PROTECT CLIM	12,296.	EFT OR WIRE			
(15)			EAST ASIA/PACIFIC	SUPPORT ENVI	540,000.	EFT OR WIRE			
(16)			EAST ASIA/PACIFIC	PROTECT CLIM	24,692.	EFT OR WIRE			

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt
	by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter
	Enter total number of other organizations or entities.

WRI

Schedule F (Form 990) 2018 Page 2

Part II			ations or Entities Outsi ived more than \$5,000. F					red "Yes" on	Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)			EAST ASIA/PACIFIC	PROTECT CLIM	18,931.	EFT OR WIRE			
(2)			EAST ASIA/PACIFIC	REVERSE RAPI	11,007.	EFT OR WIRE			
(3)			EAST ASIA/PACIFIC	REVERSE RAPI	13,247.	EFT OR WIRE			
(4)			EAST ASIA/PACIFIC	PROTECT CLIM	14,505.	EFT OR WIRE			
(5)			EAST ASIA/PACIFIC	REVERSE RAPI	91,728.	EFT OR WIRE			
(6)			EAST ASIA/PACIFIC	REVERSE RAPI	211,471.	EFT OR WIRE			
(7)			EAST ASIA/PACIFIC	PROMOTE ENVI	5,913,234.	EFT OR WIRE			
(8)			EAST ASIA/PACIFIC	PROTECT CLIM	21,084.	EFT OR WIRE			
(9)			EUROPE/ICELAND/GREENLAND	SUPPORT ENVI	402,422.	EFT OR WIRE			
(10)			EUROPE/ICELAND/GREENLAND	PROMOTE ENVI	19,531.	EFT OR WIRE			
(11)			EUROPE/ICELAND/GREENLAND	PROMOTE ENVI	347,004.	EFT OR WIRE			

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt
	by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter
3	Enter total number of other organizations or entities

WRI

PROTECT CLIM

PROTECT CLIM

SUPPORT ENVI

SUPPORT ENVI

SUPPORT ENVI

37,478.

11,550.

65,672.

50,131.

64,967.

EFT OR WIRE

EUROPE/ICELAND/GREENLAND

EUROPE/ICELAND/GREENLAND

EUROPE/ICELAND/GREENLAND

EUROPE/ICELAND/GREENLAND

EUROPE/ICELAND/GREENLAND

Schedule F (Form 990) 2018

(12)

(13)

(14)

(15)

(16)

Schedule F (Form 990) 2018

Part II			ations or Entities Outsi					ered "Yes" on	Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)			EUROPE/ICELAND/GREENLAND	SUPPORT ENVI	118,807.	EFT OR WIRE			
(2)			EUROPE/ICELAND/GREENLAND	PROMOTE ENVI	279,540.	EFT OR WIRE			
(3)			EUROPE/ICELAND/GREENLAND	PROMOTE ENVI	271,332.	EFT OR WIRE			
(4)			EUROPE/ICELAND/GREENLAND	PROMOTE ENVI	327,931.	EFT OR WIRE			
(5)			EUROPE/ICELAND/GREENLAND	PROTECT CLIM	64,682.	EFT OR WIRE			
(6)			EUROPE/ICELAND/GREENLAND	PROMOTE ENVI	356,962.	EFT OR WIRE			
(7)			EUROPE/ICELAND/GREENLAND	PROMOTE ENVI	34,000.	EFT OR WIRE			
(8)			EUROPE/ICELAND/GREENLAND	SUPPORT ENVI	47,542.	EFT OR WIRE			
(9)			EUROPE/ICELAND/GREENLAND	REVERSE RAPI	50,905.	EFT OR WIRE			
(10)			EUROPE/ICELAND/GREENLAND	REVERSE RAPI	208,457.	EFT OR WIRE			
(11)			EUROPE/ICELAND/GREENLAND	PROMOTE ENVI	90,000.	EFT OR WIRE			
(12)			EUROPE/ICELAND/GREENLAND	REVERSE RAPI	1,224,391.	EFT OR WIRE			
(13)			EUROPE/ICELAND/GREENLAND	PROTECT CLIM	5,074.	EFT OR WIRE			
(14)			EUROPE/ICELAND/GREENLAND	PROMOTE ENVI	151,732.	EFT OR WIRE			
(15)			EUROPE/ICELAND/GREENLAND	PROTECT CLIM	19,266.	EFT OR WIRE			
(16)			EUROPE/ICELAND/GREENLAND	REVERSE RAPI	6.055.	EFT OR WIRE			

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt
	by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter
3	Enter total number of other organizations or entities

Schedule F (Form 990) 2018 Page **2**

Part II	Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990,									
	Part IV, line 15, for any re	ecipient who rece	ived more than \$5,000. F	Part II can be	duplicated if additi	onal space is	needed.			
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)	
(1)			EUROPE/ICELAND/GREENLAND	REVERSE RAPI	30,000.	EFT OR WIRE				
(2)			EUROPE/ICELAND/GREENLAND	REVERSE RAPI	30,732.	EFT OR WIRE				
(3)			EUROPE/ICELAND/GREENLAND	SUPPORT ENVI	143,955.	EFT OR WIRE				
(4)			EUROPE/ICELAND/GREENLAND	REVERSE RAPI	700,000.	EFT OR WIRE				
(5)			EUROPE/ICELAND/GREENLAND	REVERSE RAPI	66,985.	EFT OR WIRE				
(6)			EUROPE/ICELAND/GREENLAND	PROMOTE ENVI	306,909.	EFT OR WIRE				
(7)			MIDDLE EAST/NORTH AFRICA	SUPPORT ENVI	28,822.	EFT AND WIRE				
(8)			MIDDLE EAST/NORTH AFRICA	SUPPORT ENVI	6,600.	EFT OR WIRE				
(9)			MIDDLE EAST/NORTH AFRICA	SUPPORT ENVI	15,400.	EFT OR WIRE				
(10)			NORTH AMERICA	PROMOTE ENVI	330,485.	EFT OR WIRE				
(11)			NORTH AMERICA	SUPPORT ENVI	107,615.	EFT OR WIRE				
(12)			NORTH AMERICA	REVERSE RAPI	9,252.	EFT OR WIRE				
(13)			NORTH AMERICA	PROMOTE ENVI	317,727.	EFT OR WIRE				
(14)			NORTH AMERICA	PROMOTE ENVI	1,711,298.	EFT OR WIRE				
(15)			RUSSIA/NEWLY IND. STATES	REVERSE RAPI	252,612.	EFT OR WIRE				
(16)			RUSSIA/NEWLY IND. STATES	REVERSE RAPI	48,671.	EFT OR WIRE				

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt
	by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter
3	Enter total number of other organizations or entities

WRI

Schedule F (Form 990) 2018

Part II	Grants and Other Assist Part IV, line 15, for any re							ered "Yes" on	Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)			RUSSIA/NEWLY IND. STATES	REVERSE RAPI	49,350.	EFT OR WIRE			
(2)			RUSSIA/NEWLY IND. STATES	REVERSE RAPI	7,931.	EFT OR WIRE			
(3)			RUSSIA/NEWLY IND. STATES	REVERSE RAPI	71,500.	EFT OR WIRE			
(4)			SOUTH AMERICA	REVERSE RAPI	17,555.	EFT OR WIRE			
(5)			SOUTH AMERICA	REVERSE RAPI	40,000.	EFT OR WIRE			
(6)			SOUTH AMERICA	PROMOTE ENVI	73,042.	EFT OR WIRE			
(7)			SOUTH AMERICA	REVERSE RAPI	24,999.	EFT OR WIRE			
(8)			SOUTH AMERICA	REVERSE RAPI	125,456.	EFT OR WIRE			
(9)			SOUTH AMERICA	REVERSE RAPI	100,720.	EFT OR WIRE			
(10)			SOUTH AMERICA	PROMOTE ENVI	197,664.	EFT OR WIRE			
(11)			SOUTH AMERICA	SUPPORT ENVI	10,022.	EFT OR WIRE			
(12)			SOUTH AMERICA	REVERSE RAPI	22,000.	EFT OR WIRE			
(13)			SOUTH AMERICA	PROMOTE ENVI	4,787,425.	EFT OR WIRE			
(14)			SOUTH ASIA	PROTECT CLIM	192,218.	EFT OR WIRE			
(15)			SOUTH ASIA	PROMOTE ENVI	14,491.	EFT OR WIRE			

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt
	by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter
	Enter total number of other organizations or entities

PROMOTE ENVI

25,000.

EFT OR WIRE

SOUTH ASIA

Schedule F (Form 990) 2018

(16)

Schedule F (Form 990) 2018

Page **2**

Part II	Grants and Other Assist	ants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990,												
	Part IV, line 15, for any re	needed.												
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)					
(1)			SOUTH ASIA	SUPPORT ENVI	17,750.	EFT OR WIRE								
(2)			SOUTH ASIA	PROMOTE ENVI	1,010,215.	EFT OR WIRE								
(3)			SOUTH ASIA	SUPPORT ENVI	16,424.	EFT OR WIRE								
(4)			SOUTH ASIA	PROMOTE ENVI	40,000.	EFT OR WIRE								
(5)			SOUTH ASIA	REVERSE RAPI	12,000.	EFT OR WIRE								
(6)			SOUTH ASIA	PROMOTE ENVI	26,331.	EFT OR WIRE								
(7)			SOUTH ASIA	REVERSE RAPI	14,547.	EFT OR WIRE								
(8)			SOUTH ASIA	PROMOTE ENVI	17,237.	EFT OR WIRE								
(9)			SOUTH ASIA	PROTECT CLIM	22,249.	EFT OR WIRE								
(10)			SUB-SAHARAN AFRICA	PROMOTE ENVI	138,803.	EFT OR WIRE								
(11)			SUB-SAHARAN AFRICA	REVERSE RAPI	17,000.	EFT OR WIRE								
(12)			SUB-SAHARAN AFRICA	REVERSE RAPI	14,631.	EFT OR WIRE								
(13)			SUB-SAHARAN AFRICA	REVERSE RAPI	68,220.	EFT OR WIRE								
(14)			SUB-SAHARAN AFRICA	SUPPORT ENVI	8,000.	EFT OR WIRE								
(15)			SUB-SAHARAN AFRICA	SUPPORT ENVI	23,848.	EFT OR WIRE								
(16)			SUB-SAHARAN AFRICA	REVERSE RAPI	105,108.	EFT OR WIRE								

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt
	by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter
	Enter total number of other organizations or entities

Schedule F (Form 990) 2018

Page **2**

Part II	Grants and Other Assis Part IV, line 15, for any							ered "Yes" on	Form 990
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)			SUB-SAHARAN AFRICA	SUPPORT ENVI	24,080.	EFT OR WIRE			
(2)			SUB-SAHARAN AFRICA	PROMOTE ENVI	55,000.	EFT OR WIRE			
(3)			SUB-SAHARAN AFRICA	REVERSE RAPI	134,361.	EFT OR WIRE			
(4)			SUB-SAHARAN AFRICA	REVERSE RAPI	8,000.	EFT OR WIRE			
(5)			SUB-SAHARAN AFRICA	PROMOTE ENVI	54,311.	EFT OR WIRE			
(6)			SUB-SAHARAN AFRICA	PROMOTE ENVI	43,100.	EFT OR WIRE			
(7)			SUB-SAHARAN AFRICA	REVERSE RAPI	200,280.	EFT OR WIRE			
(8)			SUB-SAHARAN AFRICA	SUPPORT ENVI	75,141.	EFT OR WIRE			
(9)			SUB-SAHARAN AFRICA	REVERSE RAPI	62,012.	EFT OR WIRE			
(10)			SUB-SAHARAN AFRICA	REVERSE RAPI	41,083.	EFT OR WIRE			
(11)			SUB-SAHARAN AFRICA	REVERSE RAPI	56,858.	EFT OR WIRE			
(12)			SUB-SAHARAN AFRICA	PROTECT CLIM	20,266.	EFT OR WIRE			
(13)			SUB-SAHARAN AFRICA	REVERSE RAPI	109,073.	EFT OR WIRE			
(14)			SUB-SAHARAN AFRICA	SUPPORT ENVI	23,500.	EFT OR WIRE			
(15)			SUB-SAHARAN AFRICA	REVERSE RAPI	10,932.	EFT OR WIRE			
(16)			SUB-SAHARAN AFRICA	PROTECT CLIM	36,976.	EFT OR WIRE			

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt
	by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter
	Enter total number of other organizations or entities

Schedule F (Form 990) 2018 Page **2**

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, othe
(1)			SUB-SAHARAN AFRICA	REVERSE RAPI	97,457.	EFT OR WIRE			
(2)			SUB-SAHARAN AFRICA	PROMOTE ENVI	39,760.	EFT OR WIRE			
(3)			SUB-SAHARAN AFRICA	REVERSE RAPI	250,000.	EFT OR WIRE			
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									
	nter total number of recipient						c-exempt	1	01.
3 Ег	the IRS, or for which the gra	nitee of counsel has pro panizations or entities	vided a section 501(c)(3) equivalency letter					14.

Schedule F (Form 990) 2018

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
_(1)							
_(2)							
_(3)							
_(4)							
_(5)							
_(6)							
_(7)							
_(8)							
_(9)							
<u>(10)</u>							
<u>(11)</u>							
(12)							
(13)							
(14)							
<u>(</u> 15)							
<u>(</u> 16)							
(17)							
(18)							

Schedule F (Form 990) 2018

Part IV Foreign Forms Page 4

Part	v Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	Yes	☐ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	Yes	X No

Schedule F (Form 990) 2018 Page **5**

Part V Suppler

Supplemental Information
Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

PROCEDURE FOR MONITORING USE OF GRANT FUNDS OUTSIDE U.S.

SCHEDULE F, PART I, LINE 2

MONITORING GRANT FUNDS IS DONE THROUGH A COMBINATION OF REVIEWING

REQUIRED PROGRESS AND FINANCIAL REPORTS SUBMITTED BY ALL SUBRECIPIENTS,

AND RANDOM SUBRECIPIENT SITE VISITS TO REVIEW FINANCIAL & PROJECT RECORDS

AND TO OBSERVE OPERATIONS. WHERE APPLICABLE, THE ORGANIZATION REQUIRES

SUBRECIPIENT AUDITS IN ACCORDANCE WITH UNIFORM GUIDANCE, SUBPART F. ALL

OF THE ORGANIZATION'S SUBGRANTS ARE MADE TO FURTHER ITS TAX-EXEMPT

PURPOSE AND MISSION.

ACCOUNTING METHOD USED

SCHEDULE F, PART I, LINE 3, COLUMN F

THE EXPENDITURES, PER REGION, ARE PRESENTED ON THE ACCRUAL BASIS OF ACCOUNTING.

SCHEDULE I (Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Schedule I (Form 990) (2018)

Employer identification number

WORLD RESOURCES INSTITUTE 52-1257057 **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and No the selection criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) (g) Description of (c) IRC section (d) Amount of cash (e) Amount of non-1 (a) Name and address of organization (b) EIN (h) Purpose of grant (if applicable) cash assistance noncash assistance or assistance or government (1) ALLOTROPE PARTNERS LLC PROTECT CLIMATE FROM 409 13TH STREET, 19TH FL. OAKLAND, CA 94612 46-4277309 387,969 GREENHOUSE GAS EMISS (2) AMAZON CONSERVATION TEAM REVERSE RAPID DEGRAD 4211 N FAIRFAX DRIVE ARLINGTON, VA 22203 52-2211305 501(C)(3) 33,116. OF ECOSYSTEMS (3) BROOKINGS INSTITUTION SUPPORT ENVIR & SOCT 1775 MASSACHUSETTS AVE WASHINGTON, DC 20036 53-0196577 246,700. 501(C)(3) EOUITABLE DECISIONS (4) CLIMATE POLICY INITIATIVE STIPPORT ENVIR & SOCT AT235 MONTGOMERY ST SAN FRANCISCO, CA 94104 26-4129153 501(C)(3) 18,093. EOUITABLE DECISIONS (5) INTERNATIONAL FOOD POLICY RESEARCH INST. SUPPORT ENVIR & SOCI 2033 K STREET, N.W. WASHINGTON,, DC 20006 52-1041632 501(C)(3) 100,036. EOUITABLE DECISIONS (6) MISSOURI BOTANICAL GARDEN REVERSE RAPID DEGRAD P.O. BOX 299 ST.LOUIS, MO 63166 43-0666759 501(C)(3) 486,846 OF ECOSYSTEMS (7) MONGABAY ORG CORP REVERSE RAPID DEGRAD P.O. BOX 0291 MENLO PARK, CA 94026 45-3714703 501(C)(3) 106,598 OF ECOSYSTEMS (8) PACIFIC INSTITUTE REVERSE RAPID DEGRAD 654 13TH STREET, OAKLAND, CA 94612 94-3050434 501(C)(3) 80,000. OF ECOSYSTEMS (9) RAINFOREST FOUNDATION REVERSE RAPID DEGRAD 270 LAFAYETTE ST NEW YORK, NY 10012 95-1622945 501(C)(3) 33,193. OF ECOSYSTEMS (10) RESOLVE, INC. REVERSE RAPID DEGRAD 1255 23RD ST. NW WASHINGTON, DC 20037 52-1841035 501(C)(3) 18,000. OF ECOSYSTEMS (11) ROCKY MOUNTAIN INSTITUTE PROTECT CLIMATE FROM 2490 JUNCTION PLACE BOULDER, CO 80301 74-2244146 501(C)(3) 87,491. GREENHOUSE GAS EMISS (12) SDSN ASSOCIATION INC. REVERSE RAPID DEGRAD 475 RIVERSIDE DR STE 530 NEW YORK, NY 10115 47-3511012 501(C)(3) OF ECOSYSTEMS 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

JSA 8E1288 1 000

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SCHEDULE I (Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Schedule I (Form 990) (2018)

Employer identification number

WORLD RESOURCES INSTITUTE 52-1257057 **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and No the selection criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) (e) Amount of non-(g) Description of (c) IRC section (d) Amount of cash 1 (a) Name and address of organization (b) EIN (h) Purpose of grant (if applicable) cash assistance noncash assistance or assistance or government (1) US BCSD SUPPORT ENVIR & SOCI 411 W. MONROE STREET AUSTIN, TX 78704 76-0424525 501(C)(3) 26,155. EOUITABLE DECISIONS (2) RESOURCE EQUITY SUPPORT ENVIR & SOCI 76 CEDAR ST, NO. 711 SEATTLE, WA 98121 81-2141200 501(C)(3) 99,985. EQUITABLE DECISIONS (3) INT'L COUNCIL ON CLEAN TRANSPORTATION STIPPORT ENVIR & SOCT 343,970. 1225 I ST NW, STE 900, WASHINGTON, DC 20005 20-3076690 501(C)(3) EOUITABLE DECISIONS (4) CENTER OF CLEAN AIR POLICY STIPPORT ENVIR & SOCT 750 FIRST ST NE, WASHINGTON, DC 20002 52-1423164 501(C)(3) 35,250. EOUITABLE DECISIONS (5) STATE OF WASHINGTON PROTECT CLIMATE FROM PO BOX 43113 OLYMPIA, WA 98504 91-6001089 171,050. GREENHOUSE GAS EMISS (6) GREENHOUSE GAS MANAGEMENT INSTITUTE PROTECT CLIMATE FROM 9231 VIEW AVE. NW SEATTLE, WA 98117 26-0554688 501(C)(3) 20,000 GREENHOUSE GAS EMISS (7) WORLD WILDLIFE FUND SUPPORT ENVIR & SOCI 1250 24TH ST, NW WASHINGTON, DC 20037 52-1693387 501(C)(3) 29,586. EQUITABLE DECISIONS (8) ALLIANCE FOR GLOBAL WATER ADAPTATION STIPPORT ENVIR & SOCT 7640 NW HOODVIEW CIRCLE CORVALLIS, OR 97330 83-3732786 501(C)(3) 24,900. EQUITABLE DECISIONS (9) ICLEI LOCAL GOV'TS FOR SUSTAINABILITY REVERSE RAPID DEGRAD 1536 WYNKOOP STREET #901 DENVER, CO 80202 04-3116623 501(C)(3) 16.815. OF ECOSYSTEMS (10) NEW YORK UNIVERSITY PROMOTE ENVIR SUSTAI 665 BROADWAY, SUITE 801 NEW YORK, NY 10012 13-5562308 501(C)(3) 61,812. TRANSPORT SOLUTIONS (11) GLOBAL PHILANTHROPY PARTNERSHIP REVERSE RAPID DEGRAD 56-2342600 501(C)(3) 28,469. 2440 N LAKEVIEW #15A CHICAGO, IL 60614 OF ECOSYSTEMS (12) ELECTRIC CAPITAL MANAGEMENT LLC PROTECT CLIMATE FROM 208 STATE ST. SUITE 1 HOOD RIVER, OR 97031 82-1157221 GREENHOUSE GAS EMISS 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

JSA 8E1288 1 000

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047
2018

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for the latest information.

Employer identification number Name of the organization WORLD RESOURCES INSTITUTE 52-1257057 **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and No the selection criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) (g) Description of (c) IRC section (d) Amount of cash (e) Amount of non-1 (a) Name and address of organization (b) EIN (h) Purpose of grant (if applicable) grant cash assistance noncash assistance or assistance or government (1) TRUST FOR CONSERVATION INNOVATION 405 14TH STREET, STE 164 OAKLAND, CA 94612 91-2166435 501(C)(3) 21,000. PROGRAM DEVELOPMENT (2) ALLIANCE FOR SUSTAINABLE ENERGY, LLC REVERSE RAPID DEGRAD 15013 DENVER WEST PARKWAY GOLDEN, CO 80401 26-1939342 501(C)(3) 150,000. OF ECOSYSTEMS (3) NEW YORK UNIVERSITY -RESEARCH FOUNDATION PROMOTE ENVIR SUSTAI 230 WEST 41ST STREET NEW YORK, NY 10036 13-1988190 501(C)(3) 39,000. TRANSPORT SOLUTIONS (4) OXFAM AMERICA, INC PROTECT CLIMATE FROM 1101 17TH ST, NW WASHINGTON, DC 20036 23-7069110 501(C)(3) 14,995. GREENHOUSE GAS EMISS (5) VERMONT LAW SCHOOL, INC REVERSE RAPID DEGRAD 164 CHELSEA ST, SOUTH ROYALTON, VT 05068 23-7251952 501(C)(3) 19,279. OF ECOSYSTEMS (6) GREATER GREATER WASHINGTON PROMOTE ENVIR SUSTAI 1440 G ST. NW WASHINGTON, DC 20005 47-2738753 501(C)(4) 53,491 TRANSPORT SOLUTIONS (7) NEW YORK UNIVERSITY PROMOTE ENVIR SUSTAI 105 EAST 17TH STREET NEW YORK, NY 10003 13-5562308 501(C)(3) 24.572. TRANSPORT SOLUTIONS (8) SHARED-USED MOBILITY CENTER PROMOTE ENVIR SUSTAT 222 W MERCHANDISE MART PLZ 46-4996721 501(C)(3) 31,020. TRANSPORT SOLUTIONS (9) UNIVERSITY OF MARYLAND SUPPORT ENVIR & SOCI UNIVERSITY OF MD COLLEGE PARK, MD 20742 52-6002033 501(C)(3) 269,171. EQUITABLE DECISIONS (10) UNIVERSITY OF MARYLAND REVERSE RAPID DEGRAD UNIVERSITY OF MD COLLEGE PARK, MD 20742 52-6002033 501(C)(3) 1,207,347. OF ECOSYSTEMS (11) (12)30. 3.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2018)

Schedule I (Form 990) (2018)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
_1					
2					
_3					
_4					
_5					
_6					
7					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

PROCEDURE FOR MONITORING USE OF GRANTS

SCHEDULE I, PART I, LINE 2

MONITORING GRANT FUNDS IS DONE THROUGH A COMBINATION OF REVIEWING

REQUIRED PROGRESS AND FINANCIAL REPORTS SUBMITTED BY ALL SUBRECIPIENTS,

AND RANDOM SUBRECIPIENT SITE VISITS TO REVIEW FINANCIAL & PROJECT RECORDS

AND OBSERVE OPERATIONS. WHERE APPLICABLE, THE ORGANIZATION REQUIRES

SUBRECIPIENT AUDITS IN ACCORDANCE WITH UNIFORM GUIDANCE, SUBPART F. ALL

OF THE ORGANIZATION'S SUBGRANTS ARE MADE TO FURTHER ITS TAX-EXEMPT

PURPOSE AND MISSION.

Schedule I (Form 990) (2018)

SCHEDULE J (Form 990)

Compensation InformationFor certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

WORLD RESOURCES INSTITUTE

Inspection Employer identification number

52-1257057

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to	1b		
2	explain	10		
2	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line			
	1a?	2		
_				
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
•	organization or a related organization: Receive a severance payment or change-of-control payment?	4a		Х
a b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
C	Participate in, or receive payment from, a supplemental hondulalined retirement plant:	4c		X
C	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	40		
	in res to any or lines 44-6, list the persons and provide the applicable amounts for each item in rait in.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
3	compensation contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
•	compensation contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		Х
~	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed			
	payments not described on lines 5 and 6? If "Yes," describe in Part III.	7	X	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018 Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
ANDREW STEER	(i)	436,457.	15,000.	6,858.	35,178.	1,440.	494,933.	0.
1 PRESIDENT & CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
MANISH BAPNA	(i)	278,605.	4,000.	810.	24,087.	20,570.	328,072.	0.
2EXEC VP/MANAGING DIR	(ii)	0.	0.	0.	0.	0.	0.	0.
STEVEN BARKER	(i)	223,245.	4,000.	3,290.	18,898.	12,974.	262,407.	0.
3 ^{VP & CFOO}	(ii)	0.	0.	0.	0.	0.	0.	0.
ELIZABETH COOK	(i)	233,318.	0.	2,263.	19,534.	10,857.	265,972.	0.
4 VP, INSTITUTIONAL STRATEGY/DEV	(ii)	0.	0.	0.	0.	0.	0.	0.
JANET RANGANATHAN	(i)	232,344.	3,000.	2,180.	18,916.	4,110.	260,550.	0.
5 ^{VP} , RESEARCH DATA INNOVATION	(ii)	0.	0.	0.	0.	0.	0.	0.
LAWRENCE MACDONALD	(i)	218,399.	0.	3,204.	18,181.	8,870.	248,654.	0.
6 ^{VP} COMMUNICATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.
RENUKA IYER	(i)	148,061.	0.	478.	7,903.	9,994.	166,436.	0.
7 ^{CHIEF} HUMAN RESOURCES OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
CRAIG HANSON	(i)	196,712.	10,000.	670.	16,941.	15,050.	239,373.	0.
8DIR FFW AND OCEAN	(ii)	0.	0.	0.	0.	0.	0.	0.
HELEN MOUNTFORD	(i)	201,680.	7,000.	686.	17,322.	14,845.	241,533.	0.
9 CLIMATE & ECONOMICS	(ii)	0.	0.	0.	0.	0.	0.	0.
PANKAJ BHATIA	(i)	196,716.	1,500.	1,009.	16,615.	10,973.	226,813.	0.
10 DEP DIR CLIMATE/GLOBAL GHG DIR	(ii)	0.	0.	0.	0.	0.	0.	0.
KEVIN MOSS	(i)	163,236.	0.	842.	13,398.	14,452.	191,928.	0.
11 DIR. BUSINESS CENTER	(ii)	0.	0.	0.	0.	0.	0.	0.
ELIZABETH OTTO	(i)	165,332.	0.	1,510.	13,732.	6,322.	186,896.	0.
12 ^{GLOBAL DIR. WATER}	(ii)	0.	0.	0.	0.	0.	0.	0.
JENNIFER LAYKE	(i)	177,229.	2,000.	943.	15,689.	18,888.	214,749.	0.
13 GLOBAL DIR. ENERGY	(ii)	0.	0.	0.	0.	0.	0.	0.
ROD TAYLOR	(i)	192,819.	13,625.	2,618.	9,512.	5,208.	223,782.	0.
14 GLOBAL DIR. FOREST	(ii)	0.	0.	0.	0.	0.	0.	0.
BECKY MARSHALL	(i)	184,134.	3,000.	1,638.	9,207.	0.	197,979.	0.
15 ^{CHIEF} OF STAFF	(ii)	0.	0.	0.	0.	0.	0.	0.
LEONARDO MARTINEZ	(i)	174,520.	1,000.	370.	8,964.	4,752.	189,606.	0.
16 GLOBAL FIN CENTER DIR	(ii)	0.	0.	0.	0.	0.	0.	0.

WRI

Schedule J (Form 990) 2018 Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990	
MARK ROBINSON	(i)	189,401.	2,000.	1,784.	15,157.	2,927.	211,269.	0.	
1 FRMER DIR. GOV END 11/18	(ii)	0.	0.	0.	0.	0.	0.	0.	
PABLO VIEIRA	(i)	190,714.	1,000.	634.	10,060.	10,489.	212,897.	0.	
2GLOBAL DIR NDC PARTNERSHIP	(ii)	0.	0.	0.	0.	0.	0.	0.	
CHRISTINA DECONCINI	(i)	174,496.	750.	1,567.	14,167.	2,593.	193,573.	0.	
3 ^{DIR. GOV AFFAIRS}	(ii)	0.	0.	0.	0.	0.	0.	0.	
WALTER VERGARA	(i)	176,775.	2,000.	4,629.	14,142.	0.	197,546.	0.	
4SENIOR FELLOW	(ii)	0.	0.	0.	0.	0.	0.	0.	
IAN DE CRUZ	(i)	164,917.	10,000.	565.	12,867.	19,850.	208,199.	0.	
5GLOBAL DIR. P4G	(ii)	0.	0.	0.	0.	0.	0.	0.	
KEVIN KENNEDY	(i)	163,344.	1,000.	2,373.	13,997.	11,614.	192,328.	0.	
6 ^{SENIOR FELLOW}	(ii)	0.	0.	0.	0.	0.	0.	0.	
ROBERT BRADLEY	(i)	180,070.	0.	570.	14,685.	3,488.	198,813.	0.	
KNOWLEDGE & RESEARCH DIR	(ii)	0.	0.	0.	0.	0.	0.	0.	
CHAD SNELGAR	(i)	158,762.	4,611.	325.	8,198.	5,190.	177,086.	0.	
B ^{DIR} FIN PLAN ANL - END 11/2018	(ii)	0.	0.	0.	0.	0.	0.	0.	
PAULA CABELLERO	(i)	110,269.	7,000.	1,263.	5,650.	2,740.	126,922.	0.	
9FMR CLIMATE DIR - END 6/2018	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
10	(ii)								
	(i)								
11	(ii)								
	(i)								
12	(ii)								
	(i)								
13	(ii)								
	(i)								
14	(ii)								
	(i)								
15	(ii)								
	(i)								
16	(ii)								

WRI

Schedule J (Form 990) 2018

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

NON-FIXED PAYMENTS

SCHEDULE J, PART I, LINE 7

WRI USES A BONUS PROGRAM TO RECOGNIZE MILESTONE ACHIEVEMENTS AND NURTURE

TALENT. WE AWARD BOTH ANNUAL BONUSES LINKED TO THE ANNUAL PERFORMANCE

REVIEW AND SPOT BONUSES WHEN STAFF ACHIEVE A SIGNIFICANT GOAL OR GO ABOVE

AND BEYOND.

SCHEDULE L

Department of the Treasury

Internal Revenue Service

Transactions With Interested Persons

(Form 990 or 990-EZ) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

▶Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2018

Open To Public Inspection

Employer identification number Name of the organization WORLD RESOURCES INSTITUTE 52-1257057 Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (d) Corrected? (b) Relationship between disqualified person and 1 (a) Name of disqualified person (c) Description of transaction organization Yes No (1) (2) (3)(4)(5) (6)Enter the amount of tax incurred by the organization managers or disqualified persons during the year Enter the amount of tax, if any, on line 2, above, reimbursed by the organization. Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (g) In default? (h) Approved (b) Relationship (f) Balance due (i) Written (a) Name of interested person (c) Purpose of (d) Loan to or (e) Original with organization Ioan from the principal amount by board or agreement? organization? committee? From Yes No Yes No Yes No (1) (2) (3)(4) (5) (6) (7) (8)(9)(10)Total Part III **Grants or Assistance Benefiting Interested Persons.** Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested (c) Amount of assistance (d) Type of assistance (e) Purpose of assistance person and the organization (1)(2) (3)(4)(5) (6) (7)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2018

(8) (9) (10) Schedule L (Form 990 or 990-EZ) 2018 Page 2

Part IV **Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person ATTACHMENT 1	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1)					
_(2)					
_(3)					
_(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Part V **Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

Schedule L (Form 990 or 990-EZ) 2018

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

ATTACHMENT 1

SCHEDULE L, PART IV

(A) NAME OF INTERESTED PERSON JOSE MARIA FIGUERES

(B) RELATIONSHIP FAMILY MEMBER OF BOARD MEMBER

(C) AMOUNT 15,000.

(D) DESCRIPTION OF TRANSACTION CONSULTING CONTRACT

(E) SHARING ORGANIZATION REVENUE? YES X NO

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2018

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

s is at www.irs.gov/form990. Inspection

52-1257057

WORLD RESOURCES INSTITUTE

ORGANIZATION'S MISSION

FORM 990, PART III, LINE 1

WRI'S MISSION IS TO MOVE HUMAN SOCIETY TO LIVE IN WAYS THAT PROTECT EARTH'S ENVIRONMENT AND ITS CAPACITY TO PROVIDE FOR THE NEEDS AND ASPIRATIONS OF CURRENT AND FUTURE GENERATIONS.

PROTECTING THE PLANET AND THE PEOPLE ON IT HAS NEVER BEEN A JOB FOR THE FAINT-HEARTED, BUT AT THIS PARTICULAR MOMENT - WITH DEADLY STORMS, HEAT WAVES, DROUGHTS AND OTHER PHENOMENA DEMONSTRATING OUR INCREASING VULNERABILITY TO A CHANGING CLIMATE - THE NEED FOR COURAGE IS ABSOLUTELY CLEAR.

AT WRI, WE HAVE BEEN PRIVILEGED TO WORK WITH MANY IN THIS VANGUARD TO FOSTER SUSTAINABLE PROSPERITY AND ENVIRONMENTAL RESILIENCE AROUND THE GLOBE, FROM OPENING UP TRANSPORT IN 87 CHINESE CITIES TO IMPROVING URBAN LIFE FOR NEARLY 2 MILLION BRAZILIANS TO CUTTING FOOD WASTE WORLDWIDE.

THESE PROJECTS AND OTHERS SHOW THE VALUE OF NURTURING PARTNERSHIPS AND FOLLOWING OUR WINNING "COUNT IT, CHANGE IT, SCALE IT" APPROACH TO TACKLE THE MOST COMPLEX CHALLENGES.

OUR STRATEGY FOR THE NEXT FIVE YEARS BUILDS ON THIS APPROACH, RECOGNIZING
THAT SOLUTIONS WILL REQUIRE DISRUPTIVE POLITICAL, SOCIAL AND CORPORATE

PARTNERSHIPS - MOVEMENTS RATHER THAN MERE POLICY SHIFTS - MOTIVATED BY

OPPORTUNITY FOR A BETTER FUTURE RATHER THAN BY NARROWER ENVIRONMENTAL

Name of the organization
WORLD RESOURCES INSTITUTE

Employer identification number
52-1257057

GOALS.

PROGRAM SERVICES

FORM 990, PART III

WRI'S MORE THAN 860 EXPERTS AND STAFF WORK IN MORE THAN 60 COUNTRIES,
WITH INSTITUTIONAL OFFICES IN BRAZIL, CHINA, INDIA, INDONESIA, MEXICO AND
THE UNITED STATES, IN ADDITION TO A PROGRAM OFFICE FOR OUR SUSTAINABLE
CITIES WORK IN THE DRC. OUR REGIONAL HUB IN THE NETHERLANDS SUPPORTS OUR
WORK IN EUROPE AND OUR REGIONAL HUB IN ETHIOPIA SUPPORTS AND EXPANDS WORK
IN MORE THAN 20 COUNTRIES ON THE CONTINENT.

WE FOCUS ON SEVEN URGENT GLOBAL CHALLENGES THAT MUST BE ADDRESSED THIS DECADE: CITIES, CLIMATE, ENERGY, FOOD, FORESTS, WATER AND OCEAN.

- 1. CLIMATE: PROTECT COMMUNITIES AND NATURAL ECOSYSTEMS FROM DAMAGE CAUSED BY GREENHOUSE GAS EMISSIONS, AND GENERATE OPPORTUNITIES FOR PEOPLE BY CATALYZING A GLOBAL TRANSITION TO A LOW-CARBON ECONOMY.
- 2. ENERGY: DRIVE THE SCALE-UP OF CLEAN, AFFORDABLE POWER SYSTEMS
 THROUGHOUT THE WORLD TO DELIVER SUSTAINABLE SOCIO-ECONOMIC DEVELOPMENT.
- 3. FOOD: ENSURE THE WORLD'S FOOD SYSTEMS REDUCE THEIR IMPACT ON THE ENVIRONMENT, DRIVE ECONOMIC OPPORTUNITY, AND SUSTAINABLY FEED 9.6 BILLION PEOPLE BY 2050.
- 4. FORESTS: ALLEVIATE POVERTY, ENHANCE FOOD SECURITY, CONSERVE

WRI

Name of the organization

WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

BIODIVERSITY, AND MITIGATE CLIMATE CHANGE BY REDUCING FOREST LOSS AND RESTORING PRODUCTIVITY TO DEGRADED, DEFORESTED LANDS.

- 5. WATER: ACHIEVE A WATER-SECURE FUTURE BY MAPPING, MEASURING, AND MITIGATING GLOBAL WATER RISKS.
- 6. WRI ROSS CENTER FOR SUSTAINABLE CITIES: IMPROVE QUALITY OF LIFE IN CITIES BY DEVELOPING AND SCALING ENVIRONMENTALLY, SOCIALLY, AND ECONOMICALLY SUSTAINABLE URBAN AND TRANSPORT SOLUTIONS.
- 7. OCEAN: TO ADDRESS THREATS FACING THE HEALTH AND ECONOMIC VITALITY OF THE OCEAN, WRI IS EXPANDING ITS EXISTING WORK AND CARRYING FORWARD WORK THAT WRI'S PATRON, HRH THE PRINCE OF WALES, UNDERTOOK THROUGH HIS INTERNATIONAL SUSTAINABILITY UNIT. TWO HIGH-PROFILE INITIATIVES THE HIGH LEVEL PANEL FOR A SUSTAINABLE OCEAN ECONOMY AND FRIENDS OF OCEAN ACTION WILL HELP DRIVE A GLOBAL MOVEMENT, OCEAN ACTION AGENDA 2030.

WE DESIGN SOLUTIONS FOR AND ANALYZE THESE SEVEN CRITICAL GOALS THROUGH
THE LENSES OF OUR FOUR CENTERS: BUSINESS, ECONOMICS, FINANCE AND
GOVERNANCE.

PROGRAM SERVICE ACTIVITY 1

FORM 990, PART III, LINE 4A

FOOD: WRI WORKS TO MEET THESE THREE NEEDS. WE DEVELOP ANALYSES,
PARTNERSHIPS, AND STRATEGIES TO SECURE A SUSTAINABLE FOOD FUTURE.

Name of the organization
WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

WRI'S WORLD RESOURCES REPORT PROJECT DEVELOPS SOLUTIONS TO THE WORLD'S

FOOD PRODUCTION AND CONSUMPTION PROBLEMS. WE IDENTIFY WAYS TO REDUCE FOOD

LOSS AND WASTE. WE ANALYZE STRATEGIES TO SUSTAINABLY INCREASE FOOD

PRODUCTION, SUCH AS RESTORING DEGRADED LANDS BACK INTO PRODUCTIVITY,

INCREASING PASTURELAND YIELDS, AND IMPROVING LAND AND WATER MANAGEMENT.

WE ADVANCE METHODS TO REDUCE FOOD PRODUCTION'S IMPACT ON THE ENVIRONMENT,

SUCH AS CLIMATE-SMART AGRICULTURE.

FORESTS: WRI WORKS WITH GOVERNMENTS, BUSINESSES, AND CIVIL SOCIETY TO SUSTAIN FORESTS FOR FUTURE GENERATIONS. WE AIM TO CURB DEFORESTATION WORLDWIDE AND HELP TO RESTORE AND REFOREST ALREADY-CLEARED LAND. WRI'S GLOBAL FOREST WATCH INITIATIVE USES THE MOST ADVANCED SATELLITE DATA AND CROWD-SOURCED INFORMATION TO TRACK DEFORESTATION THROUGHOUT THE WORLD IN NEAR-REAL-TIME. OUR GLOBAL RESTORATION INITIATIVE IDENTIFIES WAYS TO RESTORE TREES AND PRODUCTIVITY TO DEFORESTED AND DEGRADED LANDS. OUR FOREST LEGALITY ALLIANCE HELPS BUSINESSES ELIMINATE ILLEGALLY SOURCED WOODS FROM THEIR SUPPLY CHAINS. WE ALSO DEVELOP POLICY RECOMMENDATIONS TO ENSURE EFFECTIVE AND INCLUSIVE GOVERNANCE OF THE WORLD'S FOREST RESOURCES.

WATER: WRI WORKS WITH BUSINESSES, GOVERNMENTS, AND CIVIL SOCIETY TO
ENSURE A WATER-SECURE FUTURE. WE SEEK TO ADDRESS BOTH WATER QUANTITY AND
QUALITY CHALLENGES.

OUR AQUEDUCT PROJECT USES THE MOST UP-TO-DATE DATA TO PRODUCE GLOBAL

Name of the organization

WORLD RESOURCES INSTITUTE

Employer identification number 52-1257057

WATER RISK MAPS, ALLOWING STAKEHOLDERS TO ASSESS CURRENT AND FUTURE CHALLENGES. WE CONDUCT ECONOMIC AND OTHER ANALYSES TO IDENTIFY THE MOST COST-EFFECTIVE STRATEGIES TO REDUCE WATER POLLUTION. WE IDENTIFY SOLUTIONS SUCH AS RESTORING ECOSYSTEM SERVICES TO ALLEVIATE STRESSES ON THE WORLD'S WATER SUPPLIES.

PROGRAM SERVICE ACTIVITY 2

FORM 990, PART III, LINE 4B

WRI ROSS CENTER FOR SUSTAINABLE CITIES: WRI AIMS TO ENSURE THAT CITIES DRIVE ECONOMIC OPPORTUNITY WHILE SUSTAINING NATURAL RESOURCES AND IMPROVING QUALITY OF LIFE. THROUGH OUR WRI ROSS CENTER FOR SUSTAINABLE CITIES, WE USE TECHNICAL EXPERTISE, CUTTING-EDGE RESEARCH, AND ON-THE-GROUND PARTNERSHIPS TO DESIGN SOLUTIONS THAT ENABLE SUSTAINABLE CITY GROWTH.

OUR ANALYSIS AND TOOLS ALLOW CITIES TO EFFECTIVELY MANAGE THEIR NATURAL RESOURCES AND REDUCE THEIR GREENHOUSE GAS EMISSIONS WHILE IMPROVING QUALITY OF LIFE. WORKING ACROSS OUR NETWORK, WE DEVELOP AND SUPPORT THE IMPLEMENTATION OF RESEARCH-BASED SOLUTIONS IN SUSTAINABLE MOBILITY, URBAN FORM, URBAN EFFICIENCY, AND CLIMATE THAT WILL REDUCE POLLUTION, IMPROVE HEALTH, AND CREATE SAFE, ACCESSIBLE PUBLIC SPACES FOR ALL PEOPLE TO THRIVE. WE COLLABORATE WITH LOCAL AND NATIONAL DECISION-MAKERS IN BRAZIL, CHINA, INDIA, MEXICO, AND TURKEY TO IMPLEMENT PROJECTS THAT OVERCOME THE CHALLENGES OF URBANIZATION AND MAKE FOR GREATER CITIES. WE PARTNER WITH BUSINESSES, GOVERNMENTS, AND CIVIL SOCIETY TO SCALE OUR SUCCESSFUL PILOT PROJECTS GLOBALLY.

WRI

Name of the organization

WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

PROGRAM SERVICE ACTIVITY 3

FORM 990, PART III, LINE 4C

CLIMATE PROGRAM: WRI ENGAGES BUSINESSES, POLICYMAKERS AND CIVIL SOCIETY

AT THE LOCAL, NATIONAL AND INTERNATIONAL LEVELS TO ADVANCE TRANSFORMATIVE

SOLUTIONS THAT MITIGATE CLIMATE CHANGE AND HELP COMMUNITIES ADAPT TO ITS

IMPACTS.

OUR INTERNATIONAL CLIMATE WORK USES ANALYSIS, INNOVATION AND PARTNERSHIPS
TO ACHIEVE EFFECTIVE NATIONAL POLICIES AND AN AMBITIOUS, EQUITABLE GLOBAL
CLIMATE ACTION AGREEMENT. OUR U.S. CLIMATE ACTION INITIATIVE IDENTIFIES
COST-EFFECTIVE SOLUTIONS FOR THE UNITED STATES TO REDUCE ITS EMISSIONS IN
THE SHORT- AND LONG-TERM. THE GREENHOUSE GAS PROTOCOL HELPS HUNDREDS OF
COMPANIES AND ORGANIZATIONS MEASURE, MANAGE, AND REPORT THEIR GREENHOUSE
GAS EMISSIONS. CLIMATE WATCH, WRI'S FREE AND OPEN ONLINE PLATFORM,
EMPOWERS POLICYMAKERS, RESEARCHERS, MEDIA AND OTHER STAKEHOLDERS WITH
CLIMATE DATA, VISUALIZATIONS AND RESOURCES THEY NEED TO GATHER INSIGHTS
ON NATIONAL AND GLOBAL PROGRESS ON CLIMATE CHANGE.

OTHER PROGRAM SERVICES

FORM 990, PART III, LINE 4D

ENERGY: WRI WORKS WITH BUSINESSES, POLICYMAKERS, AND CIVIL SOCIETY TO

TRANSFORM THE GLOBAL ENERGY SYSTEM. WE AIM TO DRAMATICALLY REDUCE

GREENHOUSE GAS POLLUTION WHILE MEETING THE ENERGY NEEDS OF THE POOREST

AND BUILDING COMPETITIVE ECONOMIES.

OUR CHARGE INITIATIVE WORKS TO SECURE UNIVERSAL ACCESS TO CLEAN,

Name of the organization

WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

AFFORDABLE POWER. WE SHED LIGHT ON THE COSTS, BENEFITS, AND RISKS

ASSOCIATED WITH DIFFERENT ENERGY AND POLICY OPTIONS. WE DEVELOP

INNOVATIVE APPROACHES TO BUYING, SELLING, AND REGULATING CLEAN

ELECTRICITY. WE PROVIDE POLICY RECOMMENDATIONS TO ADVANCE RENEWABLE

ENERGY--PARTICULARLY IN MAJOR EMERGING ECONOMIES LIKE INDIA AND SOUTH

AFRICA. AND WE FOSTER COLLABORATION AMONGST A DIVERSE GROUP OF ENERGY

STAKEHOLDERS, INCLUDING REGULATORS, UTILITIES, BUSINESSES, GOVERNMENTS,

AND CIVIL SOCIETY.

OUR CENTERS: WE DESIGN SOLUTIONS FOR AND ANALYZE OUR SEVEN CRITICAL GOALS THROUGH THE LENSES OF OUR FOUR CENTERS:

- 1) OUR BUSINESS CENTER HARNESSES THE PRIVATE SECTOR TO SPUR ACTION,
 INNOVATION, AND AMBITION IN SUPPORT OF SUSTAINABLE DEVELOPMENT OUTCOMES.
 WE COMBINE RESEARCH, ANALYSIS, TOOLS, AND DIRECT ENGAGEMENT WITH
 BUSINESSES TO CREATE SOLUTIONS THAT ADVANCE ENVIRONMENTAL SUSTAINABILITY
 AND DRIVE VALUE.
- 2) OUR ECONOMICS CENTER HELPS DECISION-MAKERS IDENTIFY OPPORTUNITIES FOR COST-EFFECTIVE ACTION TO PROTECT OR ENHANCE NATURAL RESOURCES, AND ENSURE THE DELIVERY OF ESSENTIAL ECOSYSTEM SERVICES. WE PROVIDE RESEARCH AND TOOLS TO HELP IDENTIFY AND COMPARE THE FULL COSTS AND BENEFITS OF CONTINUING ON A BUSINESS-AS-USUAL GROWTH PATH VERSUS MORE SUSTAINABLE OPTIONS.

- 3) THE MISSION OF WRI'S FINANCE CENTER IS TO PROMOTE THE SHIFT OF FINANCE AWAY FROM ENVIRONMENTALLY UNSUSTAINABLE ACTIVITIES AND TOWARD SUSTAINABLE ONES. WE DO THIS THROUGH THE PRODUCTION OF DATA-DRIVEN, POLICY-ACTIONABLE RESEARCH AND KNOWLEDGE PRODUCTS AND BY CONVENING COALITIONS OF KEY STAKEHOLDERS THAT CAN DRIVE ACTION ON THE GROUND. OUR WORK IS STRUCTURED AROUND FIVE KEY THEMES:
- (A) FINANCING NDC IMPLEMENTATION,
- (B) "GREENING" PRIVATE SECTOR FINANCE,
- (C) STRENGTHENING PUBLIC FINANCIAL INSTITUTIONS,
- (D) ENCOURAGING THE U.S. AND CHINA TO BE SUSTAINABLE FINANCE CHAMPIONS,
- (E) STRENGTHENING INVESTMENT IN ADAPTATION AND RESILIENCE.
- 4) OUR GOVERNANCE CENTER WORKS TO EMPOWER PEOPLE AND SUPPORT INSTITUTIONS
 TO FOSTER SOCIALLY EQUITABLE AND ENVIRONMENTALLY SOUND DECISION-MAKING.
 WE USE DATA AND RESEARCH TO INSTITUTIONALIZE FUNDAMENTAL DEMOCRATIC
 PRINCIPLES SUCH AS TRANSPARENCY, PARTICIPATION, AND ACCOUNTABILITY INTO DECISION-MAKING PROCESSES, POLICIES, AND LEGAL FRAMEWORKS.

PARTNERING TO CHANGE THE WORLD

BUILDING ON THE WORK OF OUR REGIONAL HUBS AND INTERNATIONAL OFFICES,
GLOBAL CHALLENGE PROGRAMS, AND CENTERS OF EXCELLENCE, WRI HAS JOINED WITH
FAR-SIGHTED PARTNERS TO CREATE A SMALL NUMBER OF HIGHLY AMBITIOUS,
MULTI-STAKEHOLDER INITIATIVES THAT WE CALL DELIVERY PLATFORMS. THE
DELIVERY PLATFORMS MIRROR OUR COUNT IT, CHANGE IT, SCALE IT APPROACH,

Employer identification number

52-1257057

COMBINING RIGOROUS RESEARCH, REAL-WORLD TESTING AND ADJUSTMENT OF
PROPOSED SOLUTIONS, AND SPECIFIC STRATEGIES TO RAPIDLY DEPLOY SUCCESSFUL
SOLUTIONS AT A GLOBAL SCALE. THEIR AMBITIOUS SCOPE AND COMPREHENSIVE
APPROACH TO ACHIEVING CHANGE AT SCALE ARE INFORMED BY OUR EARLY WORK ON
SUCH INITIATIVES AS THE GREENHOUSE GAS PROTOCOL, GLOBAL FOREST WATCH AND
AQUEDUCT. THIS SECTION ILLUSTRATES THIS APPROACH WITH UPDATES ON FOUR
DELIVERY PLATFORMS.

GLOBAL COMMISSION ON ADAPTATION

EVEN AS COUNTRIES WORK TO CUT GREENHOUSE GAS EMISSIONS, THEY MUST ALSO URGENTLY ADAPT TO THE IMPACTS OF CLIMATE CHANGE. LAUNCHED IN OCTOBER 2018 WITH THE SUPPORT OF THE NETHERLANDS, THE GLOBAL COMMISSION ON ADAPTATION SEEKS TO RAISE THE VISIBILITY OF ADAPTATION SOLUTIONS ON THE GLOBAL AGENDA, CULMINATING IN A YEAR OF ACTION IN 2020. WRI IS THE MANAGING PARTNER OF THE COMMISSION, WITH THE GLOBAL CENTER ON ADAPTATION IN ROTTERDAM AND GRONINGEN.

P4G: PARTNERING FOR GREEN GROWTH AND THE GLOBAL GOALS 2030

P4G BRINGS TOGETHER BUSINESSES, GOVERNMENTS AND NON-GOVERNMENTAL

ORGANIZATIONS IN INNOVATIVE PUBLIC-PRIVATE PARTNERSHIPS TO ADVANCE

SUSTAINABLE DEVELOPMENT SOLUTIONS. LAUNCHED IN JANUARY 2018 AND WORKING

WITH EIGHT COUNTRIES AND FOUR ORGANIZATIONS, P4G OFFERS FACILITATION,

FUNDING AND RECOGNITION FOR PARTNERSHIPS FOCUSING ON FIVE AREAS: FOOD AND

AGRICULTURE, WATER, ENERGY, CITIES AND THE CIRCULAR ECONOMY.

THE NDC PARTNERSHIP

AS A GLOBAL COALITION OF OVER 100 COUNTRIES AND INSTITUTIONS LAUNCHED IN 2016, THE NDC PARTNERSHIP WORKS TO SPUR CLIMATE ACTION WHILE ENHANCING SUSTAINABLE DEVELOPMENT. MEMBERS HELP COUNTRIES IMPLEMENT THEIR NATIONALLY DETERMINED CONTRIBUTIONS (NDCS) UNDER THE PARIS AGREEMENT. THE NDC PARTNERSHIP SUPPORT UNIT IS HOSTED BY WRI AND THE UNFCCC.

NEW CLIMATE ECONOMY

THE GLOBAL COMMISSION ON THE ECONOMY AND CLIMATE AND ITS FLAGSHIP
PROJECT, THE NEW CLIMATE ECONOMY (NCE), LAUNCHED IN 2014 TO HELP
GOVERNMENTS, BUSINESS AND CIVIL SOCIETY ACHIEVE ECONOMIC PROSPERITY AND
AMBITIOUS CLIMATE ACTION. THE COMMISSION'S MEMBERS - 28 FORMER HEADS OF
GOVERNMENT, FORMER FINANCE MINISTERS AND LEADERS IN ECONOMICS AND
BUSINESS - GUIDE NCE'S WORK AND ENGAGE WITH GOVERNMENT AND BUSINESS
LEADERS TO SPREAD ITS MESSAGE IN THE MEDIA AND AT HIGH-PROFILE EVENTS.

PROGRAM DESCRIPTION	GRANTS	EXPENSES
BUSINESS CENTER	\$2,067,395	\$6,683,635
FINANCE CENTER	\$231,200	\$2,052,404
GOVERNANCE CENTER	\$1,122,702	\$6,756,242
SPECIAL PROJECTS	\$436,319	\$3,617,510
COMMUNICATIONS	\$0	\$506,010
ENERGY PROGRAM	\$861,846	\$4,277,371
ECONOMICS	\$15,000	\$421,051

WRI

Name of the organization

WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

TOTAL \$4,734,462 \$24,314,223

FORM 990 REVIEW PROCESS

FORM 990, PART VI, LINE 11B

THE INSTITUTE'S MANAGEMENT AND AUDIT AND RISK MANAGEMENT COMMITTEE

REVIEWED A DRAFT OF THE FORM 990 WHICH WAS PREPARED BY WRI'S EXTERNAL TAX

ADVISORS. THE ORGANIZATION SHARED A COPY OF THE FORM 990 WITH ITS BOARD

OF DIRECTORS BEFORE FILING THE RETURN WITH THE IRS.

CONFLICT OF INTEREST POLICY

FORM 990, PART VI, LINE 12C

BOARD MEMBERS: COPIES OF CONFLICT OF INTEREST POLICY AND CERTIFICATION

FORM ARE GIVEN TO BOARD MEMBERS ANNUALLY WITH LIST OF VENDORS WITH WHICH

WE DO BUSINESS. BOARD MEMBERS ARE ASKED TO SIGN THE CERTIFICATION

INDICATING WHETHER THEY HAVE ANY CONFLICTS. BOARD MEMBERS ARE ALSO

EXPECTED TO DISCLOSE CONFLICTS AS THEY ARISE THROUGHOUT THE YEAR. THOSE

WITH CONFLICTS ARE NOT PERMITTED TO PARTICIPATE IN ANY DELIBERATIONS AND

DECISIONS AFFECTING THE SOURCE OF THE CONFLICT.

EMPLOYEES/OFFICERS: EVERY STAFF MEMBER SIGNS OFF ON A CONFLICT OF
INTEREST FORM. OFFICERS AND MANAGEMENT TEAM RE-SIGN CONFLICT OF INTEREST
FORMS EACH CALENDAR YEAR. STAFF MEMBERS ARE DIRECTED TO RAISE QUESTIONS
TO THEIR IMMEDIATE SUPERVISORS OR PROGRAM DIRECTORS/VPS IF THEY HAVE A
QUESTION ON AN ACTIVITY WHICH THEY THINK MIGHT POSE A CONFLICT OF

Name of the organization

WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

INTEREST. HUMAN RESOURCES STAFF IS AVAILABLE TO ASSIST WITH QUESTIONS.

THE CONFLICT OF INTEREST POLICY SPECIFIES THAT STAFF MEMBERS MUST

DISCLOSE ANY CONFLICTS OF INTEREST AND RECUSE SELF FROM PARTICIPATING IN

ANY DELIBERATIONS OR DECISIONS RELATED TO THE CONFLICT.

COMPENSATION DETERMINATION

FORM 990, PART VI, LINES 15A & 15B

THE ORGANIZATION ENGAGES INDEPENDENT CONSULTANTS PERIODICALLY TO CONDUCT A COMPARATIVE REVIEW OF ITS SALARY STRUCTURE AND ALSO REVIEWS SALARY SURVEYS. THE MANAGING DIRECTOR SETS PAY INCREASES FOR ALL DEPARTMENT HEADS; THE PRESIDENT DOES THE SAME FOR THE MANAGING DIRECTOR, CFOO, AND ALL VICE-PRESIDENTS. THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS DETERMINES THE PRESIDENT'S ANNUAL SALARY INCREASES AND BONUSES AS APPROPRIATE. THE GLOBAL DIRECTOR OF HUMAN RESOURCES MAKES A RECOMMENDATION ON THE PERCENTAGE INCREASE AND BONUS AMOUNT, AND PARTICIPATES IN THE EXECUTIVE COMMITTEE OF THE BOARD MEETING WHICH EVALUATES THE PRESIDENT'S PERFORMANCE. THE GLOBAL DIRECTOR OF HUMAN RESOURCES TAKES NOTES/MINUTES OF THIS PORTION OF THE MEETING TO DOCUMENT THE DECISION MADE REGARDING THE PRESIDENT'S ANNUAL SALARY.

HOW DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC

FORM 990, PART VI, LINE 19

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC TO THE EXTENT REQUIRED BY LAW.

Schedule O (Form 990 or 990-EZ) 2018 Page **2**

Name of the organization

WORLD RESOURCES INSTITUTE

Employer identification number

52-1257057

OTHER CHANGES IN NET ASSETS OR FUND BALANCES

FORM 990, PART XI, LINE 9

FOREIGN UNREALIZED GAIN (LOSS)

\$263,061

ATTACHMENT 1

FORM 990, PART V, LINE 4B - FOREIGN COUNTRIES

CHINA

INDIA

CONGO (KINSHASA)

UNITED KINGDOM

NETHERLANDS

ETHIOPIA

ATTACHMENT 2

FORM 990, PART VI, LINE 17 - STATES

AL, AK, AZ, AR, CA, CO, CT, DE,

DC, FL, GA, HI, IL, KS, KY, LA, ME, MD, MA, MI,

MN, MS, MT, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA,

RI, SC, TN, TX, UT, VA, WA, WV, WI,

ATTACHMENT 3

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

2:14:29 PM

NAME AND ADDRESS

DESCRIPTION OF SERVICES

WRI

COMPENSATION

SIMBIOTICA (VIZZUALITY)

CONSULTING

1,313,522.

Schedule O (Form 990 or 990-EZ) 2018

Name of the organization Employer identification number WORLD RESOURCES INSTITUTE 52-1257057 ATTACHMENT 3 (CONT'D)

990. PART VI	- COMPENSATION	() H,	THE	FTVE	HIGHEST	PATD	TND.	CONTRACTORS
--------------	----------------	-------	-----	------	---------	------	------	-------------

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
CALLE ELOY GONZALO, 27 MADRID SPAIN 28010		
MINDSHIFT TECHNOLOGIES 307 WAVERLEY OAKS ROAD WALTHAM, MA 02452	IT SUPPORT	777,767.
BLUE RASTER, LLC 2200 WILSNO BLVD, SUITE 400 WALTHAM, MA 02452	CONSULTING	535,069.
BLUE ECONOMY LTD UNIT 3 MERCHANT, EVEGATE BUSINESS PARK ASHFORD KENT UNITED KINGDOM TN25 6SX	CONSULTING	500,000.
VIEGAND MAAGOE NR. GARIMAGSGADE 37 KOBENHAVN K DENMARK 1364	WEB HOSTING & MAINT.	433,234.

SCHEDULE R (Form 990)

Department of the Treasury

Related Organizations and Unrelated Partnerships

 \blacktriangleright Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Internal Revenue Service

Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2018
Open to Public Inspection

Name of the organization

WORLD RESOURCES INSTITUTE

Employer identification number 52-1257057

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) rolled tity?
						Yes	No
(1) WORLD RESOURCES INSTITUTE FUND 52-1464425	5						
10 G STREET, NE WASHINGTON, DC 20002	SUPPORT	DC	501(C)(3)	12-TYPE I	WRI	X	
(2) WRI EUROPE STICHTING							
C/O FMO, ANNA VAN SAKSENLAAN 71 DEN HAAG, NL 2593	SUPPORT	NL	501(C)(3)	12-TYPE I	WRI	X	
(3)							
(4)							
(5)							
(6)							
(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2018

JSA 8E1307 1.000 Schedule R (Form 990) 2018 Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	Disprop	h) portionate ations?	amount in box 20 m		eral or aging tner?	(k) Percentage ownership
	oounity)					Yes	No		Yes	No	
(1)											
(2)											
(3)											
(4)											
(5)											
(6)											
<u>(7)</u>											

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)		(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership		(13) led
								Yes N	0
(1) WRI INDIA PRIVATE UNLIMITED									
87 NEW MANGAI PURI, MEHRAULI GURGAO NEW DEHLI, DL IN	FUNCTION. SUPPORT	IN	WRI	C CORP	427,696.	1,833,907.	100.0000	х	
(2) WRI - ENVIRON. MAN. CONSULTANCY CO, LTD.									
NO 6. B CHAOWAI STREET 100020 BEIJING, CHAOYANG DISTRICT	FUNCTION. SUPPORT	CH	WRI	C CORP	0.	0.	100.0000	х	
(3)									_
(4)									
(5)									
(6)									
(7)									_

Schedule R (Form 990) 2018

Page 3

Schedule R (Form 990) 2018

Par	Transactions With Related Organizations. Complete if the organization answered "Y	es" on Form 990, Pa	rt IV, line 34, 35b, or 36.				
Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	sted in Parts II-IV?				
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		Х
b					1b	X	
С	Gift, grant, or capital contribution from related organization(s)				1c		X
d	Loans or loan guarantees to or for related organization(s)				1d		X
е	Loans or loan guarantees by related organization(s)				1e		X
f	Dividends from related organization(s)				1f		Х
a	Sale of assets to related organization(s)				1g		Х
y h					1h		Х
- "	Exchange of assets with related organization(s).				1i		Х
	Lease of facilities, equipment, or other assets to related organization(s).				1j		X
,	Lease of facilities, equipment, of other assets to related organization(s).				,		
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		X
ı	Performance of services or membership or fundraising solicitations for related organization(s)				11		X
m					1m		X
n					1n		X
	Sharing of paid employees with related organization(s)				10		X
·	onaling of paid omployood man rolated organization(o)						
р	Reimbursement paid to related organization(s) for expenses				1p		X
a	Reimbursement paid by related organization(s) for expenses				1q	Х	
٦					•		
r	Other transfer of cash or property to related organization(s)				1r		X
s	Other transfer of cash or property from related organization(s).				1s		X
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including cover	ered relationships and transa	action thre	shold	s.	
	(a) Name of related organization	(b) Transaction	(c) Amount involved	Method	(d)	rminin	n.a.
	Name of related organization	type (a-s)	Amount involved		unt invo		9
							_
(1)	WRI EUROPE STICHTING	В	4,236,281.	CASH			
(2)	WRI INDIA PRIVATE UNLIMITED	В	3,000,000.	CASH			
(2)	WKI INDIA PKIVALE UNLIMITED	В	3,000,000.	CASH			
(3)							
(4)							
(-)							
(5)							
(6)							

JSA

Schedule R (Form 990) 2018

Page 4

Schedule R (Form 990) 2018

Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	man	(j) eral or aging tner?	9 ownership	
			sections 512-514)	Yes	No			Yes	No		Yes	No		
<u>(1)</u>														
(2)														
(3)														
(4)														
(5)														
(6)														
(7)														
(8)														
(9)														
(10)														
(11)														
(12)												_		
(13)														
(14)												<u> </u>		
(15)														
(16)														

Schedule R (Form 990) 2018

Part VI

Schedule R (Form 990) 2018 Page 5

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.